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ECONOMIC GROWTH AND REGULATORY PAPERWORK  
REDUCTION ACT (EGRPRA) OUTREACH MEETING

+ + + + +

WEDNESDAY  
DECEMBER 2, 2015

+ + + + +

The Outreach Meeting met in Auditorium C, L. William Seidman Training Center, 3501 Fairfax Drive, Arlington, Virginia, at 9:00 a.m., Rae-Ann Miller, Meeting Moderator, presiding.

PRESENT

MARTIN J. GRUENBERG, Chairman, Federal Deposit  
Insurance Corporation  
THOMAS J. CURRY, Comptroller of the Currency,  
Office of the Comptroller of the Currency  
DANIEL K. TARULLO, Governor, Board of Governors  
of the Federal Reserve System  
E. JOSEPH FACE, JR., Commissioner, Virginia  
Bureau of Financial Institutions

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STEPHEN C. TAYLOR, Commissioner, District of  
Columbia Department of Insurance,  
Securities and Banking

RAE-ANN MILLER, Meeting Moderator; Associate  
Director, Division of Risk Management  
Supervision, Federal Deposit Insurance  
Corporation

FIRST PANEL: BANKER DISCUSSION

MARYANN F. HUNTER, Panel Moderator; Deputy  
Director, Division of Banking Supervision  
and Regulations, Board of Governors of the  
Federal Reserve System

A. BRUCE CLEVELAND, President & Chief Executive  
Officer, Presidential Bank, FSB, Bethesda,  
Maryland

RONALD PAUL, President & Chief Executive  
Officer, Eagle Bank, Bethesda, Maryland

FRANK ROBLETO, President & Chief Executive  
Officer, BAC Florida Bank, Coral Gables,  
Florida

GARY SHOOK, President & Chief Executive Officer,  
Middleburg Bank, Middleburg, Virginia

SECOND PANEL: CONSUMER AND COMMUNITY GROUPS  
DISCUSSION

JONATHAN MILLER, Panel Moderator; Deputy  
Director, Division of Depositor and  
Consumer Protection, Federal Deposit  
Insurance Corporation

MARGOT SAUNDERS, Of Counsel, National Consumer  
Law Center, Washington, D.C.

JOSH SILVER, Vice President of Research and  
Policy, National Community Reinvestment  
Coalition

LIZ LOPEZ, Executive Vice President (Public  
Policy), Opportunity Finance Network,  
Washington, D.C.

WADE HENDERSON, President and Chief Executive  
Officer, Leadership Conference on Civil

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and Human Rights, Washington, D.C.  
 MICHAEL CALHOUN, President, Center for  
 Responsible Lending, Washington, D.C.

THIRD PANEL: BANKER DISCUSSION

TONEY BLAND, Panel Moderator; Senior Deputy  
 Comptroller, Midsize and Community Bank  
 Supervision, Office of the Comptroller of  
 the Currency

JAMES CONSAGRA, President & Chief Executive  
 Officer, United Bank, Fairfax, Virginia

PEGGY FULLMER, Chief Executive Officer, Milton  
 Savings Bank, Milton, Pennsylvania

MARTIN NEAT, President & Chief Executive  
 Officer, First Shore Federal Savings &  
 Loan Association, Salisbury, Maryland

GWEN THOMPSON, President & Chief Executive  
 Officer, Clover Community Bank, Clover,  
 South Carolina

FOURTH PANEL: BANKER DISCUSSION

DOREEN R. EBERLEY, Panel Moderator; Director,  
 Division of Risk Management Supervision,  
 Federal Deposit Insurance Corporation

JAY (JUNGHO) KIM, President & Chief Executive  
 Officer, NOA Bank, Duluth, Georgia

CRAIG UNDERHILL, President & Chief Executive  
 Officer, Freedom Bank of Virginia,  
 Fairfax, Virginia

JAMES H. SILLS, III, President & Chief Executive  
 Officer, Mechanics and Farmers Bank,  
 Durham, North Carolina

MICHAEL CLARKE, President & Chief Executive  
 Officer, Access National Bank, Reston,  
 Virginia

ALSO PRESENT

FREDERICK ALEXANDER, Legal Policy Advisor, B Lab  
 BILL GARBER, Director of Government and External  
 Relations, Appraisal Institute

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RICHARD RICCOBONO, Director of Banks, Washington  
State Department of Financial Institutions  
JOHN RUSSELL, Director of Government Relations,  
American Society of Appraisers

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1 P-R-O-C-E-E-D-I-N-G-S

2 (9:02 a.m.)

3 CHAIRMAN GRUENBERG: Good morning,  
4 everybody, and welcome to the FDIC's Seidman  
5 Center. This is the sixth and final outreach event  
6 hosted by the OCC, the Federal Reserve, and the FDIC  
7 pursuant to the Economic Growth and Regulatory  
8 Paperwork Reduction Act, fondly known as EGRPRA.

9 Our previous outreach sessions in Los  
10 Angeles, Dallas, Boston, Kansas City, and Chicago  
11 featured a diverse range of banking organizations  
12 as well as representatives from consumer and  
13 community groups, and other interested parties.  
14 These sessions had provided specific and  
15 constructive feedback, and numerous concrete  
16 suggestions.

17 We are looking forward to hearing  
18 directly from today's panelists and audience  
19 members as you share with us your suggestions about  
20 ways we can streamline banking regulations.

21 The banking agencies have issues three  
22 notices of proposed rulemaking to solicit written

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1 comments and the fourth and final notice will be  
2 released this month. These notices are available  
3 on our websites and on the EGRPRA website for the  
4 Federal Financial Institutions Examination  
5 Council, or FFIEC.

6 We will carefully review the written  
7 submissions received during the open comment  
8 period as well as the comments we hear at our  
9 outreach sessions. I also want to point out that  
10 we are expressly inviting comments on newly  
11 implemented rules as well.

12 The regulatory review process is one we  
13 take very seriously. A particular interest to the  
14 FDIC, as I think of all the agencies, is the impact  
15 of our regulations on community and rural banks.  
16 As you know, the FDIC is the primary federal  
17 regulator for the majority of the community banks  
18 in the United States.

19 Community banks play a critical role in  
20 our financial system. The FDIC's community  
21 banking study showed that while community banks  
22 hold 14 percent of the banking assets in the United

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1 States, they account for approximately 45 percent  
2 of all the small loans to businesses and farms made  
3 by all banks in the United States.

4 In addition, nearly one in five  
5 counties in the United States, including small  
6 towns, rural communities, and urban neighborhoods,  
7 would have no physical banking presence if not for  
8 the community banks operating there.

9 The basic business model of community  
10 banks, careful relationship blending, funded by  
11 staple core deposits, and focused on a local  
12 geographic community that the bank knows well  
13 remains highly viable and actually held up quite  
14 well during the recent financial crisis.

15 The essential role of community banks  
16 in our financial system underscores the importance  
17 of conducting a comprehensive regulator review to  
18 identify areas in which burden can be reduced while  
19 preserving supervisory standards.

20 Thus far, several themes are emerging  
21 through the EGRPRA process. We have heard  
22 frequent comment from participants that regulators

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1 should consider whether laws and regulations based  
2 on longstanding thresholds should be changed. For  
3 example, dollar thresholds for transactions  
4 requiring an appraisal, and asset thresholds on the  
5 size of the institutions eligible for longer  
6 examination cycles.

7 Commenters have also asked that we  
8 ensure that supervisory expectations intended for  
9 large banks are not applied to community banks, the  
10 so-called trickle-down effect, and that regulators  
11 have open and regular lines of communication with  
12 community bankers.

13 We've also heard concerns about burdens  
14 and costs related to Call Reports and suggestions  
15 for improving the process, again, especially for  
16 community banks. As the EGRPRA process is  
17 unfolding, it's fair to say that the banking  
18 agencies are not waiting to take action.

19 For example, the FFIEC has established  
20 the process for identifying how some Call Report  
21 requirements can be streamlined. In September,  
22 the federal banking agencies issued a proposal for

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1 comment that includes the elimination or revision  
2 of several Call Report data items. We also  
3 announced that we will accelerate the start of a  
4 statutorily required review of the continued  
5 appropriateness of the data collected in the Call  
6 Report, and are evaluating the feasibility and  
7 merits of creating a streamlined version of the  
8 quarterly Call Report for community banks.

9 We are talking with community  
10 institutions and the trade associations to get  
11 their views on reducing reporting burden. This  
12 has included visits to several institutions to get  
13 a better sense of the report preparation process.

14 We are also reaching out to banks and  
15 savings associations through teleconferences and  
16 webinars to explain upcoming reporting changes and  
17 to clarify technical reporting requirements.

18 Finally, if I may, I'd like to mention  
19 three initial actions the FDIC has taken in  
20 response to EGRPRA comments. First, we issued  
21 questions and answers to eight applicants in  
22 developing proposals for federal deposit insurance

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1 and to provide transparency about the application  
2 process.

3 Second, we issued new procedures that  
4 eliminate or reduce the number of applications to  
5 conduct permissible activities for certain bank  
6 subsidiaries organized as limited liability  
7 companies, or LLCs, and in addition, we issued a  
8 financial institution letter to the banks we  
9 supervise describing how the FDIC will consider  
10 requests from S Corp banks to pay dividends to their  
11 shareholders to cover taxes on their pass through  
12 share of the bank's earnings when those dividends  
13 are otherwise not permitted under the new capital  
14 rules.

15 In conclusion, let me underscore that  
16 the banking agencies will continue to look for ways  
17 to reduce or eliminate outdated or unnecessary  
18 requirements as we move forward with this review.  
19 Based on comments we've received during these  
20 outreach sessions, we have formed interagency  
21 working group, for example, to review the  
22 appropriateness of dollar thresholds for

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1 transactions requiring appraisals and other  
2 requirements of the interagency appraisal  
3 regulations.

4 As you can see, we still have a lot of  
5 work to do and are pursuing this process with, I  
6 believe, great commitment and dedication. As you  
7 can see, or let me say, in conclusion, let me thank  
8 you all for your participation today and we look  
9 forward to hearing your comments. And if I may,  
10 let me turn the floor over now to Comptroller Curry.

11 COMPTROLLER CURRY: Thank you,  
12 Chairman Gruenberg, and good morning to everyone.  
13 I want to thank you all for being here today to help  
14 join us in this discussion about how we can reduce  
15 unnecessary regulatory burden on community banks.

16 As Chairman Gruenberg noted, this is  
17 the sixth, or grand finale, in a series of meetings  
18 we've held under the EGRPRA statute.  
19 Interestingly, the first took place exactly one  
20 year ago on December 2, 2014 in Los Angeles. The  
21 discussion generated at that meeting, and at those  
22 that followed, was quite vigorous and very

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1 informative.

2 Today's meeting is, as I mentioned, the  
3 final session in this process and I'm hoping for  
4 a discussion that is every bit as lively and  
5 meaningful as the first five. As you know, we are  
6 working on this project on an interagency basis as  
7 well as through the offices of the Federal  
8 Financial Institutions Examination Council, or  
9 FFIEC, which brings together the banking agencies,  
10 the National Credit Union Administration, and the  
11 state's supervisory agencies.

12 The FFIEC participation is especially  
13 appropriate since we have making increasing use of  
14 them to provide support to community banks,  
15 particularly in resource-intensive areas like  
16 cybersecurity. Smaller banks and thrifts don't  
17 have the same kind of resources that large  
18 institutions can bring to bear on regulatory  
19 compliance.

20 And if we can eliminate unnecessary  
21 rules and streamline others, we can make it easier  
22 for these institutions to serve the economic needs

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1 of their communities. Of course, it's true that  
2 regulations, by their very nature, carry at least  
3 some burden.

4 Most provide public benefits that  
5 outweigh the burden that they impose, but what  
6 worries me is the way that the regulatory rulebook  
7 builds up over time, adding layer after layer of  
8 requirements that can be quite onerous for small  
9 banks, so we at the OCC are taking this process very  
10 seriously.

11 I'm very interested in hearing from the  
12 panelists and members of the audience about  
13 specific regulations that are either outdated,  
14 unnecessary, or needlessly burdensome, as well as  
15 your ideas for improvement. If you don't get a  
16 chance to speak today, I would, as Chairman  
17 Gruenberg mentioned, encourage you to submit a  
18 written comment.

19 While this process will unfold over  
20 some time, I can assure you that we at the OCC, and  
21 our colleagues at the FDIC and the Fed, will not  
22 wait until it's over to make changes when a solid

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1 case has been made for reform. If it is clear that  
2 a regulation is unduly burdensome, and if we have  
3 authority to make changes to eliminate that burden,  
4 we will act.

5 Already, the banking agencies, acting  
6 through the FFIEC, are seeking comment on proposals  
7 to eliminate or revise several Call Report items.  
8 Among the other proposals we are looking at is one  
9 that would create a streamlined version of the Call  
10 Report for community banks.

11 These Call Report initiatives are  
12 consistent with the early feedback that the OCC,  
13 FDIC, and the Fed have received from the EGRPRA  
14 review process. However, many regulatory  
15 requirements are rooted in laws passed by Congress  
16 and changes may require legislative action. In  
17 those cases, we will work with Congress to remove  
18 unnecessary burdens.

19 The OCC has advanced specific  
20 legislative proposals to eliminate regulatory  
21 burden, and let me talk briefly about two of them.  
22 First, we think a greater number of healthy,

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1 well-managed community institutions ought to  
2 qualify for the 18-month examination cycle. That  
3 would not only reduce the burden on those  
4 well-managed institutions, it would allow the  
5 federal banking agencies to focus our supervisory  
6 resources on those banks and thrifts that present  
7 capital, managerial, or other issues of  
8 significant supervisory or systemic concern.

9 I'm pleased that the House voted in  
10 October to raise the asset threshold to \$1 billion  
11 and that the proposal has been included in another  
12 funding measure that is likely to be signed by the  
13 president. The Congressional Budget Office says  
14 that as many as 600 additional banks would qualify  
15 for the 18-month cycle under the higher threshold.

16 Second, we've developed a proposal to  
17 provide federal savings associations with greater  
18 flexibility to expand their business model without  
19 changing their governance structure. It's  
20 important that federal savings associations, like  
21 other businesses, have the flexibility to adapt to  
22 changing economic and business environments to

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1 meet the needs of their communities and they should  
2 not have to bear the expense of changing charters  
3 in order to do so.

4 We have recommended authorizing a basic  
5 set of powers that both federal savings  
6 associations and national banks can exercise,  
7 regardless of their charter, so that savings  
8 associations can change business strategies  
9 without moving to a different charter.

10 And I'm pleased to tell you that this  
11 proposal recently passed the House Financial  
12 Services Committee and I'm hopeful that the full  
13 House will consider it soon. I think these  
14 legislative proposals are meaningful steps which  
15 could help a greater number of smaller  
16 institutions, but we shouldn't stop there.

17 We should be looking at every approach  
18 that might help community banks thrive in the  
19 modern financial world. One especially promising  
20 approach involves collaboration, which was the  
21 subject of a paper we issued recently. By pooling  
22 resources, smaller institutions can trim costs and

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1 serve customers that might otherwise lie beyond  
2 their reach.

3 At the OCC, we've seen a number of  
4 examples of successful collaborative efforts.  
5 For example, several community banks formed an  
6 alliance through a loan participation agreement to  
7 bid on larger loan projects in competition with  
8 larger financial institutions. Elsewhere, a  
9 group of banks pooled their resources to finance  
10 community development activities through  
11 multi-bank community development corporations,  
12 loan pools, and loan consortia.

13 And I hope that community banks won't  
14 stop with those projects. There are opportunities  
15 to save money by collaborating on accounting,  
16 clerical support, data processing, employee  
17 benefit planning, health insurance, IT and  
18 cybersecurity, and the list goes on.

19 Speaking only for the federal banking  
20 system, federal law and OCC regulations facilitate  
21 collaborative arrangements through operating  
22 subsidiaries, service companies, and other

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1 structures. I would encourage you to take a look  
2 at our paper on the subject, which is entitled, An  
3 Opportunity for Community Banks: Working Together  
4 Collaboratively, and you can find it on our  
5 website, occ.gov.

6 Let me finish by saying that while much  
7 has been done since that first meeting in Los  
8 Angeles, we have much work ahead of us. I can tell  
9 you though that all of us here are committed to  
10 making this process work and to do everything  
11 possible to eliminate unnecessary regulatory  
12 burden.

13 Thank you for being with us today and  
14 I'd like to turn the podium over to Governor  
15 Tarullo.

16 GOVERNOR TARULLO: Thanks, Tom. The  
17 third outreach meeting this past spring I suggested  
18 that we could regard the EGRPRA process as a success  
19 only if it leads to significant reduction in  
20 regulatory burden for smaller banks in particular.  
21 Over the course of the year, there's been a wide  
22 range of comments on a wide range of regulatory

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1 practices that may be candidates for change, but  
2 many have been concentrated in a few key areas of  
3 concern to smaller banks, and I want to mention  
4 three of those areas as we being this morning.

5 They include, first, simplifying the  
6 regulatory capital rules for smaller community  
7 banks, second, modifying the information collected  
8 by consolidated reports of condition, so-called  
9 Call Report, and third, updating certain  
10 regulations and supervisory practices under the  
11 Community Reinvestment Act to reflect current  
12 banking practices.

13 So going back to the first, many  
14 commenters have urged change regarding the  
15 application of the Basel III capital requirements  
16 to community banks. They've argued that simpler  
17 capital rules are needed to reduce the compliance  
18 burden for smaller institutions because it is  
19 disproportionate to the benefits of the  
20 framework's increased risk sensitivity.

21 The greater detail the Basel III  
22 framework requires a degree of categorization,

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1 record keeping, and reporting that can be  
2 particularly costly for smaller community banks.  
3 As I have publicly stated before, I believe that  
4 it is possible to develop a simpler set of capital  
5 requirements for smaller banks that will be  
6 consistent both with the safety and soundness aims  
7 of prudential regulation and with our statutory  
8 obligations, such as the Collins Amendment.

9 Second, commenters have called for  
10 changes to the Call Report. Many have advocated  
11 modifying the types and amounts of information  
12 collected by the report for community banks to  
13 align more closely with the relatively  
14 straightforward business models of these firms.

15 As Marty and Tom have already noted, the  
16 federal banking agencies didn't wait for the end  
17 of the EGRPRA process to respond and through the  
18 -- under the auspices of the FFIEC, we have already  
19 issued some proposals that would eliminate or  
20 revise several Call Report data items, but as we  
21 complete the EGRPRA review process, we'll  
22 certainly be considering other opportunities for

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1 change.

2 Third, commenters have made  
3 recommendations as to how regulations and  
4 supervisory practices implementing the Community  
5 Reinvestment Act should be modernized to reflect  
6 the way that banking services are now being  
7 provided and the ways in which banks are  
8 interacting with the communities that they serve.

9 Here again, I believe there should be  
10 ways that the federal banking agencies can be  
11 responsive to this set of concerns. As this is the  
12 last outreach meeting of the EGRPRA process, I  
13 think it's useful to add, as Marty noted too, that  
14 we're committed to a systematic analysis and  
15 consideration of all the comments that we receive.

16 And I think this will allow us to  
17 prioritize recommendations and act as quickly as  
18 possible to adopt them. It's in the spirit of  
19 creating priorities for acting that I've  
20 identified those three areas, although, I don't,  
21 at all, intend for them to be exclusive, that have  
22 commanded attention from so many of the commenters

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1 in the first five meetings and also in written  
2 comments.

3 So let me join my colleagues in thanking  
4 all of you for your participation in today's  
5 session and I look forward to hearing the views of  
6 the panelists and people in the audience. Thank  
7 you. Commissioner?

8 COMMISSIONER FACE: Thank you,  
9 Governor Tarullo, and Chairman Gruenberg, and  
10 Comptroller Curry. Good morning. Thank you for  
11 attending this EGRPRA outreach meeting and welcome  
12 to the D.C. Metro area. My name is Joe Face and  
13 I am the Commissioner of Financial Institutions for  
14 the Commonwealth of Virginia.

15 Through the state liaison committee of  
16 the FFIEC, my fellow state regulators and I have  
17 been involved in the EGRPRA review with the  
18 planning of EGRPRA meetings and we very much  
19 appreciate your participation in this process.

20 EGRPRA requires that regulations  
21 prescribed by the FFIEC, the FDIC, the Federal  
22 Reserve, and the OCC be reviewed by the agencies

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1 at least once every ten years. The purpose of this  
2 review is to identify outdated, unnecessary, and  
3 unduly burdensome regulations and consider how  
4 much regulatory burden there is on banks.

5 When I think of regulatory burden, I  
6 sometimes think of the old saying about the  
7 weather; everybody likes to talk about the weather,  
8 but nobody does anything about it. Seems like  
9 everybody likes to talk about regulatory burden,  
10 but it feels like sometimes nobody does enough  
11 about it.

12 The EGRPRA process is a timely  
13 opportunity to do something about it at a very  
14 critical time for the banking industry. Let's not  
15 let it go to waste. In another ten years, many of  
16 the banks represented here today may not be around,  
17 due in large part to the crush of regulations that  
18 are already on the books and the new regulations  
19 that will, no doubt, be forthcoming.

20 This process is also vital to ensure our  
21 unique dual-banking system can thrive. We have,  
22 literally, thousands of pages of regulations that

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1 have evolved over the decades. Most were  
2 promulgated as a result of laws passed by Congress  
3 in response to some crisis.

4 It is important to look at the  
5 cumulative layers of regulations and how they could  
6 be streamlined to make a more coherent regulatory  
7 system. Policymakers and regulators also need to  
8 step back to understand the full impact of  
9 legislation and regulation on the financial system  
10 as a whole and to achieve a supervisory model that  
11 is appropriate for the diverse business models of  
12 the industry.

13 Such a model allows banks to serve their  
14 customers, small businesses, and local and state  
15 economies. This is the real strength of our  
16 financial system and our economy. This outreach  
17 meeting and the larger EGRPRA review process are  
18 key to informing regulators and policymakers of  
19 areas where improvement to the regulatory  
20 framework can be made. Your input to this process  
21 is essential.

22 Who knows better than the industry and

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1 consumer groups the full impact regulations have  
2 upon consumers and industry's ability to serve your  
3 customers in your communities? As such, I am very  
4 much appreciative of your willingness to  
5 participate in this process and I encourage you and  
6 your colleagues to submit comments to the agencies.

7 I would like to mention a few ideas that  
8 have come out of the EGRPRA process out of state  
9 regulators work on right-sizing community bank  
10 regulation and the work that Congress is doing to  
11 look at the banking regulatory environment.

12 Recent regulatory reform efforts have  
13 rightfully centered on addressing the problems  
14 posed by the largest most systemically important  
15 banks. However, there is widespread concern among  
16 regulators, policymaker, and the industry that  
17 many of these new rules, in addition to existing  
18 regulatory requirements, pose an undue burden for  
19 community banks.

20 Congress and federal regulators have  
21 undertaken measures to provide community  
22 Institutions with relief. While these efforts are

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1 positive, there remains a need for a more  
2 comprehensive approach based on a common and  
3 consistent definition of community banks that does  
4 not rely solely upon hard asset thresholds that  
5 differ by regulation.

6 Certain qualitative factors should be  
7 considered, factors such as whether an institution  
8 operates predominantly in local markets, whether  
9 an institution derives its funding primarily from  
10 deposits from the communities in which it operates,  
11 and whether a bank's lending model is based on  
12 relationships and a detailed knowledge of the  
13 community, not volume-driven or automated models.

14 There are congressional proposals to  
15 lengthen the current examination cycle to 24 months  
16 and raise the threshold for banks eligible for an  
17 extended exam cycle, and the primary goal of  
18 regulators should be to better tailor the  
19 examination process to the business model and the  
20 risk profile of the bank being examined.

21 Extending the time between exams could  
22 run counter to state law in some states and

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1 negatively impact our ability to ensure safety and  
2 soundness and consumer protection. Federal law  
3 currently provides for an 18-month exam cycle for  
4 institutions with \$500 million or less.

5 The OCC has offered support for raising  
6 the threshold from \$500 million to \$750 million.  
7 Since banks with assets under \$1 billion do not pose  
8 the same risk as larger banks, absent a definition  
9 of a community bank, I think raising the threshold  
10 would be a welcome step and allow regulators to  
11 focus their resources on higher risk institutions.

12 Thank you again for attending this  
13 important meeting. I am very hopeful that  
14 valuable feedback that bankers, and consumers, and  
15 others provide today will lead to an improved  
16 regulatory system and supervisory efficiency.  
17 Thank you very much.

18 COMMISSIONER TAYLOR: All right.  
19 Thank you, Commissioner Face, and thank you, Mr.  
20 Chairman, Mr. Comptroller, and Mr. Governor for  
21 hosting this excellent meeting. Good morning,  
22 everybody. My name is Stephen Taylor. I am the

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1 Commissioner for the District of Columbia  
2 Department of Insurance Securities and Banking.  
3 And again, I want to thank you for allowing me to  
4 part of this remarkable group of individuals here.

5 I echo the other speakers' remarks  
6 about this very important process and I appreciate  
7 you attending this meeting to provide your input.  
8 Looking at this impressive agenda, I think this  
9 meeting will be, to use a popular campaign phrase,  
10 huge, but I think we have a huge opportunity to  
11 really do some good work here, so I look forward  
12 to all the great dialog and input.

13 I would like to take a minute to build  
14 upon Commissioner Face's comments and discuss some  
15 other recommendations from state regulators to  
16 enhance the supervisory experience for financial  
17 institutions. One issue is restrictions on  
18 proprietary trading, the Volcker Rule, I support  
19 the intent of the Volcker Rule to limit speculative  
20 trading activities at banks, including limiting  
21 the involvement of banks with private equity firms  
22 and hedge funds.

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1 I do support the exemptions to the rule  
2 related to hedging, market making, underwriting,  
3 and government obligations. The original intent  
4 of the Volcker Rule was not to burden small  
5 institutions with insignificant trading  
6 operations, thus, some federal agencies are  
7 looking at an exemption from the rule for banks  
8 under \$10 billion.

9 While there may be little experience as  
10 the Volcker Rule is taking hold, it might be also  
11 helpful for institutions to start tracking  
12 paperwork and other bureaucratic requirements,  
13 with which they have comply, to determine if it  
14 creates any unnecessary burdens for small  
15 institutions, and whether an exemption, based on  
16 size or business model, is needed. So again, I  
17 look forward to hearing some more on this during  
18 the panel sessions later.

19 Another issue, portfolio lending.  
20 Banks that hold the full risk of default of a loan  
21 are fully incented to determine the borrower's  
22 repayment ability. Thus, laws and regulations

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1 regarding mortgage lending should reflect this  
2 reality. Thus, I support the granting of  
3 qualified mortgage liability safe harbor to all  
4 mortgages held in portfolio by community banks.

5 Third issue, a review of the Call  
6 Report. I know that there is some doubt in the  
7 industry about the EGRPRA procedure, but I really  
8 think it's worthwhile to take the time now to engage  
9 in this process. For example, the challenges of  
10 smaller institutions in completing the Call Report  
11 has been raised repeatedly during these outreach  
12 sessions.

13 Recently, the FFIEC issued a federal  
14 register notice seeking input on the Call Report.  
15 This is part of a larger effort by the FFIEC to  
16 review the Call Report item-by-item. Some of this  
17 work includes the goal of gaining a better  
18 understanding of those items requiring manual  
19 input and those that are most often left blank.  
20 Again, I applaud the industry's advocacy on this  
21 issue.

22 I'd like to conclude by thanking,

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1 again, my fellow regulators in attendance today.  
2 The FFIEC and the federal agencies are putting in  
3 significant time and resources to meet both the  
4 letter and the spirit of EGRPRA, not just checking  
5 a box because they're required to do so by law. I  
6 have heard the skepticism by some in the industry,  
7 given the experience of ten years ago when there  
8 was a lot of effort, but few results. I believe  
9 that this time is different.

10 State and federal regulators have heard  
11 about the challenges facing community banks and are  
12 committed to do whatever they can to reduce  
13 unnecessary burden. The commitment of the  
14 agencies is evident today by the attendance of  
15 Chairman Gruenberg, Comptroller Curry, Governor  
16 Tarullo, and Commissioner Face.

17 I thank you and your staff for  
18 organizing this important outreach meeting. I  
19 look forward to hearing everyone's valuable  
20 comments today and thank you again for attending,  
21 and please enjoy your time in the Washington, D.C.  
22 area. Thank you.

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1 MS. MILLER: Thank you very much.  
2 Before we get started, I just wanted to tell the  
3 participants that there are comment forms in your  
4 packets. If you wish to prepare written comments,  
5 you can use those forms and my colleagues out front  
6 are accepting those forms. And at the end of the  
7 presentations, if you wish to make a comment, we  
8 have a microphone up here at the front that will  
9 help the folks on the webcast here the questions.

10 And just as a reminder, we don't speak  
11 about individual institutions or cases in these  
12 events. So I'm going to turn it over to the first  
13 moderator, Maryann Hunter, and Maryann is the  
14 Deputy Director at the Federal Reserve Board.

15 MS. HUNTER: Thank you very much,  
16 Rae-Ann. Well, good morning, everyone, and it is  
17 my pleasure to be able to introduce the very first  
18 panel for today. I will keep the introductions  
19 short, I think there's biographical information in  
20 the packets that you have, in the spirit of allowing  
21 the most time to hearing from our panel of bankers.

22 First, I would just say, logistically,

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1 the way we'll operate the panel is, we are going  
2 to cover, in this first panel, we're going to focus  
3 on the capital-related rules, CRA, consumer  
4 protection, and directors and officers, rules  
5 related to directors and officers, such as  
6 Regulation O.

7 I will note that we will have another  
8 panel giving a consumer perspective for the  
9 consumer regulations and CRA, so in this one, we  
10 will be hearing a banker's perspective on those  
11 particular rules.

12 When we begin the panel, each member  
13 will have about ten minutes to make some remarks  
14 and our hope is, I would say ten-ish, in that  
15 previous meeting, sometimes it's been a little bit  
16 longer, but our hope is to have time at the end of  
17 the session so that anyone in the room here who  
18 wishes to add a comment or make a comment can do  
19 so at the microphones.

20 Well, to begin with the introductions,  
21 it is my pleasure, first, to introduce to my  
22 immediate right, Bruce Cleveland. Bruce is

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1 president and CEO, and founder, of Presidential  
2 Bank. It's a bank that's just over \$500 million  
3 in assets, and a national bank. He's also the  
4 founder and CEO of GIT Investment Funds, a group  
5 of no-load mutual funds.

6 Bruce, if you look at the bio, has a very  
7 interesting and varied background, including  
8 experience with Drexel, Burnham, Lambert in New  
9 York City, and a brief stint with the SBA, and I  
10 thought also interesting, in the early '90s, served  
11 as a consultant to the European Bank for  
12 reconstruction development, advising the Republic  
13 of Poland on its privatization efforts, so  
14 certainly varied experience and we're glad to have  
15 you with us today, Bruce.

16 Next, we will hear from Ron Paul. I  
17 guess we should note the other Ron Paul. Ron is  
18 the chairman, CEO, and president of both Eagle Bank  
19 and Eagle Bank Corp., which was founded in 1998 here  
20 in Bethesda, Maryland. This bank does focus on  
21 real estate development, so I suspect we'll hear  
22 a little bit about that type of activity from Ron.

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1 Ron is also very active in bankers  
2 associations and the ICBA, and Virginia and  
3 Maryland Bankers Association, so welcome, Ron.

4 Next, we will hear from Frank Robleto.  
5 Frank is the president and CEO of BAC Florida Bank  
6 from Coral Gables, Florida. It's a \$1.7 billion  
7 institution and I believe examined by the FDIC.  
8 Frank comes with many years of banking experience,  
9 and in particular, international experience, and  
10 he was the former president of the Florida  
11 International Bankers Association, so welcome,  
12 Frank, as well.

13 Finally, we will hear from Gary Shook.  
14 Gary is the chief executive officer and president  
15 of Middleburg Financial Corporation. That is a  
16 \$1.3 billion institution and a state member bank  
17 in that organization. Gary has held a number of  
18 executive positions with that company and also had  
19 previous senior positions with Fauquier Bank  
20 Shares.

21 He's very active in the community in  
22 Warrenton, Virginia and also active in the bankers

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1 associations, so welcome to our panel and with  
2 that, we'll start and I'll turn the microphone over  
3 to Bruce for ten minutes, ish, of remarks. Thank  
4 you.

5 MR. CLEVELAND: I'll try to keep it  
6 ten-ish. Good morning. The remarks I have today  
7 are a mix of fairly narrow comments intended to  
8 address the appropriate regulations that are under  
9 review and some are much broader. And I realize  
10 that the banker regulators are largely bound by  
11 statutes that they can't change very easily and  
12 also some of my comments will relate to CFPB and  
13 the Treasury, who, of course, are not involved in  
14 this review, but I think very germane to what's  
15 going on in the banking industry.

16 And finally, I will limit my comments  
17 to the four subject matter areas that our panel is  
18 supposed to address. So first is CRA. I would  
19 like to say that CRA has sort of stabilized where  
20 it isn't a large problem for most banks, I believe.  
21 We're kind of fortunate in the fact that we have  
22 a large level of loan originations for our size,

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1 which means that we generally get an outstanding  
2 rating, primarily due to that fact.

3 But there is a frustration that, in the  
4 other assessment areas, it's sort of hard to find,  
5 I'll call it, projects or investments that both  
6 have practical, meaningful impact for people in the  
7 community, and are workable from our point of view  
8 from a safety and soundness point of view. So I  
9 welcome the efforts of the regulators to try to,  
10 let's say, sharpen the focus of CRA to make it more  
11 meaningful and effective, and I look forward to  
12 hearing the comments from the consumer groups on  
13 that.

14 Second, a very narrow issue, we're  
15 privately held, unlike, I think, the other banks  
16 here, and so we normally just have five directors,  
17 which is the statutory minimum. We had a situation  
18 where a director passed away unexpectedly just  
19 before Christmas last year, and that left us with  
20 a violation of law that there was really no way to  
21 fix immediately.

22 So I would think it would be within the

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1 purview of the regulatory agencies to have a  
2 transition period when there is a vacancy that  
3 drops an institution below the five minimum so that  
4 you would be able to proceed promptly to replace  
5 a director without having a violation.

6 The third comment relates to capital  
7 under Basel III. This is pretty narrow, but the  
8 SSFA calculation for risk weighting structured  
9 products has the perverse effect of having a higher  
10 risk rate the lower the risk of the portfolio is.  
11 And well, the reason is kind of technical, but  
12 basically, lower risk portfolios need less  
13 subordination, which raises the risk weight, so  
14 somebody ought to look at that and try to fix it,  
15 and come up with a better formula that more  
16 accurately reflects the actual risk of the  
17 particular investment.

18 The next comment I have relates to Reg  
19 E, and this is much more general, Reg E, I forgot  
20 to lookup when it was adopted, but it was quite a  
21 long time ago, I think, and the world has changed  
22 a lot since that time, electronic funds transfers

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1 were pretty novel for the average consumer. My  
2 kids think -- don't know about checks, they think  
3 that's the way you move money, so I think it could  
4 use an overhaul.

5 And in particular, the requirement that  
6 a consumer can dispute an unauthorized charge  
7 within 60 days creates an unnecessary credit risk  
8 for the institution without much benefit to the  
9 consumer, I think, particularly since consumers  
10 have online access to their bank accounts in real  
11 time, typically, it shouldn't take 60 days to  
12 figure out that they want to dispute a charge.

13 Next is BSA and looming, I'm not sure  
14 exactly when, a few years out, I guess, but sort  
15 of ominously, is the regulatory proposal to require  
16 banks to obtain the beneficial ownership of all  
17 equity interests, I think it's all, a substantial  
18 portion anyway, in corporations and LLCs, and I see  
19 this as kind of creating a revolutionary upheaval  
20 because, traditionally, corporate entities, LLCs,  
21 have had anonymous ownership.

22 And I see an enormous burden of making

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1 that transition. It seems quite intrusive for the  
2 vast majority of customers who are not terrorists  
3 or other kinds of target people, so it seems to me  
4 that there should be another look at that to try  
5 to minimize the impact. I know there has to be a  
6 balance between the needs for making sure  
7 terrorist's money is tracked versus privacy, but  
8 I think that balance shifts too far towards  
9 intrusiveness.

10 And then finally, I guess the big one,  
11 CFPB, and again, I know they're not present here,  
12 but there are a number of areas that I could comment  
13 on, but basically, the mortgage industry seems to  
14 be moving more towards public utility style  
15 regulation, maybe like the airlines were back in  
16 the '70s, where there's a minute level of  
17 regulation of all aspects of the business, and I  
18 feel like it's -- it gets to the point where the  
19 cost to the consumer probably doesn't justify the  
20 expense.

21 For example, with the new TRID  
22 regulations, our people say that it's introduced

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1 about a five-day delay in the closing of loans.  
2 Well, those days aren't free because almost every  
3 mortgage borrower locks his rate and the cost of  
4 the rate lock is about two basis points a day. So  
5 on a typical -- well, on our average size loan,  
6 that's about \$50 a day, and our people say that the  
7 total delay is about \$5, so it appears as though  
8 the cost of that regulation to the consumer may be  
9 \$250. Is it really worth it to them to get those  
10 eight pages of disclosure in the new form dumped  
11 on them and have no way to waive the delay?

12 Similarly, this is an old problem, but  
13 the right of rescission on refinancing. Only  
14 about 1 in 1000 refinancing borrowers exercises  
15 their right of rescission, so we're making about  
16 1000 people wait three days in order to give that  
17 right to the 1/1000 borrower. It seems to me, that  
18 is statutory too, but it bears looking at.

19 And then finally, QM and ability to  
20 repay. It seems to me that this has introduced an  
21 element of uncertainty to portfolio lenders who may  
22 not want to go over that magic 43 percent back ratio

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1 number, even though there is a structure where you  
2 can do it, but you're taking -- the regulation's  
3 fairly new, nobody knows exactly what the risks are  
4 going to be, so it seems to me that some borrowers  
5 who might get served, won't get served because of  
6 that, and there should be more of a safe harbor for  
7 the non-43 ATR borrowers, at least for portfolio  
8 lending.

9 I can understand why it doesn't make  
10 sense in securitizations, because it's hard to  
11 assign responsibility, but for portfolio lending,  
12 it seems to me there should be an exemption. So  
13 I hope I didn't go beyond ten-ish. So that  
14 concludes my remarks and thank you.

15 MS. HUNTER: Well within the time.  
16 Thank you. Ron, we'll turn it over to you.

17 MR. PAUL: Good morning. I am Ron  
18 Paul. Maryann, thank you for clarifying who my  
19 relatives are. By way of background, Eagle Bank  
20 is a \$5.8 billion community bank headquartered and  
21 focused on serving the Washington Metropolitan  
22 area. We're 18 years old. We have a very

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1 successful track record of profitability, strong  
2 balance sheet, demonstrated by growth and  
3 excellent credit quality, as demonstrated by both  
4 levels of non-performing assets and net  
5 charge-offs.

6 I'm please to tell you that we've  
7 reported 27 consecutive quarters of record  
8 increased earnings, dating back to 2008. Despite  
9 our high concentration in real estate, our  
10 charge-offs have been negligible. Since the  
11 recession of 2008, we have averaged 27 basis points  
12 of annualized net charge-offs to average loans,  
13 with the highest point being 47 basis points.

14 We've achieved these results through  
15 our consistent approach to quality, local lending,  
16 generating core deposits, and always maintaining  
17 strong capital ratios. In my comments this  
18 morning, I'd like to address two recent  
19 developments that are impacting community banks  
20 like ours.

21 The first is capital requirements, and  
22 in particular, Basel III. I think we all

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1 understand that the intention of Basel III was to  
2 raise the bar on capital levels across the industry  
3 and we fully agree with that intent. At Eagle  
4 Bank, we understand the importance of maintaining  
5 a strong capital position and have always done so.

6 Eagle Bank is active and a successful  
7 commercial real estate lender. Your regulatory  
8 teams can vouch for the credit quality of our loan  
9 portfolio and the consistent level of low  
10 charge-offs. However, in its calculations for  
11 capital ratios, Basel III penalizes banks with  
12 local commercial real estate and construction  
13 loans without considering the historic track  
14 record of the current portfolio quality of the  
15 individual bank.

16 This higher capital weighting and the  
17 cash equity requirements for those loans defined  
18 by HVCRE appears to have been intended to  
19 discourage banks away from CRE lending. We feel  
20 that it is shortsighted because, as we have proven,  
21 it can be an attractive, profitable business for  
22 a well-run bank and has a dramatic impact on our

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1 local economy.

2 We are most troubled by the onerous  
3 requirement that a real estate secured loan must  
4 be considered HVCRE, and therefore, subject to the  
5 150 percent capital weighting unless the borrower  
6 has a 15 percent cash equity injection in the  
7 project for the entire life of the loan.

8 There are many good loan opportunities  
9 where the presence of 15 percent cash injection is  
10 relatively irrelevant. For example, should a loan  
11 on a 20-year-old property with significant  
12 depreciation and little cash needs for development  
13 fall under HVCRE? Should a loan on a piece of  
14 ground that was originally zoned farmland, but  
15 subsequently entitled to a much higher use with  
16 dramatically higher value be considered HVCRE?

17 Should a vacant office building that  
18 has been re-tenanted qualify for HVCRE? Should a  
19 five-unit multi-family property with a significant  
20 appreciation be treated differently than a  
21 four-unit multi-family project? Should a  
22 borrower be permitted to roll a property that has

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1       been successfully repositioned into a committed  
2       term-out or should they be required to refinance  
3       and incur significant transaction costs for the  
4       mere purpose of avoiding HVCRE?

5               These are examples and there are many  
6       more of how the Basel III treatment of CRE loan have  
7       created an inefficient and very costly capital  
8       structure for our community banking system.

9               If this is all about mitigating risk,  
10       which we all agree it should be, why doesn't the  
11       capital weighting analysis consider appraised  
12       values, loan-to-values, debt service coverage, and  
13       other matrixes as regulators customarily do in all  
14       other credit quality evaluations?

15               The Basel III methodology will cause  
16       banks to both raise the price of CRE construction  
17       loans and constrict the level of CRE lending. This  
18       has doubly negative impact on driving attractive  
19       loan business to our non-banking competitors or  
20       reducing the amount of real estate investment  
21       activity, which is such an important driver of job  
22       creation and related economic activity in

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1 communities across the country.

2 For example, in Montgomery County,  
3 Maryland, where our bank is headquartered, the  
4 construction trade has the highest unemployment  
5 level of any industry in the county. Restricting  
6 real estate lending will also reduce the quality  
7 of the commercial building and housing stock in  
8 many communities, further impacting their  
9 economies.

10 The second topic I'd like to address  
11 this morning is the subject of wholesale deposits,  
12 and specifically, reciprocal deposits. At Eagle  
13 Bank, like most community banks, we focus on  
14 generating core deposits from our local customers  
15 as our primary source of funding and liquidity.

16 However, we also use wholesale deposits  
17 as an ancillary funding source on occasion to  
18 balance with our loan funding needs and maintain  
19 appropriate on balance sheet liquidity. In  
20 evaluating our non-core funding sources, we limit  
21 the use of wholesale deposits but often find them  
22 to be attractive source of funding as comparable

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1 to advances from the Federal Home Loan Bank.

2 The process is more efficient and these  
3 deposits provide a lower cost of funds across the  
4 yield curve. We reserve our FHLB availability as  
5 a future contingent source of liquidity. However,  
6 most importantly, I want to state emphatically that  
7 reciprocal deposits, in our opinion, should not be  
8 consider wholesale deposits for regulatory  
9 calculation purposes. Let me explain why.

10 At Eagle Bank, we have \$4.9 billion in  
11 deposits. We serve 12,000 customers through 22  
12 branch offices. About 12 percent of our deposits  
13 are held in fully FDIC-insured reciprocal deposit  
14 accounts. This is not an alternative source of  
15 funding, but accounts that have been opened with  
16 us by our local customers.

17 These accounts include checking  
18 accounts, money market accounts, certificates of  
19 deposit, and our held by our customers, including  
20 individuals, small and medium-sized businesses,  
21 non-profit organizations, and local government  
22 agencies.

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1                   Many of these customers are required to  
2                   have FDIC insurance on their deposits. For  
3                   example, one of our longest term customers is a  
4                   local law firm which is often required by the court  
5                   system to hold their client's escrowed funds in a  
6                   fully FDIC-insured accounts. They currently have  
7                   approximately \$80 million with Eagle Bank;  
8                   \$250,000 held in Eagle Bank and \$79,750,000 held  
9                   in reciprocal deposits.

10                   Are these funds wholesale funds? Not  
11                   really. The customer uses these reciprocal  
12                   deposit products, not because of any unusual  
13                   features, but because they present no risk due to  
14                   the FDIC insurance feature, as required by the  
15                   court system. These reciprocal deposits are not  
16                   hot money and are not sourced through brokers.

17                   These accounts are key components of  
18                   our relationship with core customers. The  
19                   bottom-line is that these customers are placing  
20                   these deposits because the safety offered by the  
21                   FDIC insurance and those required by the court  
22                   system. If unlimited FDIC insurance was available

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1 to all customers, there would be no need for  
2 reciprocal deposit products, and the funds would  
3 be all considered core deposits.

4 We would ask for your support in urging  
5 the FDIC to reconsider its position regarding its  
6 consideration of reciprocal deposits as wholesale  
7 deposits. Thank you for the opportunity to appear  
8 before you and provide these comments, and I'll be  
9 pleased to take any questions later on. Thank you  
10 again.

11 MS. HUNTER: Thank you, Ron. Turning  
12 it on to Frank.

13 MR. ROBLETO: Thank you very much and  
14 thank you for inviting me to this important meeting  
15 and give you some probably different perspectives  
16 from what you will hear the whole morning and  
17 afternoon. In BAC Florida Bank, we are part of  
18 that group of community banks that provide a lot  
19 of trade financing to import and exporters and  
20 foreign banks.

21 And I would like to talk a little bit  
22 about the impact of Basel III in one of the

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1 activities which I believe it is completely an  
2 unintended consequence of what developed after  
3 Dodd-Frank. For many decades, U.S. banks --  
4 particularly banks in Florida -- have developed  
5 corresponding banking relationships, which  
6 include trade financing, short-term trade  
7 financing, to foreign banks.

8 These trade financing loans have been  
9 extremely safe through years, and our regulators  
10 can attest to this. Why? Because normally, the  
11 central banks give preferential treatment to  
12 repayment of these loans all the time because they  
13 don't want these banks to lose their lines of credit  
14 that they have with foreign banks.

15 Also, during the crisis, it became a  
16 great diversification strategy for banks in  
17 Florida that were engaged in trade financing as  
18 they were able to deploy loans that were safe, and  
19 they never had any losses during the crisis.

20 So what is Basel III, and how does this  
21 impact this business? There is a lot complexity  
22 in the Basel III rules. For that reason, the

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1 federal regulators conducted several seminars,  
2 webinars, conference calls, to guide U.S. banks  
3 through the main changes of Basel III.

4 Unfortunately, these events did not  
5 cover in detail the new regulations that were  
6 affecting the risk weighting of loans to foreign  
7 banks, and I'm talking about short-term loans, and  
8 probably -- probably, which is worse -- not that  
9 many banks included this issue in the comments  
10 letters that the regulator asked to all of us to  
11 include.

12 So let's talk about the risk  
13 weightings, and I'm going to give specific examples  
14 of this issue and the unintended consequences.  
15 Loans to foreign banks, independently of tenor or  
16 product, are now risk-based based upon something  
17 that probably a lot of people haven't heard, which  
18 is called the CRC.

19 This is the Country Risk Classification  
20 of the OECD, which is the Organisation for Economic  
21 Co-operation and Development, and organization  
22 that really, really was created to help the

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1 European countries.

2 I think the regulators, following  
3 Dodd-Frank, of course, did not want or could not  
4 use the rating agencies, and what did they turned  
5 to? They turned to the OECD. Now, the OECD ratings  
6 really do not refer to short-term trade lending.  
7 They do refer, basically, to what they call the ECA,  
8 or the ECA, which are these agencies that promote  
9 long-term financing to its importers and to  
10 governments.

11 So the risk classifications, now, are  
12 based on the Country Risk Classification. In  
13 Latin America, which is very important for Florida  
14 banks in terms of trade financing, they normally  
15 go, these ratings, from 3 to 7. What has happened  
16 then -- again, the unintended consequence I am sure  
17 -- is that the risk weighting went from 20 percent  
18 to 50 percent, to 100 percent, and to 150 percent.

19 And I'll give you some examples of --  
20 and the consequence will go in crescendo. You will  
21 see it. A loan, for example, short-term loan,  
22 trade loan, to a bank in Peru, okay, that loan used

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1 to be rated 20 percent. Now, it is risk weighted  
2 100 percent. Why? Because Peru is a rated 3  
3 country.

4 There are not that many 3 countries.  
5 In Latin America, for example, we have Mexico, we  
6 have Uruguay, we have Panama, and we have Costa  
7 Rica. Why are these countries rated at 3?  
8 Probably we will have to ask the OECD.

9 A second example. If we go and lend a  
10 five-year loan to a company in a country -- say,  
11 for example, Honduras -- the risk weighting for  
12 that loan will be 100 percent; five-year.  
13 However, if we go and have a trade transaction, a  
14 trade loan to a largest bank organization in  
15 Honduras, for example, Honduras -- being a country  
16 that is rated above 3 -- that risk weighting is  
17 going to be now 150 percent.

18 And I'll give you the last example,  
19 which is even more interesting. Colombia is rated  
20 a 4 country. Why is Colombia rated the 4 country  
21 versus Uruguay a 3 country? I don't know. We will  
22 have to ask the OECD. But a short-term loan to the

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1 largest bank in Colombia is rated 150 percent.  
2 Doesn't make any sense.

3 A loan to the subsidiary of that bank  
4 in Panama, Panama being rated 3 country, is risk  
5 weighted 100 percent. A bank in Colombia, for  
6 example, like Bank Colombia has almost \$7 billion  
7 in net worth. A subsidiary in Panama has \$1  
8 billion. And yet, one is 150, the other is 100.  
9 I can lend to five years in Panama at 100; three  
10 months in Columbia will go 150.

11 Of course, this regulation has imposed  
12 what? An additional capital requirement.  
13 Before, a loan, trade loan, short term, to a bank  
14 in any country was weighted, again, 20 percent.  
15 What does that mean? A \$1 million loan, risk  
16 weighted 20 percent, converts into a \$200,000 loan.

17 Using the magic 10 percent risk weight  
18 capital according to one of your recent  
19 expositions, we will need a capital of \$20,000.  
20 Right now, for example, in a country rated over 4,  
21 4 or over, the loan, \$1 million loan, will actually  
22 risk weight \$1 million, capital at 10 percent, you

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1 are looking at \$100,000. Five times what it used  
2 to be.

3 In a 150 percent country, then it will  
4 go 7.5 times. What does that mean? That means  
5 that our capital requirements have increased with  
6 same risk. Over the years, the losses in these  
7 loans have been extremely minimal, and our  
8 regulators can attest to that.

9 In our particular case -- and this is  
10 public information, so I'm not divulging anything  
11 that is confidential. You can look at it in the  
12 Call Report; you can look at it in the UBPR. Last  
13 year, as of September, our risk-based Tier 1  
14 capital ratio was 17.5 percent. Okay? September  
15 of this year, with the application of Basel III,  
16 is 14.7. That's 270 basis points less, with the  
17 same risk, than last year.

18 The total capital ratio we had before  
19 18.76, right now, is almost 16 percent. Again, 275  
20 basis points. Well, what is the effect? Our  
21 buffer disappeared. The famous buffer of 250  
22 basis points that we have to achieve, I think, in

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1 three more years or so, is gone, just with the  
2 strike of a pen.

3 Now, what do we do? Because there's a  
4 problem, we need a solution. We need to continue  
5 advocating with our federal regulators. We have  
6 proposed, through FIBA -- the Florida  
7 International Bankers Association -- the  
8 introduction of an additional factor for  
9 short-term trade-related transactions.

10 This should be very, very easy to  
11 implement. It's just another column, okay, in the  
12 now extremely long Call Report, which, by the way,  
13 I really applaud the efforts of the regulators, and  
14 especially Governor Tarullo, to really try to help  
15 us out because the amount of paperwork, the amount  
16 of regulations, the amount of things that we can  
17 do is actually tremendous.

18 Not only that, for example, in October,  
19 Brazil was downgraded by the OECD from 3 to 4.  
20 Probably rightfully so for what the OECD was  
21 intended. Well, that means that a loan to the  
22 largest bank in Brazil -- and a lot of you have heard

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1 of Banco Itau in Brazil -- short-term again, is now  
2 risk weighted 150 percent.

3 I used, in one of my comment letters to  
4 our regulators, the example of a bank that already  
5 disappeared, which is Espirito Santo Bank, because  
6 I was trying to compare with specific names, the  
7 effect of this rule. This is like three years ago.

8 Well, the bank in Brazil, as you know,  
9 sorry, in Portugal, Novo Banco, which is the new  
10 bank that was divided, remember, Espirito Santo was  
11 divided in two, bad bank and new bank. The new bank  
12 was called Novo Banco, new bank, Banco Novo Bank.

13 Well, vis-a-vis the banks Portugal Novo  
14 Banco brought \$1.5 billion capital hold because  
15 they failed the stress test. Okay. That bank is,  
16 again, rated, you know, in the OECD, and given the  
17 same rating that they had before, meaning that a  
18 loan to that bank will go 20 percent; short-term.  
19 A trade transaction that involves that bank will  
20 go 20 percent.

21 Banco Itau, a bank with almost \$50  
22 billion in capital, will go 150 percent. That

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1 doesn't make, really, any sense. And again, it can  
2 be fixed very quickly by adding a new factor for  
3 product and tenor, or by using, Governor Tarullo,  
4 two years ago, I think, a proposition that banks  
5 below \$10 billion, one simple measure of ten  
6 percent of capital and eliminate everything else.  
7 I think that would be great. Hopefully it's not  
8 too good to be true.

9 But if we do that, it will actually take  
10 a lot of burden from the banks. And why do I talk  
11 about the community banks? We all use the  
12 standardized methodology. We don't use the  
13 advanced methodology. That's for the systemic  
14 important banks. The banks are for what I think  
15 Dodd-Frank was intended for; however, you know, it  
16 applied to us as well.

17 Well, a systemic important bank -- a  
18 large bank using the advanced methodology -- they  
19 actually have their own morals. Under those  
20 morals, since these loans have very long history,  
21 I bet that their capital ratios are actually lower,  
22 capital requirements, than what we have required,

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1       been required, by Basel III. And again, that's  
2       unfair competition for small banks versus the large  
3       banks.

4               So thank you very much, and I'll be very  
5       glad to answer any questions.

6               MS. HUNTER: Thank you, Frank. Now  
7       we'll move on to the last panelist.

8               MR. SHOOK: Thank you, Maryann. Gary  
9       Shook, as I said, with Middleburg Bank. We're out  
10       in the western -- we wouldn't call it suburbs; we'd  
11       call it the Northern Piedmont of Virginia. We try  
12       to distance ourselves somewhat from this part of  
13       the world, but that being what it is, we've been  
14       in business for 92 years and sit at \$1.3 billion  
15       in assets, and we also have \$2 billion we manage  
16       in our money management operation part of  
17       Middleburg Trust Company, which is based down in  
18       Richmond.

19               And I can tell you right off the top of  
20       my head that the regulation, the regulatory burden,  
21       in our trust company operation versus the  
22       regulatory burden in our bank are completely

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1 different worlds. We don't deal with this level  
2 of minutiae at the trust company level.

3 My comments are going to focus upon the  
4 Regulation O, and Chairman Gruenberg's heard me on  
5 a couple of occasions now speak to the need to  
6 simplify things -- simplify it in the name of  
7 attracting directors and qualified personnel to  
8 the business.

9 And Regulation O is probably the  
10 central core of that. It's not what,  
11 particularly, anybody wants to talk about because  
12 it is not the politically favorite topic of how we  
13 deal with these issues, but it's an important one  
14 in the overall scheme of what we're doing. And I  
15 think as you go back and look at the regulations,  
16 and I'm going to go through in a bullet-point form  
17 of the ones I think that just jump off the page at  
18 me that somebody probably needs to take a look at.

19 And if you go back, it seems to me that  
20 there wanted to be, at some point, an avoidance of  
21 special treatment, whether that's credit  
22 considerations or someone gets a fee waiver where

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1 someone else wouldn't. And as it's evolved over  
2 the years, it appears to me that, yes, our directors  
3 and insiders do get special treatment, that that's  
4 negative special treatment as opposed to special  
5 treatment in concessions and the way we can do  
6 business with them.

7 Let me go through a couple of -- several  
8 bullet points that sort of underscore that. The  
9 one we run into some, and all of these, we run into,  
10 these are specific examples. First one is  
11 increase the aggregate limit on loans to executive  
12 officers above \$100,000 for those loans that aren't  
13 exempt from the aggregate limitation.

14 This tends to be a negative impact on  
15 those officers -- those ones you want to take care  
16 of within your corporation, and these would be  
17 officers that fall underneath the Reg O definition  
18 of an executive officer. As an alternative to  
19 that, raising that limit, and part of what I did  
20 in my research, I played back some of your previous  
21 meetings, and nobody seemed to want to talk about  
22 Reg O, so I couldn't get any direction from out

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1       there.

2                   But looking through the regs, I  
3       couldn't really figure out when these numbers were  
4       added into the regulatory code. You know, was it  
5       -- I've been in the business 30 years and I think  
6       I've seen these numbers for that period of time,  
7       so I'm not really sure what that period of time is.

8                   An alternative to raising the limit of  
9       \$100,000 for executive officers, and I think a much  
10      more back to my let's just make it simpler concept,  
11      is let's make all insiders -- whether you have a  
12      principle shareholder, a director, or an executive  
13      officer -- let's just make all those rules the same.

14                  You know, determine whatever those  
15      hoops are, make them all the same for everybody so  
16      we don't have varying tiers of what I call  
17      opportunities to screw something up as we're trying  
18      to look at Reg O within the corporation, so that  
19      would be a great tactic for simplifying burden on  
20      all banks, but especially community banks that have  
21      to track all this.

22                  Also, I think increase the \$500,000

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1 aggregate limit on loans to insiders where prior  
2 approval is required. In a normal mortgage loan  
3 situation -- and I will put on my D.C. metropolitan  
4 area hat on this one -- a \$500,000 loan is fairly  
5 small. A \$1 million loan is probably the norm --  
6 \$750 to \$1.2 million, as we approach the Beltway.

7 And like all real estate transactions,  
8 everything's timely, but to then have to get the  
9 board to approve it prior to the granting of a  
10 normal mortgage loan, it gets it out of sequence  
11 of what really makes sense given the dollars that  
12 are in a market such as Washington, D.C., so to  
13 increase that aggregate limit, I would contend to  
14 double it from the standpoint, or exempt mortgages,  
15 those types of things, where the prior approval of  
16 the full board is required, or a majority of  
17 directors is required.

18 The one that I think is, maybe, the most  
19 comical in my mind, and that is our prohibition of  
20 paying a check, an overdraft on a director, that  
21 exceeds \$1,000. I think we would all agree, and  
22 if you follow the check cashing programs that some

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1 banks offer that I don't, a lot of clients get  
2 checks cashed for a whole lot more than that.

3 Also, for our best clients, which we  
4 tend to think our directors would be, we would cash  
5 checks considerably higher than that knowing the  
6 reputation of the client with which we deal. The  
7 \$1,000 number, and this is the one I really did the  
8 research on, that one has been in place my entire  
9 career and probably needs to get pushed up to  
10 something that's a little more reasonable in  
11 today's day.

12 And you may think, well, that's no big  
13 deal, but you return your director's check, that  
14 sends a lot of messages, and the tracking  
15 mechanisms that we have to run our directors on to  
16 make sure nothing slips through, because I'll tell  
17 you, a field examiner finds that \$1,001 overdraft  
18 faster than anything else on an examination and  
19 that is something that I think we could spend some  
20 time on creating.

21 The other one would be to change the  
22 requirement for also prior approval of an extension

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1 of credit on a line of credit unless the credit has  
2 been approved within a 14-month period of time.  
3 I'm getting down into the nuance of it, but to do  
4 an advance, if there hadn't been a specific  
5 approval of that director or insider's line, then  
6 that 14-month period of time requires a majority  
7 of board approval to be able to make an advance on  
8 that line, and that's probably outdated at this  
9 point as well.

10 The one that I'm always speaking to that  
11 has a lot of meaning, and this is all around my world  
12 of trying to attract qualified directors to the  
13 business, is also be able to insure directors for  
14 their D&O obligations for the full gamut of what  
15 a normal company would be able to, public company,  
16 insure them, and that specifically includes civil  
17 money penalties for compliance related issues,  
18 which are currently exempted from our ability to  
19 insure, which, it's sort of hard to explain to a  
20 director, why am I subject to that when you can  
21 insure me for everything else?

22 It just doesn't -- the crime doesn't fit

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1 the pattern of circumstances I think you run into  
2 when it's something like -- well, the \$1,000 limit  
3 or some of the other things like that if you haven't  
4 followed compliance issues, which is more of a  
5 management issue, that the directors can't be  
6 insured for that needs to be looked at and a new  
7 appreciation for that.

8 I'm watching my time and I do want to  
9 hit a couple of other things as we go through it,  
10 but as I roll-up on the Reg O side, it hasn't been  
11 discussed much here, but there are really some  
12 archaic rules that sit out in Reg O that, if you  
13 all could put a committee on taking a look at to  
14 see if we can refresh some of those thresholds and  
15 make them a little more current with what we see  
16 today.

17 Of course, I would be remiss if I didn't  
18 talk about the need for a safe harbor for qualified  
19 mortgages that we put on our bank's portfolio. I  
20 sometimes scratch my head and wonder, you know,  
21 whose money is it? And it's our money as the bank  
22 management and directors representing depositors

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1 and shareholders as well, and we don't want to do  
2 anything, we're on the same team. We don't want  
3 to do anything that would damage our reputation and  
4 our portfolio that we take great pride in.

5 And to have a safe harbor for loans that  
6 we do want to put on our own books makes a lot of  
7 sense. We talked about the 18-month safety and  
8 soundness examination. Sounds like you all are  
9 working on that. Another one I bring up are CTR  
10 reporting issues, and to go through that -- and I  
11 don't know if this is over in another area, or where  
12 this falls -- but there's a lot of unnecessary  
13 filings that could probably be eliminated there.

14 And once again, in taking a look at the  
15 specific number dollar amounts, you're probably --  
16 rather than have a \$10,000 threshold for the  
17 aggregation of deposits and for the tracking of CTR  
18 purposes -- probably doubling to \$20,000 or some  
19 new number that's probably more representative of  
20 where the crime really fits the risk of all of the  
21 paperwork.

22 And somebody on your end has got to read

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1 all the paperwork, and somebody on our end has got  
2 to create all the paperwork, and there's probably  
3 a higher threshold that really makes some sense  
4 there. I think we've talked about mailing our  
5 privacy notices, and it sounds like that'll be  
6 dealt with. A short-term Call Report.

7 Looks like, here's another one that,  
8 it's what I call arcane nuance, but it's something  
9 that creates a lot of tracking within a bank, and  
10 that's under Regulation D -- Federal Reserve Reg  
11 D -- and that's the transaction withdrawal limits  
12 on savings accounts.

13 And right now, you can have six  
14 withdrawals a month, three of those can be by check  
15 -- paper check. We need to move that number, I  
16 would suggest, to at least 20 per month, basically,  
17 one per day, with no restriction on what type of  
18 means. For example, the checks for the  
19 restriction on the six per month currently applies  
20 to an ACH, a phone transfer, online transfer,  
21 overdraft transfers, they don't apply if you do the  
22 transaction in person, ATM, mail, or night

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1 depository.

2 Well, in a world of trying to simplify  
3 the world, let's just make one simple rule that you  
4 can have this many transactions through the cycle  
5 and not worry about what kind of device it is,  
6 because I tell you what, that's another one that  
7 they like to find in a very quick manner in a field  
8 audit of, oh, you've had -- this one had four  
9 checks, or this or that. That's minutiae. I  
10 mean, that's purely minutiae when it comes down to  
11 a savings account, a standard savings account, and  
12 trying to come up with what makes sense in today's  
13 world.

14 On capital, I only have one comment that  
15 I want to make there in the essence of time, and  
16 that is, with all the new rules, CECL, Basel III,  
17 everything else coming into play, the current  
18 restriction is, only 1.25 percent of the allowance  
19 for loan losses can be contributed and allocated  
20 to the Tier 2 capital.

21 With everything pushing the  
22 requirements for capital up, I think it would make

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1 a lot of sense and it would be a big plus for,  
2 certainly, community banks, to raise that  
3 allowance amount of the 1.25 percent of the  
4 allowance for loan loss reserves to a higher number  
5 or include it all for the purposes of capital,  
6 because it is sitting there and it's serving as a  
7 capital buffer.

8 And the ability for those banks, and I'm  
9 one, that carries more than 1.25 percent in the  
10 allowance for loan loss, we are directly penalized  
11 for trying to be prudent in the things that we're  
12 doing in allocating more capital towards loans.

13 Again, thank you all for the  
14 opportunity to be here. Always excited to be in  
15 front of Commissioner Face, my primary regulator,  
16 who I think sets a great example as how a regulator  
17 should operate in times of crisis and in good times  
18 as well, so thank you all.

19 MS. HUNTER: Well, thank you very much  
20 for each of the panelists and the comments. I'll  
21 turn to the principals to see if there are any  
22 questions or follow-up comments that you'd like to

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1 --

2 GOVERNOR TARULLO: I have a couple.  
3 Thanks, Maryann. So, Mr. Paul, when you were  
4 talking about all the varieties of CRE or  
5 CRE-associated lending, you know, one conclusion  
6 that one might draw from that is that the capital  
7 regulations need to be more granular, you know,  
8 more nuanced, more complicated in order to  
9 distinguish. I assume that's not really the  
10 direction that you'd like to end up going and that  
11 something more along the lines of simplified  
12 capital framework that maybe has a trade-off of  
13 higher capital ratio in return for many fewer Basel  
14 I-like categories, rather than Basel III-like  
15 categories, might be your first choice? Am I  
16 correct in that?

17 MR. PAUL: I think a lot of it really  
18 comes down to the equity side, the equity  
19 definition, as it relates to, you know, 15 percent  
20 equity being defined by Basel III as cash could be  
21 a much broader spectrum of equity. So where I do  
22 believe that there are certain types of real estate

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1 that should require more equity than others, to me,  
2 equity just doesn't always equate to the cash, as  
3 my examples of properties that have been around for  
4 a long time that have significant equity.

5 So putting in cash, as opposed to a  
6 project that's appreciated over the past 20 years,  
7 just, to me, is missing the point of work off of  
8 the appraised value of the asset as opposed to just  
9 the cash infusion of that asset, but I do agree that  
10 it should be more granular because there are  
11 certain pieces of real estate that clearly have a  
12 higher risk rating than others.

13 GOVERNOR TARULLO: Thank you.

14 CHAIRMAN GRUENBERG: Just before  
15 letting you all go, I just wanted to thank you for  
16 your testimony just with the presentations we've  
17 had previously. The specificity and the detail  
18 that you provided to us, I think, is very helpful  
19 and very much would be the subject of our agenda.

20 COMMISSIONER FACE: Gary, you said  
21 something -- thank you for your comments. You must  
22 be needing something from me pretty soon. Gary,

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1 you mentioned the -- what did you call it --  
2 archaic nuance of Reg O and some of the things that  
3 you mentioned. I'm just curious if you can put  
4 some kind of quantitative value to it as to, maybe,  
5 how much time you spend or your staff spends on  
6 these things and how much it might cost?

7 And maybe for the topics that the other  
8 bankers touched on too, if maybe they could, sort  
9 of, quantify that to time and money, I guess. Does  
10 that make sense?

11 MR. SHOOK: Yes. You know, to this  
12 getting absolutely specific, I can talk. Let me  
13 use the -- I'm using the \$1,000 returned check  
14 overdraft thing as my example because it's one that  
15 I see on a directly basis. There are six people,  
16 three of them executive officers, that are tuned  
17 into the overdraft list to make sure we're not  
18 letting an executive officer slip through.

19 Now, of course, our systems are coded  
20 to kick them out, but, you know, this account, this  
21 guy might have this much in this account and that  
22 account, or he might have written instructions that

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1 provide all the little outs that you have from that,  
2 but in that case, there's six people that are tuned  
3 to this one thing, three of them being executive  
4 officers, with the rule is, we can't let one of  
5 these slip through, because we've been stung by it,  
6 and we shouldn't be.

7 But to me it's, is the crime worth the  
8 punishment of having to allocate the time of six  
9 people to make sure a director doesn't cash a check  
10 for \$1,001 that gets paid and sent through the  
11 system? So there's an example on that particular  
12 one. I think on the one that -- and on the loan  
13 side is probably where I become -- I have my greater  
14 concern because when you choose a director, you  
15 like to have them as a good client, and what I'm  
16 finding, it's much easier to make my good director  
17 my former good borrowing client, because it's a  
18 whole lot easier to send them over to the bank  
19 across the street with my voucher that this is a  
20 good client, to please take care of my director for  
21 me because the rules are too onerous and they don't  
22 really want to jump through them.

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1           And that gets down to the 14-month  
2           cycles, the approvals before the loan gets made,  
3           the over \$500,000 aggregate limit, and then my  
4           executive officers, you know, whether it's  
5           professional courtesy or whatnot, generally all  
6           have to go somewhere else to do borrowing business,  
7           and that isn't the way it should be.

8           I know there's been bad actors in the  
9           past, you know, but for the sins of a few, you know,  
10          we've sort of impugned an entire class of folks that  
11          are insiders that you want to be your very best  
12          clients, and it's hard to under the regs.

13          MR. PAUL:   Commissioner, if I could  
14          just answer the question.  As it relates to Basel  
15          III, we calculated that the difference between 100  
16          percent and 150 percent comes out to about 98 basis  
17          points of additional cost of capital for us on our  
18          CRE -- again, without getting granular into  
19          different buckets -- but as a totality, it would  
20          be about 98 basis points.

21          MS. HUNTER:  If there are no other  
22          comments there, I would invite, if there's any

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1 member of the audience that would like to make a  
2 comment, you're welcome to step up to the  
3 microphone. I know we have a couple of minutes  
4 left. Looks like we have one. And I'd ask that  
5 you please introduce yourself and mention who  
6 you're with.

7 MR. RICCOBONO: I'm Rick Riccobono,  
8 Director of Banks for the State of Washington. I  
9 came today with quite a list of issues, but they  
10 were actually pretty much mentioned today, so I  
11 would just like to sort of reinforce some of those  
12 issues that I see actually out there in the State  
13 of Washington in the field.

14 One was, Mr. Paul mentioned, you know,  
15 this concept of reciprocal deposits. I know in the  
16 past I've mentioned I think we need to rethink how  
17 we're defining broker deposits, and more  
18 importantly, how they can actually be used to the  
19 benefit of an institution, a small community bank,  
20 to manage its interest rate risk.

21 We've kind of gone 180 degrees. We  
22 were accepting -- brokered the money as a given when

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1 we were chartering institutions, back when we were  
2 doing that, and then now we're at a point where,  
3 you know, wholesale money is just evil across the  
4 board, and I guess I would tell you it's not.

5 And while we're faced with statutory  
6 changes perhaps we can't do, we certainly could  
7 look at this concept of reciprocal deposits. In  
8 support of community banks, it's kind of a nice way  
9 to insure your larger customers, particularly your  
10 small business customers, who get very nervous when  
11 their balances get up over the insurance limits,  
12 or a homeowners association required, by their  
13 rules, to be insured.

14 I don't see the harm in saying that  
15 brokered deposits put into a reciprocal  
16 arrangement, I'm putting my core deposits out there  
17 just simply to insure all my deposits, I don't think  
18 that necessarily creates the evil intended by the  
19 rules. I mean, we can look at what they're doing  
20 with wholesale money, and if they're growing  
21 rapidly with it, we stop them, but at this point  
22 in time, I think we create a tremendous

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1 disadvantage for community banks not allowing  
2 them, or counting in their core, I mean, in their  
3 brokered deposits, the concept of reciprocal.

4 I would just reiterate, we've watched  
5 our banks, most of our community banks, now get out  
6 of mortgage lending. They were only doing  
7 mortgage lending. They would never take on a  
8 30-year, fixed-rate loan, put it into portfolio,  
9 but they would take on the five-year, right, fixed  
10 for five years and then they would rewrite the loan.  
11 They were not abusing their customers, they  
12 wouldn't do that, they have a reputation issue, but  
13 we've kind of thrown the baby out with the bath  
14 water.

15 Because the balloons were abused,  
16 they're no longer available and we've kind of  
17 approached it with the rural definition, and so I  
18 think we need to continue without -- if we can't  
19 get it through Congress, kind of expand that  
20 definition to allow the community banks to get back  
21 to 1 to 4 lending. If it's held in portfolio, it  
22 shouldn't be subject to QM.

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1           And then lastly, this really affects  
2 the savings banks, federal associations, and the  
3 holding companies where we have the FDIC enforcing  
4 this now on any state-chartered depository that has  
5 a savings and loan holding company, is the QTL test  
6 -- Qualified Thrift Lender.

7           The background of all of that QTL was  
8 about the powers of a savings and loan holding  
9 company. If you had a savings and loan holding  
10 company and you were engaged in activities that  
11 weren't permissible for a bank holding company, the  
12 check and balance in that was, you had to meet the  
13 qualified thrift lender test, and that's why we'd  
14 allow savings and loan holding companies to engage  
15 in activities beyond that of commercial bank's bank  
16 holding companies.

17           We've fixed all that. Savings and  
18 holding companies, there are still some  
19 grandfathered, so perhaps the QTL has some  
20 application there, but for the vast majority -- 98  
21 percent out there -- the QTL has no relevance, and  
22 yet we're out there trying to enforce it when they

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1 have a savings and loan holding company that's not  
2 engaged in any activity at all or the activities  
3 of the holding company are that of a bank holding  
4 company.

5 So I think we need to -- again, we really  
6 need to rethink whether or not we should be  
7 enforcing the QTL because as Comptroller Curry  
8 pointed out, it just forces these institutions to  
9 change their charter and get rid of the holding  
10 company; unnecessary expenses.

11 MS. HUNTER: Thank you very much.

12 MR. RICCOBONO: Thank you.

13 MS. HUNTER: And with that, our time is  
14 up and we now -- so it's the end of the first panel.  
15 Thank you again for taking the time to provide us  
16 with such helpful comments, and I believe we have  
17 a --

18 MS. MILLER: Yes, we have a break.  
19 Please come back at 10:45. Thank you very much.

20 (Whereupon, the above-entitled matter went off the record at 10:33 a.m.  
21 and resumed at 10:50 a.m.)

22 MS. MILLER: Okay. Let's get started.

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1 We have our Community and Consumer Group Panel  
2 today that is hosted by Jonathan Miller, and  
3 Jonathan is the Deputy Director at FDIC's Division  
4 of Consumer and Depositor Protection.

5 MR. MILLER: Thanks, Rae-Ann, and good  
6 morning again, everybody. Thanks for being here.  
7 I know some people have to travel to get here and  
8 it's a miserable day out there, so thanks for making  
9 the effort. As Rae-Ann mentioned, my name is  
10 Jonathan Miller. I'm the Deputy Director for  
11 Policy and Research at FDIC's Division of Depositor  
12 and Consumer Protection.

13 Today's second panel will focus on  
14 consumer and community-related issues with respect  
15 to federal banking rules. Unlike the other panels  
16 today, this panel will really be focused on the  
17 community and consumer's perspective on issues  
18 related to regulatory relief, reform and  
19 improvement.

20 Panelists will discuss topics such as  
21 the Community Reinvestment Act -- CRA -- rules  
22 related to community development financial

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1 institutions -- CDFIs -- fair lending rules,  
2 Dodd-Frank rules, such as those related to  
3 mortgages and mortgage servicing, and others.

4 The comments will focus on suggestions  
5 for how the panelists believe rules may be updated  
6 or amended to get better outcomes for the  
7 communities their organizations represent. I'm  
8 really honored and pleased to have our  
9 distinguished panel here with us today.

10 Individually and as a group, they bring  
11 a wealth of knowledge, experience, and expertise  
12 regarding a host of financial services and consumer  
13 protection issues. I'm going to begin by  
14 introducing briefly each of the panelists and  
15 they'll be given about ten minutes to speak -- as  
16 Maryann put it, ten-ish minutes. Their full bios  
17 are in the materials that were distributed when you  
18 checked in at the front desk outside.

19 After the panelists' presentations,  
20 we'll give the agency principals an opportunity to  
21 ask questions or get any clarifications, then the  
22 audience will get a chance to comment as well, and

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1 as moderator, I may ask a question or two in  
2 addition.

3 So our first speaker today is Margot  
4 Saunders. Margot is a counsel for the National  
5 Consumer Law Center, or NCLC. The non-profit NCLC  
6 has used its expertise in consumer law to work for  
7 consumer protection and economic security for  
8 low-income and other disadvantaged people,  
9 including older adults.

10 Margot has testified before Congress on  
11 dozens of occasions regarding a wide range of  
12 consumer law matters, including predatory lending,  
13 payments laws, electronic commerce, and other  
14 financial credit issues. She is a co-author of the  
15 publication Consumer Banking and Payments Law,  
16 published by NCLC, and a contributor to numerous  
17 other NCLC legal manuals.

18 Next we have Josh Silver, who is a  
19 senior advisor at the National Community  
20 Reinvestment Coalition, or NCRC. In your  
21 programs, John Taylor, who is the CEO and president  
22 of NCRC was listed. He was, unfortunately, unable

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1 to attend, but Josh will take his place today.

2 NCRC has grown to include more than 600  
3 community-based organizations around the country.  
4 These organizations promote basic access to basic  
5 banking services in order to create and sustain  
6 affordable housing, job development, and  
7 economically vibrant communities for America's  
8 working families.

9 Seated next to Josh is Liz Lopez,  
10 Executive Vice President for Public Policy at the  
11 Opportunity Finance Network, or OFN. OFN is the  
12 leading national network of CDFIs, which focus on  
13 investing in opportunities that benefit  
14 low-income, low-wealth, and other disadvantaged  
15 communities across America.

16 Liz leads OFN's federal and state  
17 policy efforts, focusing on developing,  
18 supporting, and influencing implementation of  
19 policies that benefit CDFIs and the markets and  
20 communities that they serve.

21 Our next panelist is Wade Henderson,  
22 President and CEO of the Leadership Conference on

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1 Civil and Human Rights, or LCCHR. LCCHR is the  
2 nation's leading civil and human rights coalition,  
3 with a diverse membership of more than 200 national  
4 organizations working to promote and protect the  
5 civil and human rights of all persons in the United  
6 States.

7 Wade has headed LCCHR since 1996 and is  
8 a well-known and well-regarded expert on a wide  
9 range of civil rights, civil liberties, and human  
10 rights issues.

11 Our final panelist will be Mike  
12 Calhoun, President of the Center for Responsible  
13 Lending, known as CRL. CRL is a non-partisan and  
14 non-profit research and policy institute, focusing  
15 on consumer lending issues. Mike has more than 30  
16 years of experience in the consumer lending field  
17 and has been an active participant in crafting  
18 consumer financial legislation and regulation at  
19 the state and federal levels.

20 So we're going to begin with Margot and  
21 go down the line. Again, each panelist will have  
22 about ten minutes, so, Margot, go ahead.

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1 MS. SAUNDERS: Hello and thank you for  
2 having me here today. I'm here to speak on behalf  
3 of the low-income clients of the National Consumer  
4 Law Center on a variety of topics. First I want  
5 to talk about -- does this sound all right? Is this  
6 -- okay. First I want to talk about the benefit  
7 of regulations to consumers, to industry, and to  
8 the general economy.

9 Nineteen years ago, when the EGRPRA law  
10 was first passed, it was the heyday of regulatory  
11 relief efforts. It was very lonely for me back  
12 then arguing for more regulation because the focus  
13 in both Congress and the regulatory agencies was  
14 on eradicating regulations.

15 But we should all remember what this  
16 fever of regulatory relief brought us -- the 2008  
17 financial crisis. Consumers, investors, honest  
18 market players in the country, as a whole,  
19 suffered. There should be no misunderstanding,  
20 the financial crisis was the direct result of the  
21 massive reduction of common sense regulations, as  
22 well as the race to the bottom engaged in by many

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1 financial institutions.

2 The passage of the Dodd-Frank Act  
3 brought significant and important regulatory  
4 reform, establishing the CFPB, the federal agency  
5 designed to protect consumers, provided, for the  
6 first time, some real balance in the marketplace  
7 between the relative powers of creditors and  
8 borrowers.

9 Eradicating the Office of Thrift  
10 Supervision and placing both banks and national  
11 savings -- and federal savings bank under the same  
12 regulatory umbrella also eliminated the very  
13 dangerous dynamic of banks demanding more  
14 deregulation in order to maintain their position  
15 with their regulator. We're all better off today.

16 But there's still some distance to go.  
17 First I want to talk about preserving qualified  
18 mortgages. Among the most important changes made  
19 by the Dodd-Frank Act were the provisions injected  
20 into the mortgage market, requiring lenders to  
21 determine their borrowers' ability repay mortgage  
22 loans.

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1           These evolved into the requirement that  
2           the homeowner either be provided the qualified  
3           mortgage or that the lender actually engage in the  
4           comprehensive evaluation of the homeowner's  
5           ability to repay the mortgage. It seems really  
6           absurd that we needed an act of Congress to require  
7           lenders to evaluate their borrower's ability to  
8           repay their mortgages.

9           But I'm still seeing pre-Dodd-Frank  
10          mortgages cross my desk in which the lender forbade  
11          the statement of the homeowner's income in the  
12          underwriting documents and made the loan based  
13          solely on the borrower's credit score.

14          For example, I have a case from Queens  
15          in which a Hispanic woman who could not speak  
16          English and earned between \$15,000 and \$20,000 a  
17          year as a housekeeper was provided a mortgage of  
18          \$450,000 on a rundown townhouse in Queens. The  
19          loan was a NINA loan, No Income, No Assets.

20          That meant that the originator, a  
21          national bank, forbade either her income or her  
22          assets to be stated anywhere in the mortgage

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1 documents. And you know why that is, because if  
2 they had been stated, she wouldn't have qualified.

3 Because the loan was high cost,  
4 interest only, adjustable, and had a 100 percent  
5 loan-to-value ratio with huge upfront fees to the  
6 broker, everyone piled on to defraud this woman.  
7 But she and her tenants in her little house  
8 struggled to make the mortgage payments for years  
9 before she faced foreclosure.

10 Now, legal aid attorneys are trying to  
11 use the predatory nature of the loan to save her  
12 home. We'll see what happens. The critical issue  
13 here is that NINA loans are no longer legal and we  
14 shouldn't get anywhere close to allowing loans like  
15 this to be made ever again.

16 I also want to talk about the importance  
17 of preserving and extending the protections for  
18 successors in interest. This is something that is  
19 particularly within the Office of the  
20 Comptroller's realm. We see, quite often,  
21 problems resulting from the refusal --  
22 particularly of mortgage servicers -- to recognize

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1 the interests and the legal rights of successors  
2 in interests.

3 It's become apparent that it's  
4 critically important to change and improve these  
5 regulations. There are spouses, children, and  
6 other relatives who, by law, court decrees or  
7 transfers pursuant to a will, become the owner of  
8 the home after the mortgage was provided.

9 Servicers sometimes cite due on sale  
10 clauses in the mortgage contracts and alleged  
11 restriction on assumption of mortgage loans as  
12 reasons for denying loan modifications to the widow  
13 or the child of the original mortgagor. A  
14 successor is often told she cannot apply for a loan  
15 modification to reduce her payment because she's  
16 not the borrower and because she's not qualified  
17 to assume the loan or because the loan was in  
18 default.

19 I had a case in Ohio in which a father  
20 deliberately left his daughter his house, yet after  
21 he died, when there was a lapse in payments for a  
22 few months, the national bank servicer would not

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1 talk to the daughter despite her repeated attempts.

2 The daughter was repetitively required  
3 to prove her right to talk to the servicer about  
4 the loan. She sent in her father's death  
5 certificate to the servicer five different times,  
6 yet the servicer kept postponing all discussions  
7 about the loan mod. The daughter had even figured  
8 out how to reach the president of the bank's office  
9 and had corresponded with them and was trying to  
10 get them to help.

11 They said they were helping and in the  
12 meantime, the home was sold in foreclosure to a bona  
13 fide third-party buyer. The death of a homeowner  
14 can precipitate a financial crisis as well as an  
15 emotional one. We should not allow mortgage  
16 servicers to continue to refuse to modify the loan  
17 or even provide basic loan transfer information  
18 after transfers like these where the successor  
19 homeowner was not the original borrower of the  
20 note.

21 That was one of the main purposes of the  
22 Garn-St. Germain protections, to preempt state

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1 laws that allowed the calling of the mortgage when  
2 this kind of transfer occurred and we ask that the  
3 OCC improve these regulations and implement  
4 protections that would actually assure that  
5 successors have access to loan mods.

6 I have a few more points. We hope that  
7 you deal decisively with the rent-a-bank schemes,  
8 I know Mike is going to talk about this more, I just  
9 want to add that I've been involved, somewhat, in  
10 dealing with rent-a-bank evaluations with payday  
11 lenders, and the problems are just as serious when  
12 the loans are marketed as marketplace loans.

13 When there's a high-cost, high interest  
14 rate loan, we ask you to consider that the basis  
15 for that high interest rate is the expected large  
16 number of defaults. And when lenders make loans  
17 with an anticipation that 35, 45 percent of their  
18 borrowers will default, you know they're not losing  
19 money on the overall product. They are, instead,  
20 figuring out just how much money they need to make  
21 over how long a term in order to make their profit.

22 And in the meantime, they are creating

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1       havoc for the borrowers who are entering into these  
2       loans and suffering with the consequences of  
3       defaults. The amount of wisdom, and knowledge,  
4       and understanding of the consequences of defaults  
5       is way uneven.

6               Bankers, the creditors, should be  
7       responsible for making sure that loans are  
8       affordable and not likely to lead to default.  
9       Finally, in the new faster payment systems that are  
10      being developed by the Federal Reserve Board, we  
11      urge you to make sure that consumers have the right  
12      to challenge fraud in the inducement as  
13      unauthorized so that when you have the scams that  
14      we keep seeing of the grandmother scams, or some  
15      other scams that have nothing to do with the actual  
16      payment mechanism, but result in a payment being  
17      made from an innocent duped party to the scammer,  
18      there should be some way in the new payment system  
19      to allow the payments to be recalled if the scammer  
20      can't be reached.

21               I can go into more detail, but I see I'm  
22      running out of time, so thank you, and I'll be happy

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1 to answer any questions.

2 MR. MILLER: Okay. Thank you, Margot.  
3 Josh?

4 MR. SILVER: Good morning. I thank  
5 you and I'm honored to testify this morning. The  
6 National Community Reinvestment Coalition is an  
7 association of more than 600 based community  
8 organizations that promote access to basic banking  
9 services, capital, and credit for America's  
10 working families and communities.

11 Lending in America is stagnant. The  
12 number of home purchase loans in 2014 is half the  
13 number of loans in 2006. African-Americans  
14 receive 8.7 percent of all home purchase loans in  
15 2006, but only 5.2 percent of loans in 2014. Low  
16 and moderate income borrowers received 34 percent  
17 of home purchase loans in 2011, but just 27 percent  
18 in 2014.

19 Branches continue to close in minority  
20 and low and moderate communities. Banks are  
21 pulling out of small business lending. This week,  
22 an article in the Wall Street Journal reported that

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1 banks originated 43 percent of all small business  
2 loans this year, which is a decrease of 58 percent  
3 from the bank's share in 2009.

4 Each and every day, NCRC, and our  
5 members institutions, experience the fallout or  
6 the devastation racked on working class  
7 communities due to the foreclosure crisis and the  
8 continued retreat of lending and banking services.

9 We hear heart-wrenching stories every  
10 day. The lending that Margot discusses seems like  
11 the lending in the 2000s before the foreclosure  
12 crisis. It's still going on. Banks continue to  
13 be replaced by predatory lenders and payday  
14 operators. Meanwhile, more than 98 percent of  
15 banks pass their CRA exams.

16 Something is rotten in America. I want  
17 to challenge the bank agencies today. I ask you  
18 to take a hard look at your statutory mandates and  
19 mission statements. For the Federal Reserve, the  
20 Full Employment and Balanced Growth Act of 1978,  
21 known informally as the Humphrey-Hawkins Full  
22 Employment Act, imposes a dual mandate to combat

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1 unemployment as well as inflation.

2 Part of the fight against unemployment  
3 would be to ensure that banks are lending to  
4 qualified small businesses and homeowners. The  
5 Office of the Comptroller of the Currency describes  
6 its mission to ensure that national banks operate  
7 in a safe and sound manner, but also to provide fair  
8 access to financial services and treat consumers  
9 fairly.

10 The federal agencies must not only  
11 ensure that banks are successful, but that the  
12 banking industry is successfully serving  
13 communities, particularly minority and low and  
14 moderate income communities. There is not a more  
15 important institution in working class communities  
16 than the bank.

17 The provision of credit and capital is  
18 the lifeblood of communities. I want you, the  
19 agencies, to show more urgency and to get more  
20 vigorous and rigorous in examining banks for CRA  
21 and compliance of fair lending laws. Here are some  
22 of NCRC's major recommendations. We have several

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1 other recommendations, but I cannot discuss all of  
2 them in ten minutes.

3 Banks must demonstrate a public benefit  
4 when seeking to merge. The Bank Holding Company  
5 Act and the Bank Merger Act require federal  
6 agencies to consider whether a proposed merger  
7 benefits the public. This requirement was  
8 enhanced by Dodd-Frank. However, the regulatory  
9 agencies have not provided clear guidelines for  
10 banks and community organizations regarding what  
11 constitutes a public benefit arising from a merger.

12 This results in weeks of community  
13 group letters and bank replies that are often not  
14 productive and extend the process without a win-win  
15 resolution for all parties. It would be much  
16 better if regulatory agencies established clear  
17 expectations and guidelines. This would make it  
18 more likely that mergers would result in more  
19 responsible lending.

20 Examine retail lending beyond CRA  
21 assessment areas. Several banks make  
22 considerable numbers of home and small business

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1 lending outside of their assessment areas, but this  
2 retail lending is not evaluated by CRA exams.  
3 Therefore, banks have reduced motivation to ensure  
4 that lending outside of assessment areas is  
5 reaching low and moderate income borrowers and  
6 communities in a responsible fashion.

7 If a bank makes a significant portion,  
8 such as 25 percent of its retail loans outside of  
9 its assessment areas, examiners must evaluate  
10 retail lending outside of assessment areas to  
11 assess whether the retail lending is consistent or  
12 inconsistent with retail lending performance to  
13 low and moderate income borrowers in communities  
14 in the assessment areas.

15 If the lending outside of the  
16 assessment areas is inconsistent, in that the  
17 performance is worse than inside the assessment  
18 areas, the rating on the lending test should be  
19 downgraded. There are cases of examiners looking  
20 at retail lending beyond assessment areas, which  
21 we describe more fully in the written testimony,  
22 but these cases do not make clear what happens when

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1 the retail lending is worse outside than inside the  
2 assessment areas.

3 Quoting from the Federal Register  
4 Notice, the EGRPRA process is often devoted to  
5 determining outdated and unnecessary regulations.  
6 NCRC asserts that CRA and fair lending regulations  
7 have become outdated due to benign neglect and the  
8 failure to update them. A lack of updating CRA is  
9 a burden on minority and modest income communities.  
10 It is burden on communities of color, who receive  
11 either abusive loans or few loans. Yet, CRA  
12 continues to neglect examining lending to  
13 communities of color. Ironically, exams  
14 scrutinize lending to minorities communities  
15 before the 1995 regulatory reforms to CRA.

16 It is a burden on all communities when  
17 affiliates continue to be excluded from CRA exams  
18 at the bank's choice. As a result, affiliates  
19 simply have more license to either engage in  
20 abusive practices or neglect modest income  
21 communities. It is a burden for communities when  
22 CRA exams pass more than 98 percent of all banks,

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1 yet lending keeps going down year after year.

2 Ratings do not reflect the reality of  
3 differences in bank performance in serving  
4 communities. We recommend replacing the 1 to 24  
5 point scale with a point system of 1 to 100. More  
6 detail is in the written testimony.

7 It is a burden for smaller cities and  
8 rural counties when CRA exams call their areas  
9 "limited scope assessment areas," meaning that  
10 bank performance in these areas does not count at  
11 all or to a very small extent in the CRA rating.

12 At the very least, the performance in  
13 so-called limited scope areas for each state ought  
14 to be aggregated or summed and count as one full  
15 scope area.

16 And here is one that our bank partners  
17 should applaud. CRA sunshine submissions are a  
18 burden and should be retired. CRA exams and  
19 decisions on mergers often miss opportunities for  
20 enforcement when CRA exams pass banks or when  
21 agencies approve mergers without any requirements  
22 for improvement.

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1           In recent years, the agencies have  
2 imposed more conditional merger approvals require  
3 specific improvements in performance, but I can  
4 still count on one hand the number of these  
5 approvals. The number of conditional merger  
6 approvals need to increase in order to ensure the  
7 public benefits are realized.

8           Moreover, while readers of CRA exams  
9 know which geographical areas have lower ratings,  
10 the exams are not that helpful in succinctly  
11 summarizing why the bank scored poorly in these  
12 areas and what specific steps it could take to  
13 improve performance in these areas.

14           Why not include specific requirements  
15 for improvements in CRA exams to address areas of  
16 weaknesses? For example, these could be  
17 requirements to improve lending to  
18 African-Americans as well as low and moderate  
19 income borrowers or increasing investments in  
20 smaller cities.

21           Communication is poor between the  
22 agencies and communities. The agencies have

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1        responded to NCRC recommendations for improving  
2        their websites, thank you, but their websites still  
3        have a tendency to bury CRA and merger information,  
4        and thus make it hard for communities to use the  
5        CRA and merger application process. It is hard to  
6        figure out, for example, who to contact if a member  
7        of the public has questions about CRA or the merger  
8        application process.

9                CRA examiner training needs to be  
10        greatly enhanced. It is still too rare for  
11        examiners to talk to community groups when  
12        conducting exams. When they do talk to groups, the  
13        community group comments are summarized in a very  
14        general and non-informative manner on CRA exams.

15                In closing, NCRC will strongly oppose  
16        any proposals to rollback existing CRA  
17        requirements. For example, we will vigorously  
18        oppose expedited merger approvals for banks  
19        receiving outstanding ratings and any adjustment  
20        to asset thresholds that result in more banks  
21        receiving streamlined exams.

22                These proposals do not reduce burden,

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1 but they do reduce the rigor of CRA and merger  
2 enforcement, and will result in fewer loans and  
3 investments in underserved communities. Exactly  
4 what we don't need now.

5 In the EGRPRA process, the agencies  
6 should reduce burden by increasing clarity, like  
7 describing what is required to demonstrate a public  
8 benefit. The EGRPRA process can be a win-win for  
9 banks and communities if it creates a predictable  
10 and clearly rigorous CRA and merger enforcement  
11 regime, but it will be a loser for communities if  
12 it replaces CRA's continuing and affirmative  
13 obligations to serve communities with a periodic  
14 obligation to serve communities.

15 Thank you very much.

16 MR. MILLER: Thank you, Josh. Liz?

17 MS. LOPEZ: Thank you. As Jonathan  
18 mentioned, my name is Liz Lopez and I am the  
19 Executive Vice President of Public Policy for the  
20 Opportunity Finance Network. On behalf of OFN, I  
21 would like to thank you for the opportunity to be  
22 part of this conversation on the decennial review

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1 of the EGRPRA.

2 OFN greatly appreciates your  
3 commitment and focus of this review of the  
4 regulations. I would like to start by providing  
5 you with an overview of OFN, our members and the  
6 communities they serve, as well as an overview of  
7 CDFIs' relationships with banks and comments on the  
8 Community Reinvestment Act.

9 OFN is a leading national Network of  
10 community development financial institutions, or  
11 CDFIs. CDFIs invest in opportunities that create  
12 vital community services and entrepreneurial  
13 capital in urban, rural, and Native American  
14 communities. There are four types of CDFIs and  
15 over 900 CDFIs certified by the U.S. Department of  
16 Treasury.

17 Loan funds make up more than 50 percent  
18 of the industry. Credit unions are next with 26  
19 percent; banks, thrifts, and holding companies  
20 with 19 percent; and venture capitals with 1  
21 percent of the CDFI market.

22 As of February, the CDFI industry total

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1 assets were over \$90 billion. CDFI asset sizes are  
2 very diverse and ranges from less than \$100,000 to  
3 over \$6 billion in assets. As you can tell, it's  
4 a very diverse industry.

5 OFN Network includes nearly 240  
6 performance-oriented CDFIs. What makes our  
7 network unique is that CDFIs must meet OFN's  
8 eligibility criteria and performance  
9 expectations. In 2014, OFN's members achieved  
10 results with a net charge-off ratio of less than  
11 1 percent, comparable to the rate for FDIC-insured  
12 institutions.

13 OFN members partner across the public  
14 and private sector with government agencies,  
15 foundations, corporations, and banks to provide  
16 innovative solutions and to scale capital into  
17 larger investments. Over the past 30 years, our  
18 network has originated more than \$33 billion in  
19 financing to people, businesses, and markets and  
20 communities just outside the margins of  
21 conventional mainstream finance.

22 In November, OFN released a

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1 groundbreaking report outlining an analysis of  
2 CDFIs' performance, impact, and growth over the  
3 last 20 years, from 1994 to 2013. Some of the  
4 findings are that CDFIs have maintained their  
5 ability to provide capital in underserved  
6 communities, even during recessionary periods when  
7 conventional banks retrench.

8 CDFIs' average loans outstanding  
9 increased slightly in the wake of the 2008  
10 recession, from \$28.2 million to \$28.6 million,  
11 helping to create jobs, housing, and community  
12 services during the downturn, and that CDFI's  
13 industry growth has been impacted by capital  
14 supplied by banks, thrifts, and credit unions,  
15 \$12.7 million in 1994 to \$1.7 billion in 2013.

16 During this period of growth, OFN has  
17 supported banks' CDFI partnerships in three-ways.  
18 By creating CDFI investment strategies. These are  
19 customized, bank-focused, capacity-building  
20 strategic plans to help individual banks  
21 understand the CDFI industry, identify CDFIs in the  
22 bank's footprint, to have the capacity to work with

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1 banks, and develop relevant products and services  
2 for CDFIs. By providing asset management services  
3 to banks that includes educating staff on how to  
4 underwrite CDFIs, providing underwriting  
5 services, and managing CDFI portfolios for banks,  
6 and by designing and developing capacity-building  
7 programs that may also provide CRA credit to banks  
8 for their investment.

9 Two examples of OFN work with banks  
10 includes working with a bank to decide and execute  
11 a program to increase its commitment of annual  
12 assets to community development investments and  
13 expand its portfolio of financial services  
14 targeted towards underbanked, low to moderate  
15 income markets, and minority populations.

16 Another example is OFN's work with a  
17 bank to develop a strategy aimed at CDFIs through  
18 which the bank committed more than \$10 billion to  
19 increase economic development activities,  
20 including LMI mortgage activity, small business  
21 lending, and community development investments.

22 When regulators modernized CRA in 1995,

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1 they tied CRA to CDFIs in a way that, together, with  
2 the CDFI Fund, has fueled our industry growth.  
3 Now, because it is impossible for any bank that  
4 participated in TARP to get an outstanding CRA  
5 rating, banks will no longer try.

6 Because a bank can get a satisfactory  
7 rating without stretching itself, banks no longer  
8 have meaningful CRA strategies. Instead, banks  
9 have broader corporate social responsibility  
10 programs. This is one of the major factors  
11 affecting the change in CDFI capitalization.

12 Because banks no longer are under  
13 regulatory pressure to stretch, they will extend  
14 credit in more conventional forms for shorter terms  
15 with greater scrutiny. What we're hearing from  
16 our members is that banks' lendings to CDFI has  
17 plateaued and is currently declining, and that not  
18 all banks understand how CDFIs operate and how  
19 banks can identify the best CDFIs to partner with.

20 We urge for CRA enforcement to be strong  
21 and for bank performance under CRA to be  
22 disciplined and community-centered. We would

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1 also ask you to consider how bank CRA assessments  
2 are determined, applying the same consideration to  
3 partnerships with CDFIs that are extended to  
4 qualified investments in minority and women-owned  
5 institutions and low-income credit unions, as well  
6 as CDFI training for CRA compliance officers and  
7 banks.

8 Currently, there is a disconnect  
9 between how banks do business and how CRA  
10 assessments are measured. Our ask is that you  
11 consider adding to the bank's assessment, those  
12 areas it reaches by means other than branches and  
13 deposit-taking ATMs, and for financial  
14 institutions to have a commensurate community  
15 reinvestment obligations in those markets.

16 Federal agencies have rightly  
17 recognized that financial institutions can reach  
18 low and moderate income people through means other  
19 than bank branches and ATMs. Providing  
20 consideration for these types of activities when  
21 they happen to reach low and moderate income people  
22 is not the same as requiring financial institutions

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1 to meet the needs of low and moderate income people  
2 in all the markets in which they do business.

3 Another area that we urge you to  
4 consider is applying the same consideration to  
5 partnerships with CDFIs that are extended to  
6 qualified investments in minority- and women-owned  
7 institutions and low income credit unions.

8 Both the requirements and the actual  
9 performance of Treasury-certified CDFIs support  
10 the addition of CDFIs to the list of institutions  
11 included in the qualified investment category.  
12 CDFIs are a recognized CRA financial intermediary  
13 in the CRA and they are specifically highlighted  
14 as an example of community development loans.

15 CDFIs frequently serve the same market  
16 interests as minority-owned financial  
17 institutions, women-owned financial institutions,  
18 and low-income credit unions. More important,  
19 they serve the same markets targeted by CRA and so  
20 will help meet the CRA's purpose in the same way  
21 as those institutions.

22 In 2014, OFN's data indicates that 73

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1 percent of the Network's clients were low income,  
2 48 percent were minority, and 48 percent were  
3 women. Because of this clear overlap, CDFIs  
4 should be accorded the same treatment under the CRA  
5 as minority- and women-owned institutions and  
6 low-income credit unions.

7 The inclusion will help solidify the  
8 unique value of CDFIs in helping low and moderate  
9 income people and communities with their credit  
10 needs. This is, after all, the purpose of both  
11 CDFIs and the CRA.

12 Our last request is that you consider  
13 requiring CRA compliance officers and banks to  
14 participate in CDFI orientation training. Our  
15 experience in working with CRA comp lawyers at each  
16 of your agencies has been excellent, but we know  
17 that gaining an in-depth understanding about CDFIs  
18 can take time, and this is further complicated by  
19 the fact that, even after 30 years, our industry  
20 continues to evolve and grow.

21 In regards to banks, we believe that  
22 required CDFI training could help them understand

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1       how CDFIs operate and about the CDFI industry's  
2       diversity, including type, size, capital, and  
3       communities that are served. Understanding both  
4       is essential to ensure that banks can select the  
5       best CDFI to partner with to meet their specific  
6       market needs and also their CRA goals.

7                OFN appreciates your consideration of  
8       our comments to modernize CRA and ensure it keeps  
9       pace with the changing financial services  
10      industry. We look forward to continued  
11      partnership with you and support of a thriving CDFI  
12      industry that provides responsible access to  
13      federal and private resources and achieves a  
14      positive impact in communities across America.

15               Thank you for your time.

16               MR. MILLER: Thank you very much, Liz.  
17      Wade?

18               MR. HENDERSON: Jonathan, thank you.  
19      To Chairman Gruenberg and the distinguished  
20      members of the EGRPRA panel, I'm honored to be with  
21      you this morning, honored to be a part of this panel  
22      of distinguished participants representing

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1 consumer and community groups.

2 As Jonathan said, I'm Wade Henderson,  
3 President and CEO of the Leadership Conference on  
4 Civil and Human Rights, the nation's premier civil  
5 and human rights coalition, with over 200 national  
6 organizations working to build an America as good  
7 as its ideals.

8 I'm also honored to be the Joseph L.  
9 Rauh Junior Professor of Public Interest Law at the  
10 University of the District of Columbia. But for  
11 these purposes, I'm most proud to be a member of  
12 the FDIC's Advisory Committee on Economic  
13 Inclusion, one of the nation's leading forums on  
14 financial regulatory issues and innovations that  
15 aim to bring all Americans into the financial  
16 mainstream.

17 Now, I know that much of today's hearing  
18 has been devoted to discussing the regulatory  
19 burdens that financial service providers face in  
20 today's environment, with an eye toward the  
21 elimination of regulations that are unnecessary,  
22 duplicative, or outdated.

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1           Now, these, of course, are worthy goals  
2           that few could disagree with.   However, I want to  
3           caution against the overzealous or too narrow an  
4           application of these principles in a manner that  
5           might well exacerbate the growing problem of  
6           economic inequality in our nation.

7           Now, for my testimony today, I'd like  
8           to offer the perspective of a lifelong advocate for  
9           civil and human rights, by discussing how we  
10          arrived at our current regulatory environment, the  
11          importance of protecting the financial health of  
12          all communities -- particularly communities of  
13          color that far too often bear a disproportionate  
14          burden of under-regulated loans and other consumer  
15          financial instruments -- and a few of the  
16          challenges that I believe we'll face as a nation  
17          moving forward.

18          Now, let me begin with one of the most  
19          basic understandings that lies at the heart of the  
20          Fair Housing Act of 1968 and other important steps  
21          our nation has taken in fair housing and fair  
22          lending.

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1           Where you decide to live, or, in some  
2 cases, where someone else decides you ought to  
3 live, has implications that affect virtually every  
4 aspect of your life. This one decision has more  
5 impact than anything else on which schools your  
6 children attend, it affects whether you can find  
7 a decent-paying job and whether the transportation  
8 systems exist to actually get you to that job.  
9 Historically, it has determined how much you'll pay  
10 to cash your paycheck or get an emergency loan, and  
11 it also still determines whether you can use the  
12 money to put healthy food on the table and get the  
13 best of healthcare.

14           Now, as we've seen with the  
15 heartbreaking case of Freddie Gray of Baltimore,  
16 Maryland, who died mysteriously in the back of a  
17 police van transporting him into custody earlier  
18 this year -- or last year -- it affects whether you  
19 will be exposed to lead or other toxins that, even  
20 decades after the rest of the country has  
21 eliminated them, still keep many people from  
22 reaching their full potential. That's what

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1 happened with Freddie Gray.

2 And as we have recently seen in other  
3 cities, it affects whether you'll live in fear of  
4 violence or face a two-tiered system of justice if  
5 you happen to find yourself accused of doing  
6 something wrong.

7 Well, needless to say, whether you can  
8 get a mortgage and on what terms is one of the  
9 biggest factors involved in the decisions of where  
10 families live. And getting to the point of today's  
11 hearing, this is an area that was in desperate need  
12 of stronger and more responsive regulation, and  
13 remains so today.

14 Now, I understand that this is the first  
15 time the EGRPRA process has been convened in nearly  
16 a decade, and it is staggering to look back and see  
17 how much has changed since then. Some of you may  
18 remember a Time magazine cover from 2006, which  
19 showed a man literally hugging his house, and which  
20 proclaimed that America was "going gaga over real  
21 estate." Now, on the surface, that is certainly  
22 how things appeared. Yet the truth of what many

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1 civil rights and consumer advocates, and even some  
2 regulators, like Sheila Bair and Ned Gramlich, had  
3 by the time had been arguing for years was that the  
4 mortgage lending system was profoundly flawed.

5 Tradition lenders had abandoned their  
6 responsibility to communities they served,  
7 enforcement of consumer protection laws was being  
8 neglected, the lines between investment and  
9 consumer banking had been eliminated, and as a  
10 result, countless numbers of unsound and abusive  
11 loans were being made.

12 It was also clear who was being hurt the  
13 most. In 2005, the year that marked the height of  
14 the housing bubble, African-Americans were 2.3  
15 percent, and Latinos 2.7 times more likely to  
16 receive subprime purchase loans than white  
17 borrowers. And the numbers were not much better  
18 for mortgage refinances. And it also should have  
19 been more clear where all of this was headed.

20 In 2006, my colleagues at the Center for  
21 Responsible Lending -- Mike Calhoun, representing  
22 them today -- predicted that 2.2 million subprime

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1 loans, a number that they had to revise upward the  
2 following year, would end in foreclosure, and that  
3 CRL was criticized for "betting against housing."

4 I don't bring this up to lay blame.  
5 There was more than enough going around without my  
6 contribution. I recall hearings over the past  
7 several years in which mortgage lenders blamed  
8 brokers, brokers blamed appraisers, appraisers  
9 blamed realtors, realtors blamed developers, and  
10 borrowers blamed all of the above, and vice versa.

11 Now, my point is that we should remember  
12 that the legal and regulatory structures that had  
13 governed mortgage lending were completely broken.  
14 And the consequences of that breakdown,  
15 particularly for communities of color, were  
16 disastrous. And while it is understandable to  
17 question and scrutinize and debate the finer points  
18 of a new regulatory system that has been enacted  
19 in the wake of the Dodd-Frank bill, I would only  
20 ask that we keep that history in mind as we do,  
21 because a lot of people -- and I'm guessing not too  
22 many of them in this room today -- are mired in the

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1 consequences of our failure to properly regulate  
2 when regulation was clearly needed.

3 Now, as this ongoing debate over the  
4 regulatory process moves forward, there are a few  
5 challenges in particular that I'd like to flag, and  
6 I'm happy to elaborate on these once we have a  
7 chance for further conversation.

8 First, since the ink on Dodd-Frank was  
9 still wet, we have seen attack after attack on the  
10 work, and more importantly, on the very existence,  
11 of the Consumer Financial Protection Bureau. It's  
12 one thing to debate the finer points of regulation  
13 with the CFPB experts who have been entrusted with  
14 writing them. But to the civil rights and consumer  
15 advocacy communities, the efforts we're seeing in  
16 Congress to overrule the Bureau -- as in the case  
17 of auto lending just last week -- and to undermine  
18 its independence, demonstrate not just a failure  
19 to learn from fairly recent history, but a stubborn  
20 determination to live it all over again.  
21 Defending the work of the CFPB is going to remain  
22 a top priority for the civil and human rights

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1 community going forward.

2 Second, we are still faced with the  
3 issue of what to do with our nation's housing  
4 finance system in which the majority of home loans  
5 are guaranteed by Fannie Mae and Freddie Mac. And,  
6 of course, since 2008, that system has been in a  
7 tenuous position. Fannie and Freddie remain in  
8 conservatorship, and with shrinking capital  
9 buffers, they remain at risk of being bailed out  
10 again with potentially serious consequences for  
11 the affordable housing mission they were meant to  
12 fulfill.

13 Now, while the leadership conference  
14 remains open to discussing the best way to reform  
15 the GSEs, including an explicit federal guarantee  
16 of mortgages, we also believe it's important to  
17 face reality. Their current position is not  
18 sustainable in the long run and there is no  
19 consensus or timeline on how or when Congress might  
20 come up with a better system.

21 Now, until such time that we might see  
22 legislative reform, we have called for allowing

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1 Fannie and Freddie to rebuild their capital buffer  
2 and eventually allowing them to exit from  
3 conservatorship.

4 Now, let me just say that some people  
5 have referred to our position as "recap and  
6 release," as if we're proposing to go back to the  
7 same system we had before the housing crisis, and  
8 I reject that characterization. Thanks to the  
9 2008 law that gave us the FHFA, with its stronger  
10 oversight, and the Dodd-Frank law that gave us the  
11 consumer bureau, and protections like qualified  
12 mortgages, we are operating in a very different  
13 world than we had before. I think we should give  
14 those reforms a chance to work, and we're going to  
15 continue making the case for that.

16 Now, finally, in the coming months, we  
17 expect to see the CFPB issue a rule addressing  
18 another one of the most problematic financial  
19 products in communities today, especially  
20 communities of color, and that's payday lending.

21 Ultimately, and after a long fight that  
22 will most likely be taken up in Congress, I expect

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1 the CFPB will prevail in putting a stop to this  
2 devastating and immoral type of lending. At the  
3 same time, the need for small-dollar credit in  
4 low-income communities of color will still exist.

5 I want to encourage the FDIC, including  
6 through the Committee of Economic Inclusion, and  
7 other regulators, to continue laying out the  
8 regulatory path for better alternatives to take the  
9 place of payday loans.

10 Now, with that, I'll stop and I thank  
11 you again for the opportunity to be with you.

12 MR. MILLER: Thanks very much, Wade.  
13 And, Mike, finish us off here.

14 MR. CALHOUN: That's a tough one to  
15 follow and you'll see I have a bit of a handicap  
16 today.

17 Thank you for the opportunity to speak  
18 today, and thank you for the attention and care that  
19 you are providing, you and your agencies, to the  
20 EGRPRA process. My comments follow with the last  
21 point that Wade made.

22 Banks, as everyone here knows, play

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1 such a critical role in our economy. And  
2 accordingly, they're given special powers in order  
3 to carry out that role. And it's what we're seeing  
4 today, and we've seen this before, is a growing  
5 effort by non-bank entities to try and obtain  
6 access to those powers without the corresponding  
7 obligations and supervision that come with it.  
8 And it is really imperative in this process that  
9 we protect both the integrity of the bank charter,  
10 and most importantly, the consumers in the overall  
11 economy which depend upon that protection.

12 Now, we have seen these attempts before  
13 and they have been appropriately rejected with a  
14 lot of work by your agencies. Last year, I  
15 noticed, when issuing the new CIF Handbook, the OCC  
16 made it clear that banks may not "rent their  
17 charters," and that was in accord with longstanding  
18 policy.

19 I think Comptroller Hawke put it well  
20 more than a decade ago. Referring to preemption  
21 privileges, he said, "They are not a commodity that  
22 can be transferred for a fee to non-bank lenders."

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1 But we are seeing growing efforts for that, in fact,  
2 to occur.

3 Courts have scrutinized those that try  
4 to rent bank charters to evade state consumer  
5 protection laws. Typically, these arrangements  
6 that we see -- and we're seeing lots of them today  
7 -- involve the following characteristics. The  
8 loans will be nominally originated in the name of  
9 the bank, but the non-bank entity will design the  
10 program, market the loans, provide funding for the  
11 loans, service the loans, and usually guarantee the  
12 bank against any losses from the loans. Often --  
13 and I tried this recently -- you can go to the  
14 website and other materials, to the bank itself,  
15 and find no reference to these loans. You can only  
16 find reference to them through the non-bank entity.

17 Courts have seen through these shams,  
18 and the majority of them apply a test called the  
19 "predominant economic interest" to see who's the  
20 real party in interest in these loans rather than  
21 the nominal lender. And that's consistent with  
22 what you've done, and I would argue it's also

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1 consistent with Dodd-Frank, which reaffirmed that  
2 rent-a-bank charters are not allowed.

3 As everyone here will recall,  
4 previously operating subsidiaries of banks were  
5 accorded preemption. Dodd-Frank reversed that  
6 position and said, if you want preemption, you need  
7 to operate through the bank itself. And for these  
8 non-bank entities to make an even much more tenuous  
9 claim to preemption just runs in the face of what  
10 Congress did in the Dodd-Frank Act.

11 But as I noted, we are seeing a surge  
12 of these in the new world. I'll give the example  
13 of where it's most predominant, is the online  
14 lending by non-bank entities. Many of these  
15 entities are charging 200 percent interest or more  
16 and they're seeking to make these loans in states  
17 where that would exceed the state usury limits.  
18 And they also do not comply with state licensing.

19 This surge of high-cost lending has  
20 been a reaction to rulemaking efforts of the CFPB  
21 on payday and installment loans, and to the general  
22 expansion of FinTech online lending, which offers

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1 promise to provide some of the affordable loans as  
2 well. And it's how to balance that to come up with  
3 products that actually help consumers.

4 Essentially, what happened is payday  
5 lenders were able to convince states to create  
6 exceptions to their state usury laws by arguing  
7 that their fees were not interests. They were  
8 one-time fee for deferral of a check for one pay  
9 period.

10 The industry, though, morphed into a  
11 model of repeat lending with the average borrower  
12 now being in a payday loan for more than half of  
13 the year. The CFPB found that the majority, the  
14 majority, of payday loans were going to people who  
15 had more than ten loans in a row with no break, and  
16 that is where the industry has moved.

17 And so now the industry is faced with  
18 ability to repay and other standards that may be  
19 proposed by the CFPB, hopefully soon. And so  
20 payday lenders are quickly morphing into these  
21 high-cost installment lenders.

22 And a final reason that this lending has

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1 gone unscrutinized, and it puts more burden on the  
2 regulators, is, virtually every one of these  
3 agreements contain binding arbitration clause that  
4 immunize them against any challenges from private  
5 attorneys. So it is only public oversight that can  
6 provide relief here.

7 So we expect that these more blatant  
8 rent-a-bank schemes will morph into efforts to try  
9 and appear to pass economic interests to the banks.  
10 An agreement I looked at recently had artifices  
11 such as complex loan participation structures,  
12 offshore funding sources, and complex guarantee  
13 agreements. And the regulators, we would urge,  
14 should scrutinize these arrangements to see who  
15 really does have the economic interest.

16 But beyond that, we urge the regulators  
17 to look at the terms and conditions of these loans  
18 themselves. In the early 2000s, we went through  
19 this exact scenario with payday lenders. Many  
20 states, including North Carolina, where we are  
21 based, decided to prohibit the payday loans. The  
22 payday lenders responded by partnering with banks

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1 in these rent-a-bank charter deals.

2 The FDIC, under Don Powell, responded  
3 in 2005 by focusing on the product itself, noting  
4 how it had morphed from this one short-time bridge  
5 into what had become a long-term debt trap. And  
6 they imposed standards that applied to both banks  
7 and the rent-a-charter. Their modest standard  
8 was, don't put people in these two-week loans for  
9 more than 1/4 of a year. And that made the model  
10 not work, and addressed it both for banks and the  
11 rent-a-charter.

12 And we would urge you again today that  
13 these high-cost installment loans pose similar  
14 problems to the payday loans. So, like the payday  
15 loans, they are dependent on the lender obtaining  
16 direct access to the borrower's bank account.  
17 Every one of these, usually it's 99 percent plus  
18 of the loans, have ACH payment on the date of the  
19 borrower's paycheck, and it is virtually  
20 impossible to get one of these loans without that.  
21 They ensure that the lender is repaid even when the  
22 borrower cannot afford to still pay their remaining

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1 bills.

2 Let me close with an example of one  
3 lender who did direct lending as well as one of  
4 these rent-a-bank arrangements. Its loans often  
5 exceeded 200 percent for a loan of \$3,000 for a  
6 four-year term. After paying on a loan like that  
7 for a year and a half, borrowers had paid thousands  
8 of dollars in payments. But due to the up-front  
9 fees and the high interest rate, they often had paid  
10 less than \$100 down on the principal that they  
11 borrowed.

12 As Margot had indicated, these loans  
13 have high default rates. And at that point, over  
14 1/3 of the borrowers were in default on the loans.  
15 And what is alarming, perhaps more so, is the lender  
16 had predicted that default rate. That was not an  
17 accidental outcome. It was where they were  
18 maximizing their returns.

19 And then finally, on the back end, this  
20 lender inundated borrowers and their family  
21 members and friends and employers with debt  
22 collection calls. In one state, this lender had

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1 292 borrowers. In a court case, it was found that  
2 they had made over 84,000 collection calls to that  
3 group of borrowers. That's more than 250 calls to  
4 every borrower. Now, again, these are loans that  
5 were originated in the name of a bank and insured  
6 by federal insurance.

7 So, in closing, I want to correct, I  
8 think, what's often a misconception about the  
9 upcoming CFPB rules in this area. The CFPB has  
10 been very explicit: their rules are not intended  
11 as comprehensive regulation of this lending, and  
12 they are going to be highly dependent upon the  
13 maintenance and integrity of state consumer  
14 protection laws and of federal oversight of banks,  
15 and particularly their lending partnerships with  
16 some of these lenders.

17 So, we would urge you that regulatory  
18 reform should ensure that the oversight remains  
19 vigilant to both enforce consumer protections and  
20 maintain the integrity of the bank charter. Thank  
21 you.

22 MR. MILLER: I appreciate the

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1 panelists very much for your very insightful  
2 comments. I turn to the principals for any  
3 questions or clarifications.

4 COMMISSIONER TAYLOR: Again, I want to  
5 thank the panel. That was very, very helpful  
6 information that you guys gave.

7 A number of you have talked about and  
8 advocated that the banks should be doing more small  
9 loan lending. And I've heard some banks want to  
10 actually do more small loan lending, but they say  
11 the regulations are kind of burdensome, the  
12 supervision is burdensome. Are there hurdles that  
13 stop them from doing that, and if so, how can we  
14 address some of those regulatory hurdles?

15 MR. CALHOUN: So I think there are two  
16 things there. One, I would note the CFPB, in their  
17 at least brief of proposal -- and we expect  
18 something similar will be in their proposed rule  
19 -- has looked to provide exemptions for bank  
20 lending. It makes sense for this lending to take  
21 place in banks because it is so much more efficient.  
22 They know the customer, they don't have to build

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1 a separate infrastructure, and they're subject to  
2 your supervision.

3 At the same time -- and I've had some  
4 bankers candidly say this to me, that banks today  
5 are extremely reluctant to do this because it would  
6 have the effect of cannibalizing the very  
7 profitable overdraft product that they offer,  
8 which is, in many ways, operating as a small-dollar  
9 lending program.

10 And so I think it's noteworthy, the  
11 CFPB, I think they looked at this through the same  
12 lens, that their regulatory agenda has overdraft  
13 coming right on the heels of payday for that reason,  
14 to open up this. I mean, there's a principle we  
15 often talk about where bad products can drive the  
16 good products out of the system. It's kind of  
17 tough to go up to the C-suite and say, "Let's do  
18 this program that will knockout all the revenue  
19 from this other very profitable program." So I  
20 think that is the real key to moving forward with  
21 this access.

22 MR. SILVER: I would like to add that

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1 more data sheds sunlight. You have the Home  
2 Mortgage Disclosure Act data that requires the  
3 public availability of home lending. Consumer  
4 lending and credit card lending over the years has  
5 been in a dark shroud because there is a lack of  
6 publicly available data.

7 And data on the number of these loans,  
8 the terms and conditions, I think would be very  
9 helpful. And this is always very puzzling to me,  
10 because banks make credit card loans and there's  
11 been a lot of -- credit card lending has also been  
12 rife with abuses -- but I think more thought needs  
13 to be made about to what extent can credit card  
14 lending serve some of these needs, to what extent  
15 can bank small consumer lending serve some of these  
16 needs? You know, why are people running to payday  
17 lenders? And I think one reason people are running  
18 to payday lenders is a lack of bank branches in  
19 minority communities and low and moderate income  
20 communities.

21 So I think all these things work  
22 together. I think more vigorous enforcement of

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1 the Community Reinvestment Act. And when banks  
2 merge, if they're proposing branch closures, that  
3 ought to be scrutinized very carefully.

4 I think all these things work together.  
5 And, you know, access to credit is too tight right  
6 now. It was irrationally too loose in the years  
7 running up to the financial crisis, but now it is  
8 too tight. And there is a way to loosen some of  
9 these underwriting requirements and do it in a safe  
10 and sound and responsible manner and really serve  
11 needs.

12 MR. HENDERSON: I think my colleagues  
13 have both cited examples for why banks have  
14 difficulty in stepping in this area. And they're  
15 both right, but I would ask the panel to at least  
16 be open to a conversation about trying to expand  
17 the availability of small-dollar lending beyond  
18 the conventional sources that have been the subject  
19 of your attention over the years.

20 There is a proposal on the table, a very  
21 modest proposal, to allow the U.S. Postal Service  
22 to engage in some aspects of tightly controlled

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1 small-dollar lending. While I understand that  
2 that may be anathema to banks and to traditional  
3 financial institutions, we would urge you to step  
4 back for a minute, take a look at the available  
5 data, study it carefully, think about the  
6 opportunity to provide venues for small-dollar  
7 lending, in response to Josh Silver's comment that  
8 banks don't have adequate and sufficient branches  
9 in communities around the country, but recognizing  
10 that the U.S. Postal Service is literally in every  
11 community in the country, both urban and rural.

12 And so the ability to explore this as  
13 one way of expanding the availability of  
14 small-dollar lending is certainly worthy of  
15 consideration, regardless of how you come out on  
16 the analysis. We hope you'll at least be open to  
17 looking at it.

18 GOVERNOR TARULLO: Thanks. I  
19 actually wanted to generalize Commissioner  
20 Taylor's question a little bit, because you all,  
21 the five of you, spoke very forcefully to, I think,  
22 two sets of issues: one, the affirmative

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1 obligations of banks under the CRA, in particular;  
2 and secondly, the need to prohibit predatory and  
3 harmful practices, some of the authority for which  
4 still lies with us and some of it lies elsewhere.

5 But what I wanted to ask is, as Steve  
6 did a little bit, whether there are regulations  
7 that our three agencies have in place for  
8 prudential reasons, which you all assess as  
9 unnecessarily impeding the ability to make  
10 small-dollar loans, to make loans into low and  
11 moderate income areas, to make mortgage loans.  
12 Anything that we're doing, or have done, or maybe  
13 the legacy of things that were done in the past,  
14 that you don't see either a good safety and  
15 soundness reason for -- well, you don't see a good  
16 safety and soundness reason for it, and you think  
17 it may, even at the margin, be inhibiting the  
18 ability of the banks to make those kinds of loans.

19 MR. SILVER: Well, I don't want the  
20 EGRPRA process to result in an attack on the  
21 qualified mortgage or the other important  
22 regulations that have been implement as required

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1 by Dodd-Frank, because I think that these  
2 protections are very, very important. The ability  
3 to repay, as Mario says, why do you even have to  
4 write a law about that? But you did have to write  
5 a law about that.

6 Lenders and brokers are making loans  
7 that you would not make to your grandmother or to  
8 your mother. You know, there should be a  
9 grandmother and mother test, but unfortunately not  
10 all human beings are moral and you need to write  
11 these rules.

12 In the 1990s, there was an upsurge of  
13 CRA lending that was not subprime lending, but that  
14 was responsible lending, relaxing down payment  
15 requirements, considering sources of saving in  
16 non-traditional ways that worked. Study after  
17 study has shown that CRA-regulated lending was much  
18 safer and sounder, and reached more low and  
19 moderate income people, than mortgage company  
20 lending and other lending that was outside the CRA  
21 realm.

22 So I think we need to get back to those

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1 practices that promoted safe and sound home  
2 lending, small business lending, that was  
3 regulated under CRA and the other laws. And I  
4 think just some -- you know, one thing that the  
5 regulators can do, rather than, you know,  
6 eliminating QM protections for portfolio lending,  
7 I think that's very, very important, because what  
8 could happen to a portfolio loan? It could be sold  
9 the next year.

10 Conduct roundtables with community  
11 organizations and lenders and other stakeholders,  
12 and try to figure this out. Why isn't there more  
13 CRA programs to expand lending? Meet about it,  
14 write about it, discuss about it, get it in the  
15 media, and then I hope -- and more vigorous  
16 application of CRA, and I hope we see more safe and  
17 sound lending in communities.

18 MS. SANDERS: So, I think some have  
19 said that I've never seen a regulation I didn't  
20 like, but I would -- I think, as you might expect,  
21 we, at this table, most of us, are not thinking  
22 about the problem the same way you are. I sit at

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1 my desk, I've been working for the National  
2 Consumer Law Center 24 years now, and I get the  
3 calls from the legal aid lawyers and private  
4 attorneys who are dealing with people who have  
5 gotten loans they can't afford.

6 And I don't get any calls from people  
7 who can't get loans. I'm not negating that that  
8 is not a problem, but the problem that is causing  
9 the greatest amount of loss and heartburn and cost  
10 to the low-income community are the loans that  
11 shouldn't be made.

12 And one of the problems that I think  
13 causes that is the conflation of affordability with  
14 ability to repay. The bank's obligations, the  
15 banking regulators have required that banks only  
16 make loans where they are assured that the borrower  
17 has the ability to repay. Well, that means the  
18 bank has assured itself that it can take the money  
19 from the borrower, and thus the loan can be repaid.  
20 That is a different concept than whether the  
21 borrower can actually afford to make those  
22 payments.

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1                   Sometimes it's going to be better for  
2 borrowers to not get the loan. And we have so many  
3 stories, legal aid stories, one story I remember  
4 from East St. Louis where a woman was so pleased  
5 originally to get her home loan, and then two years  
6 later she went crying to her lawyer and said,  
7 "Whoever said this was a good idea? I can't afford  
8 it. I've lost everything. My children's lives  
9 have been disrupted."

10                   It's not a good idea to make people  
11 loans that they can't afford to repay.

12                   MS. LOPEZ: And just to add on to what  
13 Margot was saying, actually, the Opportunity  
14 Finance Network is launching an education  
15 campaign, because one of the challenges that we're  
16 seeing is that consumers are not properly informed  
17 about all the different options.

18                   We're at the very early stages of this  
19 campaign, but one of the things that we really  
20 needed assess are about the diversity of the  
21 markets and how do you best reach Native American  
22 communities, Latino communities, African-American

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1 communities, Asian communities, urban and rural  
2 areas. So that is something on our end that we've  
3 been focusing on the consumer side.

4 MR. SILVER: Just real quick, there is  
5 a huge issue of access to credit for small business  
6 lending. NCRC has a small business technical  
7 assistance program for women- and minority-owned  
8 businesses. And this has been also written about  
9 extensively in the media, so there is a problem.

10 And non-bank lenders that are high  
11 interest rate lenders, it's all very familiar, are  
12 stepping into the small business lending field.  
13 And I worked for a while for a non-profit  
14 organization called Manna, a housing non-profit  
15 developer, and I can tell you, the American dream  
16 of home ownership is still a great dream for many  
17 people. I would see them every day in the offices  
18 of Manna.

19 The question is, is a non-profit with  
20 responsible counselors going to reach low and  
21 moderate income and minority people and offer them  
22 responsible home ownership that lasts? Or is a

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1 predator? And what we're doing as regulators and  
2 non-profits and banks is creating an  
3 infrastructure, and hopefully the infrastructure  
4 works to promote long-lasting and sustainable home  
5 ownership and small business ownership, and keep  
6 it away from the predators who want to extract  
7 wealth.

8 MR. CALHOUN: So, if I can add just one  
9 place that I would urge you to look, and I think  
10 it reflects the perspective you have here, is, most  
11 people know we're the affiliate of a lender that  
12 does a good bit of mortgage lending. So we get to  
13 comply with the regulations also. When you talk  
14 of people in the mortgage field, I hear a broad  
15 consensus that this is a fundamentally safer  
16 mortgage environment that we have.

17 And it's not just safer for the  
18 individual loans. It makes it safer that you will  
19 not have a broad, catastrophic event. Because so  
20 much we saw, for example, all of our loans were  
21 30-year fixed rate, fully documented, we had them  
22 across the country, 48 states, and when

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1 unemployment hit 12 percent, you know, you could  
2 underwrite them as well as you want, you're going  
3 to have some high losses.

4 But I think those should be factored in  
5 when you look at the capital requirements, because  
6 one of the things we have seen is, it is hard for  
7 many community banks to hold loans, particularly  
8 non-conforming loans, on their books because of  
9 capital treatment there. And you want to make sure  
10 we have safety and soundness there, but I would urge  
11 you just to use care of the balancing there and have  
12 those capital requirements reflect these other  
13 protections, that, as long as they are there, do  
14 make it a much safer mortgage market than it was  
15 before.

16 CHAIRMAN GRUENBERG: If I could ask Ms.  
17 Lopez just briefly: we've had a longstanding  
18 interest in partnerships with community banks and  
19 community development financial institutions; is  
20 it your view that the environment today is actually  
21 more challenging for developing and sustaining  
22 these relationships? And on the regulatory side,

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1 from your perspective, what are the particular  
2 issues that you think we need to be involved in?

3 MS. LOPEZ: Yes. So, one of the things  
4 that OFN just actually did in November is we  
5 released a study of, really, 20 years' worth of  
6 data. And what that showed is that banks had really  
7 fueled the significant growth of the industry.  
8 That data went up to 2013. And what we're hearing  
9 now from our members is that they're feeling that  
10 the lending has plateaued and that it actually is  
11 going on the decline.

12 And one of the reasons being is that the  
13 CRA amendments that were made are no longer as,  
14 really, impactful as they were early on because of  
15 the changes that we're currently facing. No more  
16 banks merging, and therefore, really aiming for a  
17 higher rating in terms of CRA from satisfactory to  
18 outstanding.

19 So it's great to kind of have this  
20 20-year perspective to really have seen the impact  
21 that banks have and to then have the immediate  
22 feedback of what our members are telling us what

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1 the situation is currently.

2 In terms of what can be done to address  
3 the issue, one of the challenges that we're also  
4 hearing from our members is that our industry is  
5 complex and not all CDFIs are created equally. And  
6 that is truly a challenge even if banks are willing  
7 to partner with us because of the complexity of our  
8 industry.

9 Not every CDFI will be a great match and  
10 a lot of the times that can be due to capacity  
11 issues, but there are certainly plenty of CDFIs,  
12 and they truly understand what are the asset sides,  
13 who are the communities that they serve, and what  
14 their capabilities are, so there are definitely  
15 significant CDFIs that can be good partners, but  
16 it's not one of those things that all CDFIs can be  
17 treated equally.

18 MR. MILLER: Any other questions from  
19 the principals and any comments from the audience?  
20 We have the microphone in the front. Well, if  
21 that's the case, then I think we stand between you  
22 and lunch.

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1 MS. MILLER: Thank you very much,  
2 Jonathan. Folks, lunch is outside. You're  
3 welcome to take lunch and bring it in the room and  
4 eat it. We'll return at 1:15. Thank you.

5 (Whereupon, the above-entitled matter  
6 went off the record at 12:03 p.m. and resumed at  
7 1:15 p.m.)

8 MS. MILLER: Okay. It's 1:15.  
9 Before we start the next panel, I just want to  
10 remind folks that in your packages, we have forms  
11 for comments. The ladies up front tell me we don't  
12 have any comments yet, you don't have to, but if  
13 you wish to, just fill out one of these forms with  
14 your comments, and you can drop it off out front,  
15 and it will get entered into the record. So thanks  
16 very much.

17 We're going to move to our second banker  
18 panel and our moderator today is Toney Bland, and  
19 Toney is the Senior Deputy Comptroller at the OCC.  
20 So, Toney, why don't you take us away.

21 MR. BLAND: Okay. Rae-Ann, thank you  
22 very much. I also want to thank you all for staying

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1 around and if you didn't know, we were taking  
2 attendance, so we know who left. We have panel  
3 three, and as Rae-Ann said, we're the second banker  
4 panel.

5 What our panel is asked to address is  
6 rules pertaining to applications and reporting,  
7 powers and activities, international, and banking  
8 operations. What I want to do is spend a moment  
9 and just touch on what is covered under those  
10 particular rules.

11 Under applications and reporting,  
12 we're talking about the Bank Merger Act, change in  
13 bank control, Call Reports, deposit insurance,  
14 filing procedures. Under powers and activities,  
15 that includes investment in bank premises,  
16 investment securities, sales of insurance,  
17 fiduciary powers, community development  
18 investments.

19 Under international, it's foreign  
20 operations of national banks, Edge Act  
21 corporations, and then lastly, under banking  
22 operations, we're talking about assessments,

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1 availability of funds, collections of checks,  
2 record keeping requirements, and reserve  
3 requirements. And that's not all inclusive, but  
4 just to hopefully give you a sample of the areas  
5 under each one of those rule categories.

6 As -- similar to the other panels, we  
7 asked our panelists to provide specific comments  
8 on regulations that are outdated, unnecessary, or  
9 unduly burdensome. Now I'd like to introduce a  
10 very distinguished panel and I think it's important  
11 to note we have institutions represented here of  
12 different sizes and representing different  
13 markets.

14 To my right is Jim Consagra, he's the  
15 President and Chief Executive Officer of United  
16 Bank in Vienna, Virginia. It has approximately  
17 \$6.3 billion in assets. It is part of the United  
18 Bankshares, Incorporated, which is a \$12.6 billion  
19 in assets and operates from 129 full service  
20 offices in West Virginia, Ohio, Pennsylvania,  
21 Virginia, Maryland, and Washington, D.C. Did I  
22 miss a state?

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1           The bank is supervised by the Federal  
2 Reserve and it was founded in 1979. Next to Jim  
3 we have Peggy Fullmer. Peggy is the Chief  
4 Executive Officer and Chief Financial Officer of  
5 the Milton Savings Bank in Milton, Pennsylvania.

6           Milton has approximately \$66 million in  
7 assets. It is supervised by the OCC. The bank was  
8 established in 1920. Next to Peggy we have Martin  
9 Neat. Martin is the President and Chief Executive  
10 Officer of First Shore Federal of Salisbury,  
11 Maryland. First Shore Federal is a federally  
12 chartered savings and loan association. It has  
13 approximately \$301 million in assets and operate  
14 from nine offices across the lower eastern shore  
15 of Maryland. And First Federal is supervised by  
16 the OCC and it was founded in 1953.

17           And lastly, we have Gwen Thompson. She  
18 is the President and Chief Executive Officer of  
19 Clover Community Bank and Clover Community Bank  
20 Bankshares in Clover, South Carolina. Clover  
21 Community Bank has over \$126 million in assets. It  
22 operates from two offices in South Carolina. It

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1 is supervised by the FDIC and the bank was  
2 established in 1987.

3 Thank you all for agreeing to be a  
4 panelist. Similar to the first and second panels,  
5 each panelist will take more than ten minutes, or  
6 as we like to say, ten-ish, to share their specific  
7 thoughts and views on the regulations. And again,  
8 our goal is to get specific comments.

9 And so we'll start with Jim, to my  
10 immediate right. Jim.

11 MR. CONSAGRA: Thank you, Toney. I  
12 really appreciate the opportunity to participate  
13 on this panel and to address the nation's top  
14 regulators. I am very optimistic about the  
15 results of this process as evidenced by the  
16 significant improvements and changes that we have  
17 already seen.

18 I would like to start by giving a brief  
19 bio on United Bankshares. I believe it will help  
20 add important perspective to my comments. As  
21 Toney mentioned, we are a regional bank holding  
22 company with \$12.6 billion in assets and we operate

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1 129 offices throughout Washington, D.C., Virginia,  
2 Maryland, Pennsylvania, Ohio, and West Virginia.

3 We employ approximately 1700 people and  
4 have successfully completed and integrated 29  
5 acquisitions. Our most recent transaction was the  
6 purchase of Virginia Commerce Bancorp, a three  
7 billion dollar bank holding company located right  
8 here in Northern Virginia.

9 That transaction was announced in  
10 January of 2013, but for reasons I will discuss  
11 later, didn't close until January of 2014, almost  
12 a year later. In addition, we recently announced  
13 the signing of a definitive agreement on November  
14 9th of this year to acquire the Bank of Georgetown,  
15 our 30th acquisition, so we are currently in the  
16 process of preparing the merger applications.

17 So as you can see from that brief  
18 history, M&A is an important line of business for  
19 UBSI. Therefore, I would like to begin my comments  
20 with the merger application process. I would like  
21 to use the Virginia Commerce transaction as a basis  
22 for my discussion.

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1           During this process, our communication  
2 with the Federal Reserve Bank of Richmond and the  
3 Virginia Bureau of Financial Institutions were  
4 excellent. We had meetings prior to the signing  
5 of the definitive agreement, we communicated  
6 during the application process, and we were  
7 diligent in providing the requested information.

8           We filed our merger applications and  
9 posted the appropriate notices. During this  
10 period, things were moving along smoothly and we  
11 were very optimistic that we would be approved  
12 under delegated authority. However, the Federal  
13 Reserve Bank of Richmond received a single consumer  
14 protest letter on the very last day of the notice  
15 period, eliminating delegated authority and  
16 automatically requiring approval from Washington,  
17 D.C.

18           And we are very proud of our CRA record  
19 and all our previous deals were approved under  
20 delegated authority, so you can imagine we were  
21 very disappointed, and it ultimately added over  
22 four months, almost five months, to the process.

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1                    Obviously, any time regulatory  
2 approval is delayed it causes significant  
3 challenges both to the bank that's acquiring and  
4 the bank that's being acquired. We had to postpone  
5 a data conversion -- data processing conversion,  
6 we lost key Virginia Commerce personnel during this  
7 process, and retaining Virginia Commerce customers  
8 became more of a challenge.

9                    But you are all aware, due to the  
10 gun-jumping rules, the acquiring institution is  
11 limited in what it can do to protect the franchise  
12 value of the investment until the application is  
13 approved. And I didn't even cover the challenges  
14 that the bank that's being acquired has with  
15 maintaining people, customers in a period of  
16 significant uncertainty.

17                    I believe a lengthy approval process  
18 and uncertainty around the timing of the approval  
19 adds significant risk to the transaction. In  
20 addition, we have been told by our legal counsel  
21 in our Bank of Georgetown deal, regardless of our  
22 CRA and fair lending record, we should expect a

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1 consumer protest letter.

2 During our recent reverse due diligence  
3 with the Bank of Georgetown, there was extended  
4 discussion concerning potential regulatory delay  
5 and a significant amount of time was spent on the  
6 regulatory approval process due to the length of  
7 time it took us to close the Virginia Commerce deal.

8 Unfortunately, we were unable to  
9 provide clear guidance as to timeframe to the Bank  
10 of Georgetown management group. I understand that  
11 certain applications must be approved by  
12 Washington, but it shouldn't be based on a single  
13 letter from a consumer protest group, particularly  
14 when the acquiring company is financially sound,  
15 a proven acquirer, and has a solid CRA record.

16 The next topic I would like to discuss  
17 falls under powers and activities, specifically  
18 real estate lending standards under 12 CFR part  
19 208, subpart E. This section of the Code includes  
20 important guidance on portfolio underwriting and  
21 monitoring.

22 As a banking company that successfully

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1 navigated through the most recent recession, I  
2 certainly appreciate the need for stringent  
3 underwriting standards and portfolio monitoring.  
4 However, I am concerned about the HVCRE rules and  
5 their potentially negative impact on real estate  
6 lending practices for our industry.

7           For example, there's a requirement that  
8 the borrower must contribute cash of at least 15  
9 percent of the as-completed value. In addition,  
10 this capital must remain in the project during the  
11 life of the project, including any excess over that  
12 15 percent minimum.

13           With this last requirement, we are, in  
14 effect, penalizing the projects with the stronger  
15 equity positions. In addition, the 15 percent  
16 minimum is based on the as-completed value, so the  
17 borrower is required to hold more capital for  
18 creating additional value.

19           Finally, HVCRE does not allow the  
20 lender to count true land equity as capital, which  
21 is inconsistent with how we would underwrite a  
22 deal. I believe these requirements can be

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1 inconsistent with prudent underwriting standards  
2 and it creates an untenable requirement for us to  
3 impose on our borrowers.

4 When the cost of regulatory capital  
5 does not reflect the true risk on a project and is  
6 not consistent with the cost of real capital, it  
7 may result in poor lending decisions for the  
8 industry.

9 I do, however, believe that the concept  
10 of additional capital for HVCRE is extremely  
11 important and I totally support the theory behind  
12 it. I also believe that if the industry  
13 collaborates we can make significant improvements  
14 to the HVCRE rules in very short order.

15 I'm going to move on to appraisals now.  
16 I would like to offer a few brief thoughts on Reg  
17 Y concerning appraisals. In my opinion, the  
18 minimums are set too low at \$250,000 for income  
19 producing real estate, or non-business purpose  
20 loans, and at one million dollars for business  
21 purpose loans.

22 I believe the appraisal thresholds

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1 create problems that penalize the small CRE deals  
2 with this restrictive one-size-fits-all approach.  
3 I think these minimums are extremely low for the  
4 much larger institutions and could be adjusted  
5 based on the bank's capital and/or asset size.

6 Next, I would like to touch briefly on  
7 the quarterly Call Report filings. There's been  
8 a lot of discussion at previous sessions concerning  
9 the length and time associated with the preparation  
10 of these reports. I think Call Reports are very  
11 important, provide valuable and useful information  
12 for regulators, banks, investors, underwriters,  
13 the general public, and I frequently use the Call  
14 Report system as well when we are looking at  
15 additional merger and acquisition candidates.

16 However, I do think we can move to more  
17 of a 10-Q, 10-K concept with three quarterly  
18 reports and then one year-end report. This would  
19 relieve a significant burden and still provide much  
20 needed information to the end users.

21 I won't go into specific detail, as it's  
22 been covered in previous sessions, but I believe

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1 there's significant opportunity here to eliminate  
2 obsolete and unnecessary data.

3 My final suggestion on Call Report  
4 relates to coding. The quality of Call Report data  
5 for the purpose of monitoring the risk profile of  
6 individual banks, as stated in 12 CFR 304.3(a),  
7 would significantly improve if we incorporated  
8 consistent definitions of all relevant loan  
9 concentrations into a single coding system, and I  
10 believe this would be especially beneficial with  
11 CRE and HVCRE concentrations.

12 If we use the Call Report data as it  
13 exists today to approximate a bank's CRE  
14 concentration, despite the inconsistent  
15 definitions, they could be significantly  
16 overestimating or underestimating individual  
17 banks' true concentration.

18 And finally, I believe HVCRE should  
19 have its own call code category instead of being  
20 a subset of other call codes, in this way, the banks  
21 and the feds could benchmark their HVCRE exposure  
22 against that of their peers and the rule could be

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1 applied with greater uniformity.

2 Under the category of fed reporting,  
3 specifically FR 2052(b), liquidity monitoring  
4 report, we cannot currently upload the information  
5 to the system. The information must be retyped  
6 into the system, increasing the potential for  
7 error, so I think if we could come up with a way  
8 to upload the information, allow us to upload Excel  
9 spreadsheets, I think it'll be much more efficient  
10 and eliminate the potential for errors there.

11 Also, a portion of the report of  
12 selected money market rates, which is FR 2420, is  
13 required to be filed by 7:00 a.m. daily. Although  
14 we are not subject to that reporting at this time,  
15 it seems just to be unnecessary to require filing  
16 at this time of day to analyze and monitor money  
17 market rates. Some relief from the early morning  
18 deadline would be very helpful.

19 And my final comments will be under the  
20 category of banking operations, and I'll start  
21 briefly with Reg S, which is reimbursement for  
22 providing financial records.

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1 I believe we need to update the  
2 reimbursement rates to reflect today's labor  
3 costs. I believe they haven't been updated in some  
4 time, and that's probably been covered in previous  
5 sessions. And finally, I was looking over the  
6 materials, I saw that debit card interchange fees  
7 fell under that, and I just could not resist the  
8 opportunity to talk about that for a few minutes.

9 I've talked about it a lot in private.  
10 I've never had the chance to do that publicly, so  
11 here we go. The Durbin Amendment has been  
12 discussed ad nauseam, and I realize that any  
13 changes would require legislative action. However,  
14 I would be remiss if I didn't point out that our  
15 company has lost over six million dollars in annual  
16 revenue as a result of passing the ten billion  
17 dollar threshold, and the industry is losing  
18 anywhere between eight billion dollars and \$14  
19 billion a year, depending on which report that you  
20 have read or believe.

21 But the point remains that valuable  
22 capital continues to be diverted from the banking

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1 industry to the big box retailer with no benefit  
2 to the customer as the banking industry predicted  
3 and warned. In fact, the consumer ultimately is  
4 harmed as the banks seek ways to recoup their  
5 revenue losses, including the elimination of free  
6 checking, points we've all heard before.

7 Toney, that concludes my comments and  
8 on behalf of UBSI, I would like to thank you for  
9 the opportunity to participate in this afternoon's  
10 discussion.

11 MR. BLAND: Thank you, Jim. Peggy?

12 MS. FULLMER: I appreciate the  
13 invitation to be here today and thank you for the  
14 opportunity to speak to you. In my career at  
15 Milton Savings Bank, I have seen a lot of regulatory  
16 change and burden come forth. Since the 1970s,  
17 most of the regulations have been written to  
18 protect the consumer or simply protect the whole  
19 banking structure, but one fact is sure, they were  
20 needed at the time they were written, but a lot of  
21 them are getting outdated and it is good that a  
22 review is being done.

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1           At our bank, we embrace each new  
2 regulation, we study it to death, and find a way  
3 to attempt compliance, and we spend a fortune in  
4 audits to be sure we're following them and wait to  
5 find out if the examiners will agree at our next  
6 examination.

7           Many of my staff spend most of their  
8 days reviewing, documenting, and reporting on  
9 regulations, and it's my belief that the regulators  
10 are as burdened as we are, but it is overwhelming,  
11 and my bank -- I only have 12 employees, so we are  
12 small and this is a small bank opinion.

13           Toney asked us to be specific about some  
14 of the recommendations in regard to the ones being  
15 reviewed at this time, and one I want to address  
16 that has already been addressed by other panelists,  
17 but under Reg D with the excessive transactions,  
18 we find that they are all Internet transfer  
19 transactions.

20           So at a minimum, I think that those  
21 should be considered exempt transactions, and in  
22 our case, the customer could come in and do those

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1 transactions personally, which will tie up my  
2 employees who do more than just wait on customers,  
3 so if they don't have to do that, that would be  
4 great. It just increases the number of  
5 transactions that are being done and the customers  
6 who get the letter from us, which we send three,  
7 and the third one says we're converting it to a  
8 transaction account, the customers call me and they  
9 say, what did I do wrong?

10 Well, all you did wrong was transfer  
11 money on the Internet. So that's just one easy fix  
12 that would be great to have happen. It's a vicious  
13 cycle.

14 I also wanted to comment on Reg CC. We  
15 have come to the conclusion at our bank that,  
16 really, there's no way that those holds are in place  
17 long enough for the checks to come back in the first  
18 place. So most of the time we aren't holding  
19 customers' funds, we basically look at the  
20 relationship, but in the high-tech world where  
21 checks are being sent through electronically now,  
22 we don't get them back electronically, that would

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1 be very cost efficient to us. So we actually get  
2 them mailed to us by the fed, and there's no way  
3 they come back in time for us to even have held the  
4 funds.

5 But one area that I'm concerned about  
6 there is the fraudulent checks, and many of you  
7 know, we can't even trust a cashier's check anymore  
8 because it's probably fraud. I would like a way for  
9 us to put a longer hold on checks that we consider  
10 could be fraud, and you're really limited by Reg  
11 CC to do that.

12 And, you know, sometimes it takes a  
13 while until the customer whose account was affected  
14 realizes checks cleared that weren't on their  
15 account, notify their bank, and then they get back  
16 to the bank who got them. It's just a real risk  
17 to the bank. We are training our front line to be  
18 the ones to watch for that, but I'd like to see a  
19 longer restriction in those areas.

20 Another burdensome issue is the Call  
21 Report, but that's been hammered to death, so I'm  
22 not going to say much more on that one. We do

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1 report a lot of zeros. Being a small bank, there's  
2 a lot of items on there that we don't use, so I  
3 appreciate anything you do there. And being a  
4 mutual savings bank, I reviewed the specific  
5 regulations relating to deposits, operations,  
6 lending and investments, and electronic operations  
7 that are under review.

8 Deregulation in the 1980s leveled the  
9 playing field for banking and many of these are  
10 outdated as there is really no distinction between  
11 a commercial bank and a thrift anymore, but in  
12 regard to the deposits that they accept, a specific  
13 example is the now checking account. I believe  
14 that that was started in the beginning so that a  
15 savings bank -- and there was a state,  
16 Massachusetts, yes, that was a way for them to offer  
17 a checking account.

18 And I've been in this business a long  
19 time, and really, there used to be differences, and  
20 it was like, well, the banks didn't want us to be  
21 able to do something because they didn't want to  
22 have the competition, I guess. We used to be able

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1 to pay a higher rate, that all went away, which is  
2 okay, but the checking accounts are all allowed to  
3 receive interest now, and competition drives the  
4 rates, so some of those things are just really  
5 antiquated, and I would assume that they're going  
6 to go away.

7 The most interesting regulation I  
8 reviewed was 12 CFR 155, and I would hope that one's  
9 going to go away, but it requires written notice  
10 to the OCC if you're developing a transactional  
11 website. Now, my bank already has a transactional  
12 website, but I would not have even thought to look  
13 for a regulation telling me I had to notify the OCC.

14 So my gift to any of you out there, if  
15 you have a savings bank that does not have one,  
16 right now, you have to give a 30-day notice before  
17 you launch it, so I'm sure those are the things that  
18 you are looking at to update, and I would say that  
19 we have to do it all the time in the banks. You  
20 know, our policies, we aren't allowed to let them  
21 get stale and stagnant, and so that's really what  
22 that is.

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1 I want to touch on appraisal as well.  
2 In our bank, we find -- I would love if that limit  
3 got increased. A lot of times we are very hands-on  
4 in our area. My directors will actually drive by  
5 a property and come up with their own value of what  
6 they think that property is, and we don't always  
7 agree with what the appraisals show. We have  
8 farmland in our area, which we just had an appraisal  
9 done where the appraiser said the land's worth  
10 \$195,000 for 90 acres of farmland.

11 I have a farmer on my board who says that  
12 land's worth \$700,000, so we don't always agree  
13 with them. So if we didn't have to get them and could  
14 find another way, that would be great. And other  
15 than that, I really don't have much more because  
16 we aren't involved in a whole lot of things at my  
17 bank, but I appreciate being able to speak on what  
18 I did. I'm glad that you're looking at these things,  
19 and again, appreciate the opportunity to speak.

20 MR. BLAND: Peggy, thank you. Martin?

21 MR. NEAT: Toney, I too appreciate the  
22 opportunity to comment as part of the Economic

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1 Growth and Regulatory Paperwork Reduction Act.  
2 It's certainly an appropriate forum and a matter  
3 of great importance to our industry. As was noted  
4 in the introduction, First Shore Federal is a \$300  
5 million thrift with nine branches serving the  
6 Delmarva Peninsula, Maryland, Delaware, and  
7 Virginia.

8 Since we serve Delmarva, I'm assuming  
9 that's why we were included, since the federal law  
10 doesn't apply, many people think, to Delmarva. I  
11 couldn't resist. Our association has remained a  
12 savings and loan association in name, as we have  
13 evolved into a community bank. And I'm proud to  
14 say that we have maintained a CRA rating of  
15 outstanding for nearly two decades.

16 I've been CEO of First Shore Federal for  
17 more than 20 years, worked in banking for nearly  
18 30 years. Prior to that, I served on the staff of  
19 a member of Congress and started my career as a  
20 grantsman working with federal and state programs  
21 and regulations for two Maryland counties.

22 So it's fair to say that I've been

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1 around regulation in its various forms for all my  
2 working life. I do believe that the title of this  
3 law, and that's why I read it, is very appropriate  
4 because there's little doubt in my mind that  
5 economic growth and reduction of paperwork and  
6 regulation are, indeed, intertwined.

7 In the effort to identify and eliminate  
8 outdated, unnecessary, and overly burdensome  
9 regulations is vitally important. In fact, in  
10 First Shore Federal's Enterprise Risk Management  
11 Plan, a document developed by our leadership team,  
12 approved by our board, incorporated into our annual  
13 strategic plan, and reviewed by several sets of  
14 examiners and auditors, regulatory risk is among  
15 the most significant risk that the association  
16 faces.

17 That's not because we have any  
18 particular regulatory problems. It's purely and  
19 simply because we are a moderately sized  
20 institution, we have limited extra capacity in our  
21 management and staff, and our goal is to serve our  
22 customers and community to the best that we can.

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1           That being said, a great deal of our  
2 resources and capacity is spent on dealing with the  
3 regulatory burden that is part of our industry  
4 today. The cost of consultants, various audits  
5 and assessments is very significant, and more often  
6 than not, our best people are spending their time  
7 dealing with compliance and regulatory matters as  
8 opposed to serving our customers in our community.

9           Of course, we're not alone in that  
10 respect. I noted that in its May 2015 comment  
11 letter, the ICBA recommended that the regulatory  
12 agencies conduct their own empirical study of the  
13 regulatory burden on community banks to quantify  
14 that burden and confirm what numerous studies seem  
15 to show, that it is significant and that it is  
16 driving community banks out of the business of  
17 banking.

18           The ABA, in its comment letter of  
19 September of '15, noted that we've lost 1,500  
20 community banks in the last decade, a process that,  
21 since the onset of the great recession, amounts to  
22 more than one bank per business day, so many of us

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1 are saying the same thing.

2 Let me detail some specific concerns.  
3 Mortgage lending. Our association does a lot of  
4 mortgage lending in all three states on Delmarva,  
5 in fact, the local regional newspaper just named  
6 us the, quote, reader's choice for mortgages on  
7 Delmarva, so we have experience with the state laws  
8 as well as federal laws and regulation, and they  
9 do differ and can conflict.

10 Changes in one sector can impact the  
11 others. For example, over the past seven years  
12 we've seen significant change in the foreclosure  
13 laws that have had the effect of dramatically  
14 slowing that process. At the same time, our  
15 experience with federal regulation has been that  
16 foreclosure is defined as the, quote, sale at the  
17 courthouse steps, end quote. And that triggers a  
18 requirement for us to obtain an appraisal of the  
19 property in question.

20 In actuality, sale on the courthouse  
21 steps does not mean control of the property and we  
22 are not able to gain access to that property in

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1 question, and in many instances, for an extended  
2 period of time. That being the case, we're still  
3 required to obtain a drive-by appraisal or some  
4 sort of evaluation and base our ALLL calculations  
5 and Call Reports on an incomplete value of the  
6 property, and in many cases, a substantially  
7 different number than would otherwise be true.

8 In fact, the value that is derived from  
9 those drive-bys or evaluations is virtually  
10 useless, but the cost of obtaining that value is  
11 both rural and a waste. I would suggest that we  
12 be allowed to use government data such as  
13 assessments or some form of online data, such as  
14 Zillow, to establish values on properties until we  
15 can actually gain entry into the property.

16 And I think it's particularly  
17 noteworthy that the current process for the  
18 adoption of TRID has been a highly burdensome one  
19 for lenders and everyone involved in the mortgage  
20 process. There are numerous examples of other  
21 banks, including several that have testified as  
22 part of the EGRPRA process, that are significantly

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1 reducing and in some cases even eliminating their  
2 mortgage lending activity as a result of this  
3 regulation.

4 It is unfortunate that many regulations  
5 that community banks must comply with are not  
6 subject to review under EGRPRA since rulemaking  
7 authority for those rules has been transferred to  
8 the CFPB, so I really can't dwell on this issue.  
9 But it certainly should be evident that for the  
10 EGRPRA process to work, the CFPB should be part of  
11 this process.

12 We've heard earlier from another mutual  
13 institution -- and let me say that First Shore  
14 Federal is also a mutual institution, and is  
15 committed to remaining in that ownership form. We  
16 believe that it suits our mission most effectively  
17 and allow us to best serve our customers and  
18 community.

19 And I'd be remiss if I didn't say thanks  
20 to the OCC and to Comptroller Curry for his  
21 leadership role on a variety of issues related to  
22 mutual institutions, including proposals to

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1 equalize the lending and investment authorities of  
2 thrifts and national banks.

3 I noted earlier that our rating for CRA  
4 is outstanding. There's no question in my mind  
5 that being a mutual institution has contributed to  
6 our ability to earn that rating. We can respond  
7 to the needs of the community with a longer term  
8 outlook on what is good for the community, in our  
9 view.

10 As with many mutual institutions, our  
11 association has good adequate capital to meet its  
12 needs both now and for the immediate future. That  
13 being said, we strongly believe that there is a need  
14 for alternative capital instruments for mutuals  
15 such as have been included in various legislative  
16 proposals over the past several years.

17 And on the other hand, we certainly  
18 object to legislation or rules that have the effect  
19 of diminishing that capital that we do have. As  
20 such, we have concern that the Basel III capital  
21 rules could have an unintended impact on the  
22 capital mutual institutions. We've heard a number

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1 of comments earlier about Basel.

2 We are ever aware that regulations and  
3 laws passed for one purpose can morph into many  
4 other sectors of business and the economy. And  
5 before you know it, we're all covered by the  
6 regulations that are issued as part of the  
7 lawmaking process.

8 I'll just cite, quote, the Dodd-Frank  
9 Wall Street Reform and Consumer Protection Act of  
10 2010, end quote, as an example. While it might  
11 have been targeted at Wall Street, it hit a lot of  
12 us on Main Street, and the 8000 pages of related  
13 final rules and guidance will impact most of us.

14 Quarterly monitoring and the 18-month  
15 exam cycle. Again, Chairman Curry spoke  
16 eloquently on this earlier and I'd like to add some  
17 ideas. As our association has experienced life  
18 under a new regulator, the OCC, one consideration  
19 has been particularly evident is the amount of  
20 interaction and communication between  
21 examinations is significantly increased.

22 There are quarterly reviews and

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1 monitoring that can rise to the level of offsite  
2 -- and I'll call them mini-exams, even to the degree  
3 of a change in ratings being made. These quarterly  
4 monitoring conferences include a great deal of  
5 information, financial statements, interest rate  
6 risk reports, ALLL activity, detailed on  
7 classified assets, and updates and support of  
8 responses to prior examinations.

9 I'd suggest that this increased  
10 oversight could allow for the periods between the  
11 examination to be increased from the current  
12 18-month exam cycle for 18-month non-complex  
13 institutions for well-rated institutions as far as  
14 onsite examinations are concerned to a period of,  
15 perhaps, two and a half or three years.

16 On the other hand, if you don't extend  
17 the exam cycle, you might consider reducing the  
18 volume of information requested as part of the  
19 quarterly Call Reports. It has been noted that the  
20 Call Reports are in such detail that I would  
21 question whether all this information is really  
22 necessary on a quarterly basis.

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1           It takes multiple capable people many  
2 days to complete and confirm the accuracy of that  
3 information. The glossary alone is 87 pages and  
4 all instructions for the report total 700 pages.  
5 It's been suggested that the Call Reports be  
6 provided in summary form for three quarters, with  
7 the full report due for the fourth quarter, or as  
8 I suggested earlier, change the exam cycle to  
9 reduce that burden.

10           QTL alternatives. There have been  
11 proposals to allow federally chartered thrifts to  
12 opt out, in essence, of the QTL test, and we  
13 certainly think that such an option is warranted.  
14 Thrift investment in residential lending is an  
15 important part of their role, but it's also  
16 important to recognize that major lending capacity  
17 of our system is represented by the GSEs, Fannie  
18 Mae, Freddie Mac, Ginnie Mae, other federal  
19 programs in the secondary market in total.

20           Frankly, it is challenging for the  
21 tradition thrift to compete in residential lending  
22 alone, let alone the risk inherent in such lending,

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1 such as concentrations, interest rate risk, and  
2 additional credit risk. When I started in  
3 banking, the safest investment a bank could make  
4 was seen as a single-family home. We really can't  
5 say that anymore and many of us have chosen to  
6 diversify our portfolio.

7 I would suggest that the CRE review and  
8 rating is sufficient to ensure that we are  
9 addressing the lending needs of our community and  
10 remove the QTL requirement. Not having that  
11 requirement will certainly not reduce our  
12 commitment to serving the communities we love and  
13 where we call home.

14 I've noted the past testimony has  
15 suggested that some of the thresholds contained in  
16 current regulations need to be increased. Items  
17 like the number of checks and transfers on money  
18 market accounts under Reg D, the appraisal value  
19 threshold of \$250,000, the \$10,000 value on CTRs,  
20 et cetera.

21 I would also make a comment, and  
22 hopefully it's being addressed at this point, the

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1 Privacy Act disclosures that are required to be  
2 mailed. I had some comments about those, but  
3 hopefully that's going to be addressed and  
4 legislation is being considered even as we speak.

5 Let me conclude with an interesting  
6 one, in case I haven't already said enough to get  
7 myself in trouble. Medical marijuana. Our  
8 association has no plan to get into this line of  
9 business, however, I would note that this issue has  
10 become a significant one in the states we serve.

11 Delmarva will have four dispensaries  
12 set up under Maryland law and there are 23 firms  
13 that have applied to run those dispensaries,  
14 according to recent published press reports.  
15 There are clear inconsistencies between federal  
16 and state laws and regulations concerning lending  
17 and providing banking services to medical  
18 marijuana businesses.

19 The guidance which we have seen on this  
20 issue certainly doesn't provide any confidence  
21 level to the bank or to a banker in terms of  
22 providing services to this sector of the business

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1 community. That being said, it's not hard to see  
2 that it's a business sector that might, in fact,  
3 be here to stay, so I would suggest that the  
4 regulators have some work to do to develop the  
5 appropriate final oversight of such activities.

6 Again, Toney, I thank you for the  
7 opportunity to make these comments.

8 MR. BLAND: Martin, Thank you. Gwen?

9 MS. THOMPSON: Thank you, Toney.  
10 Well, one of the things about being the last on the  
11 panel, you're not likely to sound creative or  
12 original because most of the things that I have to  
13 say have already been said, but do bear repeating  
14 too, so I thank you for being part -- allowing me  
15 to be a part of this.

16 As a bank with \$126 million in assets,  
17 any regulatory relief would be greatly  
18 appreciated, and I'm going to speak to one that is  
19 dear to my heart, and that's the Call Report. And  
20 I'm sure that many of my comments will be a repeat  
21 of others, which only goes to show the importance  
22 of the requested relief.

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1           In my research for this panel, I pulled  
2 up the completed report that had been imaged, from  
3 signature page to end, to find 96 pages. As I  
4 reviewed many of the pages, I noted that there are  
5 a lot of N/As or zeroes in the columns. Still,  
6 nonetheless, it's a part of the report that has to  
7 be read or dealt with.

8           When I talked with the employee that  
9 completes the report, I listened to her speak about  
10 the data gathering and reviewing of internal  
11 documents with other staff members before she  
12 begins to fill out the schedules. The report  
13 itself is automated, but there still seems to be  
14 other processes involved to get there.

15           When I asked her about the most  
16 time-consuming schedule -- it won't come as  
17 surprise to any of you involved with it, it has now  
18 become RCR. There is much about this schedule that  
19 still has to be manually assessed for us, so as a  
20 whole, it takes her the better part of a week each  
21 quarter to gather, complete, and edit the  
22 information. This doesn't include time that is

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1 spent with work papers for auditors and examiners.

2 Now, information's vital to all of us  
3 and knowing how you stack up against your peers with  
4 the information from the Call Report that comes out  
5 in the form of a UBPR is informative and helpful.  
6 However, you can slice and dice information over  
7 and over and it will only give you some idea of  
8 what's really going on in the bank.

9 All this information didn't keep us out  
10 of trouble, and granted, it is helping us know that  
11 we're getting better. It's a moment in time.

12 As most community bankers, I can tell  
13 you who my non-performing loans are by name, and  
14 how much capital I have, and I've very aware of the  
15 types of loans I make that impact that capital. And  
16 I'm glad to report that to regulatory agencies, but  
17 you can get a picture with a lot less information  
18 than we're providing.

19 I completed the Call Report for at least  
20 20 of the 40 years I've been a banker. There were  
21 many quarters that I came in on a Saturday or a  
22 Sunday afternoon when it was quiet to do the report.

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1 I would review it on Monday and file it that same  
2 day. Was the industry better or worse? I don't  
3 think all of the new data every quarter has made  
4 the industry or the bankers better.

5 I know there are many other differences  
6 now, but hopefully you get the picture.

7 As I know from serving on the FDIC's  
8 Community Bank Advisory Council, there's a lot of  
9 work being done in this area on the Call Report.  
10 But I do ask that you consider a shorter, more  
11 concise report for community banks, and banks that  
12 are a 1 or 2 rated, or at least the highly-requested  
13 two quarters. So thank you.

14 I'd like to briefly just express an  
15 opinion about Reg CC. While we're allowed a  
16 two-day hold on a case-by-case situation, we're  
17 finding this, as Peggy was saying, that many of our  
18 return items don't make it back until the third day.  
19 Well, then you're in a situation where you need to  
20 do an extended hold. Well, by the time they get  
21 the extended hold, it's useless, so that  
22 notification could just go away and nobody would

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1 be the worse off for it.

2 It doesn't help the customer, it  
3 certainly doesn't help the bank, and as some of my  
4 panelists have referred to, I started to jump in  
5 on the Privacy Act notice, but I decided I'll stay  
6 in my little territory here and know that that one  
7 is being looked at as well.

8 And I'll move on to Reg D, which governs  
9 the reserve requirements. So that one's been beat  
10 up pretty good as well, but the six transactions  
11 are restrictive, particularly in today's  
12 environment. As she said, a lot of it's just  
13 happening through automatic transfers, and that's  
14 where we're taking the industry, and where we try  
15 to get our customers to go. So it just seems  
16 burdensome to them and to us for all the monitoring  
17 and the notifications, and, you know, increasing  
18 this number to 10 or 12 would be greatly  
19 appreciated.

20 You know, I've been in this business 40  
21 years, I started out as a teller, and, you know,  
22 we don't sit around our community bank and awfulize

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1       how much trouble or how much burden the regulations  
2       are. We just figure out how to get them done. You  
3       know, we put what resources we have to them from  
4       a staff. We've got 30 people. You know, we budget  
5       to make it happen, to get the audits in place, to  
6       do whatever it takes, and we're glad to be able to  
7       do that, but we also want to be the community  
8       bankers.

9                   And there's a lot of time spent behind  
10       the scenes. This young lady that does the Call  
11       Report, she's very talented, we could use her 40  
12       hours, or close to it, doing a lot of other things.  
13       So, you know, while we are willing to comply and  
14       want to be seen as a good community bank, any help  
15       you can give us would be greatly appreciated.

16                   MR. BLAND: Thank you, Gwen, and thank  
17       you all for your comments. Let me first ask the  
18       principals if they have any questions or comments  
19       for the panel.

20                   COMPTROLLER CURRY: Thank you, Toney.  
21       My question really relates to the appraisals.  
22       We've heard about the thresholds of appraisals at,

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1 I think, each of the six sessions that we've held.  
2 I was wondering if you can elaborate on a little  
3 different subject related to appraisals, whether  
4 we've created a meaningful distinction between the  
5 full appraisal and evaluation, and whether the  
6 agencies should be looking at the evaluations to  
7 see whether or not they're a meaningful  
8 alternative.

9 MR. NEAT: Let me just comment from our  
10 point of view. One of the concerns that we had with  
11 doing evaluations has been that whether or not they  
12 would actually be considered, be given, you know,  
13 the same weight as full appraisals in an  
14 examination context. We actually looked at  
15 actually sending some of our folks to a class on  
16 -- you know, appraisal class to, you know, allow  
17 them to have some credentials to do evaluations,  
18 and frankly, we found that that was an extremely  
19 expensive long-term response.

20 But there's no question that we do --  
21 and that's one of the reasons that I suggested, I  
22 think, using Zillow, or something like that, to --

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1 as documentation in addition to the experience that  
2 we do have is that, we have people that are  
3 specialists in making these loans and have dealt  
4 with properties over many years, and we would like  
5 to think that that would carry some weight in terms  
6 of being able to establish the value of the  
7 property.

8 And honestly, a lot of appraisers will  
9 hate me for saying this, but the record of  
10 appraisers hasn't exactly been, you know,  
11 tremendous over the last ten years. There's not  
12 a whole heck of a lot of accountability when they  
13 do an appraisal about whether or not that number  
14 is really valid or not, and frankly, by the time  
15 you get a property back, the value of that property  
16 is a whole lot different than the original  
17 appraisal anyway.

18 MR. CONSAGRA: My only comments are, we  
19 do believe we have the internal expertise to do  
20 those internal evaluations, and obviously, it is  
21 completely independent from the line side, so we  
22 do take advantage of that as the rules allow. We

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1 would like to see the rules allow a little more  
2 leeway there, but we feel that we have the expertise  
3 to do that, and many times, as the comments already  
4 -- we get an appraisal and we're like, this is just  
5 flat out wrong and we would never lend on that  
6 value. In many cases, we're much more  
7 conservative internally.

8 So we believe we have the expertise.  
9 We believe if we're given more leeway to do that  
10 it would result in better risk/reward decisions for  
11 us.

12 MS. THOMPSON: We use the evaluation  
13 process a lot and we've put a lot of resources into  
14 the education of someone to be able to do that, so  
15 we're very grateful for that process. It's helped  
16 us and, you know, it helps the customer as well.

17 MS. FULLMER: At our bank, we always  
18 did do them in-house until we were -- I mean, we  
19 ordered ones over 250, but we always did it  
20 in-house, and I think when you're a small bank like  
21 we are, and you have the ability to know your  
22 communities, you know if the values are dropping.

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1 A lot of times it's frustrating if somebody's  
2 refinancing and the appraisal's five years old, and  
3 we have to get a new one, and we wait for it, and  
4 it comes in, and it didn't tell us anything more  
5 than we already knew, so if you raised the value  
6 and let this do.

7 I agree we need to have something in  
8 there so when someone's looking at a file they have  
9 a value, but being able to use the lower, even in  
10 -- we used to be able to get comp books from the  
11 realtors in our area, which was awesome, if we could  
12 find a way to get back to that, even. But we could  
13 better serve our customers, I think, and I agree  
14 that a lot of times they aren't perfect when they  
15 come back.

16 We look at them and think, really? I  
17 mean, you know, I drive by this house every day.  
18 I don't agree with that.

19 MR. BLAND: Any other questions or  
20 comments from the principals? Are there any  
21 comments from the audience, and if so, we have a  
22 microphone up front. Sir, if you would state your

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1 name and the organization you're with.

2 MR. GARBER: Good afternoon. Thanks  
3 for the opportunity. Bill Garber with the  
4 Appraisal Institute. I won't be able to attend the  
5 last session. I know appraisals are going to come  
6 up again, so I just want to share a couple thoughts  
7 and actually ask a question as well.

8 We just did a survey of chief appraisers  
9 and appraisal managers at banks, so people working  
10 within institutions in the risk management  
11 position, and we asked them questions about raising  
12 the threshold. And 80 percent said it's a bad idea  
13 to increase the threshold -- the 250 threshold.

14 So we're hearing a different story from  
15 the people that are on the ground within the  
16 institutions themselves about safety, and  
17 soundness, and consumer protection. So I would urge  
18 the agencies, when they're looking at these issues  
19 going forward, make sure you talk with them. Talk  
20 with the risk managers, the appraisal managers  
21 within the banks, and find out what's really going  
22 on within those institutions.

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1 I think you'll hear some interesting  
2 stories there. I did have a question for Ms.  
3 Fullmer about the ag situation. Let's assume that  
4 that appraisal's less credible. There's little  
5 credibility in that appraisal. The question I  
6 have is, why would you continue to use that  
7 appraiser on your approve list if they're doing  
8 substandard work or inaccurate work?

9 And then conversely, what keeps you  
10 from making a loan -- I think the example was,  
11 \$700,000 was an estimate, why couldn't you just  
12 document that, that there was a difference of  
13 opinion within your loan committee, document the  
14 reasons for making that \$650,000 agriculture loan,  
15 with that in the file? What restricts you from  
16 doing that today?

17 MR. BLAND: And then, Peggy, before you  
18 respond, the audience is supposed to make comments,  
19 not question the panel, so I just want to be clear  
20 on that.

21 MR. GARBER: Well, then I'll position  
22 it as a comment that --

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1 MR. BLAND: All right.

2 MS. FULLMER: We actually are making a  
3 loan and we did exactly what you said, but it was  
4 just an example for me of sometimes where it just  
5 doesn't make sense and there's a lot of times that  
6 we have to tell our borrowers, here's the  
7 appraisal, because we're required to give them a  
8 copy, and this happens more on refinancing than  
9 purchases. Purchases' values are pretty much  
10 already established, but my standard answer to  
11 people is, just because this is what the appraisal  
12 came in at, that does not mean that's what you're  
13 going to sell it for.

14 And as far as we're limited on how many  
15 appraisers we can have on our list, we have removed  
16 people that we have felt were not adequate. This  
17 was the first time this one did an ag loan, and he  
18 maybe shouldn't have.

19 MR. GARBER: Yes, because not all  
20 appraisers are equally qualified and so we're the  
21 first to say that.

22 MS. FULLMER: So I doubt we will use him

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1 again, but basically, it was a high-valued property  
2 that he put more property on the building, and, you  
3 know, there's no way. The value was in the land,  
4 so when you did the math, it just looked weird, but  
5 we did make the loan.

6 MR. GARBER: Thank you. Appreciate  
7 it.

8 MR. BLAND: Anyone else for comments?  
9 Well, again, I want to thank the panel. Thank you  
10 for your preparation, but also the depth and  
11 specificity in your comments. I'll turn it back  
12 to Rae-Ann.

13 MS. MILLER: Thank you very much.  
14 It's actually time for a break and we have a webcast  
15 that's following along our agenda, so it'll be a  
16 long break, but please return at 2:30.

17 (Whereupon, the above-entitled matter  
18 went off the record at 2:05 p.m. and resumed at 2:32  
19 p.m.)

20 MS. MILLER: Thanks very much. Okay.  
21 So we're getting ready to begin the final panel of  
22 the day and our moderator is Doreen Eberley,

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1 Director of the Division of Supervision at FDIC.  
2 Thanks, Doreen.

3 MS. EBERLEY: Okay. Thanks, Rae-Ann.  
4 So this is our third banker panel today and the  
5 final panel of the day. We're going to talk about  
6 securities, money laundering, safety and  
7 soundness, and rules of procedure. And we have  
8 four great bankers with us with a lot of comments.

9 And let me go quickly through some  
10 introductions and then we'll get started. Jay  
11 Kim, to my right, is the President and CEO of NOA  
12 Bank, an FDIC-supervised bank in Duluth, Georgia.  
13 It's a \$230 million community bank that he  
14 co-founded in 2008. The bank primarily serves the  
15 Korean-American and Asian-American communities in  
16 the Atlanta area, providing SBA and conventional  
17 commercial lending products.

18 Jay has over 30 years of community  
19 banking experience, including with BBCN,  
20 Industrial Bank of Korea, and others. He has a BA  
21 from Seoul National University and an MBA from  
22 Michigan State University.

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1           To Jay's right is Craig Underhill.  
2           Craig is President and CEO of the Freedom Bank of  
3           Virginia, a \$380 million community bank in Fairfax,  
4           Virginia that's supervised by the Federal Reserve.  
5           He previously served as an executive vice president  
6           and chief lending officer, and has 30 years of  
7           banking experience specializing in government  
8           contract financing.

9           Craig previously worked for Potomac  
10          Bank of Virginia and M&T Bank. He holds a BBA in  
11          finance from James Madison University and an MBA  
12          in finance from George Washington University.

13          Next is James Sills, III. James is  
14          President and CEO of Mechanics and Farmers Bank,  
15          an FDIC-supervised bank in Durham, North Carolina.  
16          M&F is a \$300 million community bank with seven  
17          branches in five major markets. He served as  
18          cabinet secretary and CIO for the State of Delaware  
19          for five years, leading a variety of IT  
20          consolidation, Cloud computing, and cybersecurity  
21          programs.

22          In 2014, James was named IT executive

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1 of the year by Government Technology Magazine. He  
2 also has many years of banking experience,  
3 including executive vice president of MBNA America  
4 Bank, and president and CEO of Memphis First  
5 Community Bank. James serves in a variety of  
6 community and business organizations and has a BA  
7 from Morehouse College and MPA from the University  
8 of Pittsburgh.

9 And on the other end of the panel here  
10 is Michael Clarke. Mike is the President and CEO  
11 of Access National Bank, an OCC-supervised bank in  
12 Reston, Virginia. Access is a \$1.2 billion  
13 business bank that provides credit, treasury  
14 services, and wealth advisory to businesses with  
15 up to \$100 million in revenue.

16 Mike assembled the business plan and  
17 organized investors to start the bank in 1999. The  
18 American Banker has repeatedly ranked the company  
19 among the top 25 performing community banks in the  
20 U.S. Mike is active in a number of community and  
21 business organizations and he graduated from  
22 Virginia Tech in finance and marketing.

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1                   So welcome. Thank you all for coming.  
2                   We've had some great conversations leading up to  
3                   today and I'm looking forward to your comments.  
4                   Jay, can we start with you?

5                   MR. KIM: Sure. Thank you. This is  
6                   Jay Kim. As background information of our bank,  
7                   as introduced by Doreen, we opened the business in  
8                   2008 in Duluth, Georgia and just graduated from a  
9                   de novo status. The bank has three branches and  
10                  total assets of \$230 million. We don't provide  
11                  consumers, but provide commercial loans such as  
12                  SBA-guaranteed loans, commercial real estate  
13                  loans, and general business loans.

14                  After reading the transcripts of the  
15                  previous outreach meetings, I see the most common  
16                  themes are regarding the threshold amount of  
17                  currency transaction report, the appraisal  
18                  threshold limit, and the safety and soundness  
19                  examination cycle.

20                  I agree with my peers and I also want  
21                  to support such comments at the previous outreach  
22                  meetings. First, about the threshold currency

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1 transaction report. The Bank Secrecy Act was  
2 passed in 1970; 45 years ago. And one dollar in  
3 1970 is about \$6.2 in 2015 terms, after inflation  
4 adjustment.

5 Given this large increase, the  
6 discussion and review of the currency transaction  
7 report threshold amount is a very valid issue in  
8 the Regulatory Paperwork Reduction Act. For  
9 example, during this 3rd quarter of this year, our  
10 bank filed about 350 currency transaction reports.  
11 This is approximately 1400 currency transaction  
12 reports per year and of these reports, about 1/3  
13 is between \$10,000 to \$20,000, and the remaining  
14 2/3 of reports above \$20,000, so that if the  
15 threshold amount is increased to \$20,000, we could  
16 save about 500 reports per year.

17 And our savings would increase as we  
18 continue to grow. I know this anecdotal, but this  
19 new limit was applied to all banks, this could  
20 potentially mean saving millions of reports per  
21 year.

22 If the threshold currency transaction

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1 report is increased, the number of the suspicious  
2 activity report could be reduced as well. The  
3 threshold amount of suspicious activity report,  
4 which is currently \$5000, and began back in 1996,  
5 need to be reevaluated and adjusted as well.

6 Second, about appraisal threshold  
7 amount. During this year, our bank made 75  
8 commercial real estate loans, either owner  
9 occupied or non-owner occupied properties. Out of  
10 75 loans, nine loans, or 12 percent, are under 250,  
11 and 15 loans, or 20 percent, are between 250 to 500,  
12 and 19 loans, or 25 percent, are between the 500  
13 to one million, and over one million transactions  
14 are 43 percent.

15 If the threshold amount is increased to  
16 \$500,000, we could save about 20 percent of the  
17 total numbers of appraisal report annually. As  
18 you know the required appraisal limit was  
19 established in 1994 by the Financial Institution  
20 Letters on Interagency Appraisal and Evaluation  
21 Guidelines.

22 The one dollar in 1994 is about \$1.6 in

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1 2015 after adjusting for inflation. Because of  
2 the depression in late 2000, the inflation  
3 adjustment is not large during this period, but my  
4 point is that the threshold amount needs to be  
5 reviewed and adjusted.

6 Another issue of the appraisal is about  
7 the overall cost and turnaround time. Since we do  
8 not originate residential mortgages, I'm  
9 discussing my thoughts about the commercial  
10 mortgages. Evaluation, which is used when the  
11 transaction amount is less than \$250,000, the cost  
12 is about \$600 to \$700, whereas, the appraisal costs  
13 \$3500 or more.

14 Although the appraisal fee is paid by  
15 the borrower, we could save a lot of money and  
16 resources for our borrowers and our communities.  
17 The turnaround time for evaluation is generally two  
18 weeks or less, whereas, the turnaround time of the  
19 appraisal report is generally three to four weeks,  
20 and sometimes takes even longer.

21 For small transaction loans, as you  
22 know, completing due diligence, and closing those

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1 in timely manner is very, very critical to our  
2 borrowers and customers. Also, the appraisal  
3 standards do not differentiate the threshold  
4 amount between residential and commercial  
5 properties, and between owner-occupied and  
6 non-owner-occupied properties.

7 Average commercial property  
8 transaction sizes are bigger than residential  
9 property deals, and the appraisal fee and the  
10 complexity of the commercial property is a lot  
11 higher than the average regular residential  
12 property transactions. So given these differences,  
13 different threshold for residential and commercial  
14 property deals need to be considered and evaluated.

15 Another comment is about the  
16 owner-occupied property and non-owner-occupied  
17 property. As we know, the primary source of  
18 repayment of owner-occupied property is the cash  
19 flow of owner business in the property, which is  
20 the same as the business owned.

21 The regulation has one million  
22 appraisal threshold for the business loan, but not

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1 specific to the owner-occupied property loans.  
2 Lastly, I want to discuss about safety and  
3 soundness examination cycle period. As I  
4 mentioned earlier, we just graduated from our de  
5 novo status.

6 As a de novo, the examination cycle was  
7 12 months. So the current 18-month examination  
8 cycle is a big relief for us, but I support the  
9 comments to increase the examination cycle from 18  
10 months to 24 months if the financial institution  
11 receive the composite rating of 1 or 2, and the size  
12 of the bank is classified as a small bank.

13 For the last couple of years, our bank  
14 has arranged a semi-annual voluntary meetings with  
15 our case manager at the FDIC and the state banking  
16 department. At this meeting we discuss with the  
17 regulators about the last six month's performance  
18 and our plans for the next six months.

19 By having more informal interim and  
20 updating discussion with our regulators, I think  
21 that extending the formal examination cycle to 24  
22 months could work out as well. I think I have

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1 finished a little early, but to conclude, I just  
2 want to reiterate my support of the comments made  
3 by my peers at the previous outreach meetings.

4 To close, I want to say I've enjoyed my  
5 time here. I really have learned a lot throughout  
6 this meeting. I really appreciate the federal  
7 regulators for having me here as a panelist and  
8 letting me share my thoughts. Thank you so much.

9 MS. EBERLEY: Thank you, Jay. Craig.

10 MR. UNDERHILL: Thank you. Chairman  
11 Gruenberg, Comptroller Curry, Governor Tarullo,  
12 Commissioner Taylor, I thank you for the  
13 opportunity to speak with you here today. I'm the  
14 president of Freedom Bank of Virginia. We're a  
15 \$400 million bank in Fairfax County with three  
16 branches. We have 68 employees and the majority  
17 of our business is commercial loans dealing with  
18 small businesses and professionals.

19 I'd like to talk with you briefly about  
20 Call Report reform, a little on safety and  
21 soundness, and then a little bit on compliance as  
22 well. So first with the Call Report. Small banks

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1 have less complex data to report and therefore, it  
2 would be much easier if there was a less complex  
3 form for us to fill out.

4 Over the last 20 years, the Call Report  
5 form has become significantly more complex to  
6 reflect the significantly more complex  
7 transactions in banking, but for small banks, it  
8 really has not changed. So a simpler Call Report  
9 form, I think, would be not only easier for the  
10 banks, but I also think it would be easier for many  
11 of the community bank users.

12 Many of our investors are small  
13 investors and local businessmen, and a less  
14 complicated form would actually be more  
15 transparent to them.

16 On safety and soundness, I think that,  
17 over time, banks have increased in asset size. As  
18 there's been consolidation in the industry,  
19 obviously, banks have become larger, and I think  
20 it would make sense to have a longer examination  
21 cycle for larger banks, and I've heard this, so I  
22 know I'm repeating the theme, but obviously, banks

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1 up to \$1 billion are more common than they once  
2 were.

3 And to the extent that when examiners  
4 come in, they take a look at the bank and they make  
5 a decision on when they're going to come back, and  
6 they always could pick a shorter timeframe, but  
7 giving the longer timeframe, I think, allows more  
8 flexibility both to the banks and to the examiners,  
9 and allows resources to be focused, maybe, more in  
10 areas where they need to be focused.

11 Another area, I think, that's very big  
12 is qualified mortgages when they're held to  
13 maturity by the bank. I know you've heard this  
14 repeatedly throughout all of your conferences. I  
15 will tell you that community banks, I think,  
16 definitely, they fill a need, and giving us clarity  
17 on this, I think, would be better.

18 We do originate mortgages at Freedom  
19 Bank, which are sold in the secondary market, but  
20 we often will have small business people that will  
21 come to us, and for a variety of reasons, they will  
22 not quality for a secondary mortgage. Often, it's

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1 because they are businesses who file their tax  
2 returns on a cash basis.

3 So we, at the bank, will receive their  
4 audited financial statements showing accrual based  
5 profits, but they will have tax returns that show  
6 a cash loss. So when they give the tax returns to  
7 a typical mortgage underwriter, they'll take a look  
8 at that, they'll see the loss in the business, and  
9 they'll actually discount the salary took out of  
10 it because they'll say the business can't be  
11 counted on to provide that income in the future,  
12 so we provide that needed background.

13 And it would just be, I think, better  
14 for all parties concerned if we're going to hold  
15 the mortgage in our portfolio, we're going to take  
16 the time to underwrite it properly, that it be  
17 deemed a qualifying mortgage.

18 On the compliance side, there's some  
19 simple things, and again, repeating some things  
20 today, but for instance, Reg DD, with the low  
21 interest rate environment that we have now, many  
22 of our sweep accounts were converted to checking

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1 accounts and money market accounts, and transfers  
2 are occurring and they're mostly occurring with  
3 online banking.

4 And when I got into this business, as  
5 someone mentioned earlier, there were NOW  
6 accounts, so we were already paying interest on  
7 checking to consumers, and now we have the ability  
8 to do it with businesses. There's reasons that  
9 banks like to have checking and money market  
10 accounts and I would just say, in the current world  
11 of technology, does it really make sense to  
12 continue with these rules on withdrawals from money  
13 market accounts? So I think that's one regulation  
14 you definitely can take a look at revising.

15 I think it's a minor point, but it just  
16 brings up how technology is affecting some  
17 regulations that are in place. Just general  
18 topics, repeating what we've gone over a little bit  
19 today, which is, I would urge you to review anything  
20 with a dollar amount on it.

21 I think Gary Shook did a great job of  
22 talking about Reg O. You know, I think Reg O goes

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1 back to the Carter administration and I don't think  
2 it's been addressed since then, so it makes it very  
3 hard for your executive officers and directors to  
4 borrow from a bank.

5 It's been mentioned many times, and Jay  
6 did a good job on this as well, with appraisals,  
7 but the dollar amount is low, particularly in an  
8 area like Northern Virginia, where we're sitting,  
9 \$250,000 is a fairly low amount, and it becomes the  
10 law of unintended consequences.

11 So if you have to go out and get an  
12 appraisal, someone has to pay for the appraisal,  
13 maybe \$600 or \$700, and then there's the delay in  
14 time related to the appraisal, it's going to make  
15 the lending process harder. Any time you set up  
16 barriers to make it harder, you're going to get less  
17 of that product.

18 So Fannie and Freddie do make decisions  
19 on what constitutes jumbo in different markets, and  
20 I would urge regulators to think about that as well.  
21 Not all markets are the same, so that would  
22 definitely affect appraisals.

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1           On CRA, there was another example of  
2           that, but as I prepared this, in designating CRA  
3           market areas, I think there's a trend to want to  
4           see whole counties and whole cities as a CRA market,  
5           and I think that makes sense. I can tell you, I  
6           traveled less than ten miles to be with you here  
7           this morning, and it took me 50 minutes to do it.

8           So, you know, roads -- and this is not  
9           an unusual thing, Fairfax County is our entire  
10          geographic market, but if you're in Hollin Hall in  
11          Alexandria, you know, I'd like to see you get to  
12          our bank in less than an hour and a half in the  
13          morning or the evening, and so I would just ask  
14          people to understand sometimes traffic patterns  
15          and roads can be as much a barrier as rivers and  
16          mountains.

17          Several people have done a great job of  
18          mentioning BSA and CTRs. Again, the dollar volume  
19          of them has not been changed into the -- a small  
20          bank in particular with a limited number of  
21          tellers, the burden of having to fill out the  
22          paperwork over and over again, compliance,

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1 definitely is a disincentive to handling  
2 businesses legitimately have needs of banking  
3 services, so I would ask you to consider that as  
4 well.

5 And I mentioned we do do mortgage  
6 lending at Freedom, both originating for sale as  
7 well as for holding in our own portfolio, and one  
8 of the things we do is fill out the HMDA reports,  
9 which has a number of data fields. I understand  
10 it's 26 right now, so in school, if you get 25 out  
11 of 26 right, you get an A, but in HMDA, if you get  
12 25 out of 26 right, you have a problem with your  
13 HMDA report.

14 I understand that there is a desire to  
15 increase those numbers of fields, and I understand  
16 that getting information is often something that  
17 people want, they want to see, but please keep in  
18 mind that there is a burden to that, and if we were  
19 getting 26 out of 26, and now you raise it to 30,  
20 we might get 29 out of 30, so there are consequences  
21 to all the actions that you take.

22 While I am addressing you, I realize

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1 this is not something that affects you directly,  
2 but again, one of the earlier speakers mentioned  
3 how capital is capped out for -- I'm sorry, loan  
4 loss reserves, our allocation for loan losses, is  
5 capped at 1.25 percent on capital ratios, so  
6 capital ratios are an issue, and that certainly is  
7 an important one, but right now, we are looking at  
8 the Financial Accounting Standards Board and their  
9 desire to introduce CECL into the banking  
10 community.

11 I know that you don't work directly with  
12 that, but you certainly have more than a fleeting  
13 interest, and to the extent that I could address  
14 you today, I think they probably are more inclined  
15 to listen to you all than they are to the banks.

16 So I've heard numbers anywhere from 20  
17 to 50 percent increases in total reserves if CECL  
18 is implemented, and that's coming down the road  
19 right now, so that's something that I would urge  
20 you to look at. That certainly will affect safety  
21 and soundness.

22 Last thing I would say on safety and

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1 soundness is, growth is not a four-letter word and  
2 to the extent that you have a bank that is growing  
3 at a good pace, but is improving asset quality, has  
4 systems in place, I would urge you all to not  
5 necessarily look at growth in and of itself as  
6 something to be concerned. In fact, that growth  
7 generally comes from making loans in the community  
8 and that is how jobs get created.

9 So last thing I'll do is try and talk  
10 about the costs of this compliance. As I  
11 mentioned, we're a \$400 million bank and we have  
12 finally designated our first compliance officer.  
13 It's not easy for a bank my size to tell you the  
14 exact dollar volume of this compliance, but I can  
15 tell you that the compliance officer and the  
16 subscription service we have to look into these  
17 various laws and regulations, in and of itself,  
18 costs us over \$150,000. Now, that's one of my 68  
19 employees.

20 So it's fairly easy to imagine from the  
21 CSRs that are doing disclosures and opening  
22 accounts to the lenders that are doing disclosures

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1 on the loans, everybody is involved at some point  
2 in compliance, so I would say it's fairly easy to  
3 triple that number and put it up to, maybe, at least  
4 \$500,000, and I think it's probably greater than  
5 that.

6 And over the last eight years, the  
7 number of banks in the United States has decreased  
8 from 8000 to about 5000, so that is a fairly healthy  
9 reduction. Banks are nothing if not the implement  
10 of capitalism in this country, so you would think  
11 that an industry that had 3/8 of its participants  
12 disappear would have many people looking to fill  
13 the void, but that is not occurring.

14 So I would submit to you that there's  
15 some evidence that this regulatory burden is making  
16 it unattractive and making it difficult for us to  
17 attract capital. So as you all do review these  
18 regulations, I would ask you to please keep in mind  
19 the cost and burden and to do what you can to help  
20 small banks continue to stay in business.

21 I thank you for your time and look  
22 forward to any questions at the end.

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1 MS. EBERLEY: Thanks, Craig. We'll  
2 move on to James.

3 MR. SILLS: Good afternoon. My name  
4 is James Sills. My remarks today are focused on  
5 the impact of the Bank Secrecy Act and anti-money  
6 laundering on our institution. Many community  
7 banks such as ours are really struggling to balance  
8 profitability and be in compliance with all the  
9 various regulations. And I also have a few  
10 specific recommendations related to BSA that I'd  
11 like to share with you today.

12 Again, I'd just like to tell you thank  
13 you for the opportunity to present to you and to  
14 this distinguished panel this afternoon. I'm  
15 relatively new in my role as the president and CEO  
16 of M&F Bank. I've been onboard for about 16  
17 months. And as a community banker, I can really  
18 attest to the increasing regulatory burden.

19 The last time that I actually worked in  
20 an institution was about 15 years ago and many of  
21 my friends, fellow bankers, vendors, associates,  
22 they always ask me, you know, what's changed from

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1 15 years ago? And my number one answer is that the  
2 compliance function within many of these  
3 institutions is actually running the bank and the  
4 cost of compliance is just rising dramatically, and  
5 I want to share some of those costs with you this  
6 afternoon.

7 From a blocking and tackling  
8 standpoint, we are still making loans, we're  
9 gathering deposits, we're generating fee income,  
10 we're leveraging technology a whole lot more, but  
11 the regulatory posture or attitude in the bank is  
12 just pervasive in our institution. My staff, they  
13 almost beat themselves on the -- you know, pat  
14 themselves on the back, or beat their chests, that  
15 they've, 100 percent in compliance with the  
16 regulations.

17 And sometimes this posture is at the  
18 expense of improving earnings or increasing  
19 shareholder value, and so there's just been an  
20 unbelievable change just in the last 15 years in  
21 terms of how internal staff, you know, how they see  
22 themselves working with the customers and their

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1       role.

2                       I wanted to tell you a little bit about  
3       our bank.   Our bank is a 108-year-old minority  
4       deposit institution.   We're also a community  
5       development institution, community development  
6       financial institution, or a CDFI, serving five  
7       major markets in North Carolina.   We are the second  
8       oldest African-American bank in the United States,  
9       and we're the eighth largest out of 22 banks in the  
10      United States.

11                      And I just would like to say that  
12      Chairman Gruenberg and Comptroller Curry have been  
13      very supportive of MDIs and also the National  
14      Bankers Association, so I just want to thank you  
15      for your support.   We have had 107 years of  
16      consecutive profitability, and my board does not  
17      want me to break that streak.

18                      Overall, our profitability is okay,  
19      however, we are very pleased with the overall  
20      strong compliance posture of our institution.   But  
21      again, in my view, this balance needs to be  
22      realigned to ensure that we are also pleased with

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1 our earnings. Much of our time, attention, and  
2 resources are directed toward regulatory  
3 compliance versus providing credit and financial  
4 services to our community served.

5 More importantly, the regulatory  
6 burden depresses earnings through the redirection  
7 of critical resources and added costs from serving  
8 communities in need of critical financial  
9 resources.

10 So today, my goal is to move beyond the  
11 frequent headline, community banks need regulatory  
12 relief, and I just want to change that a little bit  
13 to say, we need to tailor some of these ideas, some  
14 of these proposals, to fit the risk profile of  
15 institutions of all different sizes, and so if  
16 anything you hear from me today, I know that that's  
17 the mantra of a lot of the associations, regulatory  
18 relief, regulatory relief, but if you could just  
19 change certain thresholds to fit the risk profile  
20 of certain institutions, it would actually improve  
21 the overall profitability of a number of  
22 institutions throughout the United States.

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1           As I stated earlier, my challenge is to  
2 improve the overall profitability of the bank  
3 without compromising the adherence to regulations  
4 within the banking system. I would like to walk  
5 you through some of our BSA costs and four  
6 recommendations that would have a positive impact  
7 on our bank if they were implemented.

8           Believe it or not, today, we spend, and  
9 I did some research prior to coming here, over  
10 \$545,000 on BSA, AML, and other compliance-related  
11 costs. So I asked my staff, well, how did that  
12 compare to, you know, a few years ago? So in 2011,  
13 we spent over \$242,000 on BSA, AML, and other  
14 compliance-related costs.

15           And it's also important to note that  
16 these costs do not include any of our core  
17 processing costs. As a way of background, the bank  
18 added BSA, AML costs, kind of, beginning in 2010.  
19 We implemented some BSA automated monitoring  
20 software. This software assists the bank for  
21 suspicious activity, filing CTRs electronically,  
22 OFAC compliance, and 314(a) subject list

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1 searchers.

2 Prior to the implementation of this  
3 system, the bank relied on reports from its core  
4 processing system, but however, a number of those  
5 reports did not produce, you know, the needed  
6 reporting that we needed to present to our various  
7 regulators.

8 So this automated BSA, AML system, it  
9 cost the bank in excess of \$140,000 since 2010.  
10 Additionally, since 2010, we have hired two  
11 additional employees for the compliance area for  
12 a total of three employees. All three employees  
13 are involved in BSA and AML and the compliance  
14 function.

15 The estimated cost per year for these  
16 compliance personnel is \$310,000. We're a  
17 publicly traded bank. We have some unbelievable  
18 audits from all different types of entities.  
19 We're audited by third-party firms for IT  
20 compliance, BSA, loan review, internal audit, SOX.  
21 We have auditors, be it internal or external, or  
22 consultants in our bank reviewing our bank and our

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1 portfolio nine months out of the year.

2 And it's just a burden on an institution  
3 that has 70 employees in five different markets.  
4 These costs continue to increase each year as we  
5 strive to remain in compliance and utilize best  
6 practices.

7 But here's something, and I went over  
8 this prior to, you know, agreeing to serving on this  
9 panel, but based on a recent bank exam, we had a  
10 recommendation from one of our regulators that the  
11 BSA validation model that we were performing  
12 internally was not sufficient, and so they asked  
13 us to actually hire a third-party firm to come in  
14 and validate a system that we've had for five years  
15 that's done an excellent job, that's actually in  
16 multiple, hundreds and thousands of banks all  
17 across the country.

18 This is very expensive for our bank.  
19 This is a relatively new expense. The estimated  
20 cost for this additional audit is \$6000, but we  
21 actually received proposals from various vendors  
22 from \$6000 to \$15,000 a year to perform this

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1 particular service.

2 I wanted to just give you a few  
3 recommendations for BSA, AML efficiencies. A  
4 number of the panelists and a number of the other  
5 outreach events have touched on this, but I would  
6 really just stress to you today if you could  
7 consider a condensed form for CTR reporting. The  
8 current form has an estimated 45 fields and it takes  
9 time to complete and review for accuracy.

10 As Jay said, and also Craig, the CTR  
11 form was adopted, believe it or not, in 1970. It's  
12 been in existence for 45 years. The threshold is  
13 still at \$10,000. We really are recommending that  
14 the threshold be increased to \$25,000. It would  
15 really reduce the regulatory burden. Our bank  
16 would gain some unbelievable efficiencies.  
17 Probably about 50 percent less more time spent in  
18 that space.

19 Secondly, the Financial Crimes  
20 Enforcement Network, I think they could notify the  
21 financial institutions of CTRs filed on entities  
22 and individuals that are deemed not a threat. It's

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1       amazing how many of these that we file. We don't  
2       hear anything back, but we continue to file them.  
3       We know that these particular entities are not  
4       threats. We do it every year; every month.

5               And then I just would like to close with  
6       this. We have to work together to evaluate and  
7       streamline and tailor regulations where possible  
8       to allow for financial institutions with limited  
9       resources to reach their fullest potential. And  
10      compliance, in general, is just very expensive for  
11      an institution like ours, and, you know, I just want  
12      to just leave you with this one statistic.

13              There were 1.6 million suspicious  
14      activity reports that were filed in 2013, 1.6  
15      million, but only 945 investigations were  
16      initiated based on those filings, so we're doing  
17      a whole lot of work and there's not a lot of, you  
18      know, people who are really looking at the work that  
19      we're submitting on a daily basis. There's a lot  
20      of work for the regulators also.

21              So again, I just want to thank you for  
22      the opportunity to speak with you today. We're,

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1 you know, very pleased to be a participant in this  
2 very important conversation. And again, we all  
3 have an obligation to continue this discussion with  
4 our state and national associations, our federal  
5 regulators, but also, our state and federal  
6 delegations, so thank you very much.

7 MS. EBERLEY: Thank you, James.  
8 Michael?

9 MR. CLARKE: Thank you. Good  
10 afternoon. As the last guy on the last panel, I  
11 probably don't have a whole lot new. That's right.  
12 I have the final word. But perhaps I can offer some  
13 additional perspective. As Doreen noted, my name  
14 is Mike Clarke. I'm CEO of Access National Bank.  
15 We're a \$1.2 billion bank located not far from here  
16 in Reston, Virginia, and we serve all of the D.C.  
17 Metropolitan area.

18 We started as a de novo 16 years ago with  
19 \$10 million of capital and nine employees. If we  
20 were to open today, I shudder to think how many  
21 employees it would take, if it's even possible, and  
22 I know that \$10 million would be inadequate.

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1           As Doreen mentioned, our bank has been  
2 quite successful over the years financially. We  
3 too have been profitable in every quarter since our  
4 first year of business, not as long as James' bank,  
5 but 16 years to us is quite an accomplishment.

6           Importantly, we didn't skip a beat  
7 during the recession, we didn't accept any TARP or  
8 SBLF. Today, we have 225 employees serving over  
9 5000 small to midsize businesses in this community.  
10 I'm very honored to have the opportunity to speak  
11 with you today and I hope I can lend a hand in  
12 stemming the tide that threatens our community  
13 banking system.

14           As industry practitioners, we must  
15 stand up and call for change. If we don't make  
16 serious changes and take a serious approach, the  
17 community bank will become extinct. As small  
18 banks disappear, small business formation will  
19 suffer and economic prosperity will become more  
20 challenging.

21           In preparing for today, I reviewed the  
22 outcome report from the last time the EGRPRA

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1 process took place, and I must say I was  
2 disappointed. I was struck by two startling  
3 observations, the process seemed to be very  
4 unproductive in yielding results, and the  
5 regulatory body participation was reactionary and  
6 defensive.

7 I ask that you take ownership of the  
8 recommendations that are being made today and  
9 recommend meaningful change. The following  
10 represents some of my specifics.

11 And again, you've heard most of these.  
12 Relative to dollar thresholds, and I limited my  
13 scope to the assignment for this group, all of the  
14 dollar thresholds should be revisited. Generally  
15 speaking, they need to be doubled, and that would  
16 apply to the Regulation U purpose statement, the  
17 CTR threshold, the threshold for purchase and sale  
18 of monetary instruments, the appraisal exemption  
19 thresholds, we've heard a lot about and I agree  
20 with, and the dollar threshold for small bank exam  
21 frequency; the lengthening frequency.

22 Back to appraisal standards, the

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1 property evaluation requirement, I have not heard  
2 this comment today, but there is a requirement for  
3 property evaluations when an appraisal is not  
4 required, that the evaluation include an  
5 inspection. And I would suggest that we consider  
6 for small dollar transactions, a borrower  
7 certification in lieu of an inspection by the bank.

8 What this requirement does is it  
9 elevates the cost to the consumer and it  
10 discourages small balance loans. Turning to a  
11 backdoor safety and soundness issue, Regulation Z,  
12 specifically, the ATR and QM rules. We need to  
13 recommend to Congress to remove all prescriptive  
14 underwriting and loan structuring requirements for  
15 any portfolio loan and declare all bank portfolio  
16 loans as QM loans.

17 I believe that legislative mandates of  
18 underwriting criterion are bad public policy. The  
19 bank and the regulatory community should have  
20 responsibility for setting and monitoring the  
21 credit underwriting criteria that deliver  
22 appropriate risk adjusted credit into the

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1 marketplace. I would appreciate your  
2 recommending this to Congress.

3 Next is the FDICIA reporting  
4 requirements. Our company is a NASDAQ listed  
5 company. We're subject to the SOX requirements.  
6 The FDICIA requirements for a small public company  
7 are duplicative.

8 I have a couple other recommendations  
9 outside the scope of this group that do indirectly  
10 impact safety and soundness. Capital is an  
11 important topic that's been talked about. We just  
12 need to simplify the capital rules for banks under  
13 \$10 billion. Our capital worksheet is eight pages  
14 long and it really doesn't tell me anything that's  
15 not different than what our tangible capital equity  
16 ratio tells me, and furthermore, it creates an  
17 awful lot of confusion.

18 Two examples of the confusion that's  
19 created by the capital requirements. We've heard  
20 about HVCRE earlier. It seems to me that there is  
21 a concern over loan-to-value in equity and  
22 commercial real estate transactions. I believe

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1 that that appropriately belongs in Regulation H,  
2 or the supervisory LTV requirements, that should  
3 not belong in the capital worksheet.

4 If we don't like those types of loans,  
5 let's talk about it in that area and not have  
6 backdoor asset quality monitoring in the capital  
7 account.

8 Another example in the capital account  
9 of backdoor insecurities about asset quality is,  
10 there is a premium for past due and non-accrual  
11 loans in the capital calculation. It tells me that  
12 there's concern about the adequacy of reserves for  
13 those troubled assets. So perhaps we need to  
14 increase the specific reserves on those troubled  
15 assets and let the capital account be.

16 Next is a hot topic that no one wants  
17 to touch and that's fair lending; ECO Regulation  
18 B. I think that as a unified industry, we should  
19 go to Congress and recommend that Congress clarify  
20 and simplify the guidance on this issue. The  
21 banks, the real estate and automotive industries  
22 are pawns in this controversial political

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1 football.

2 The regulators are constantly second  
3 guessed by their inspector generals, Department of  
4 Justice, political activists, and now the CFPB. I  
5 ask that you recommend Congress undertake a project  
6 to create legislative clarity on this. We all  
7 waste vast resources.

8 And finally, a comprehensive  
9 regulatory simplification. I'm not asking that we  
10 change any of the laws and regulations, other than  
11 that have been mentioned, but perhaps the EGRPRA  
12 process is the unique opportunity to take all of  
13 the web of rules and requirements that we have, and  
14 just restructure them into an easier to understand  
15 framework, perhaps something that we're all  
16 accustomed to, like using the CAMELS framework, and  
17 each law or regulation that deals with asset  
18 quality should belong in asset quality, things that  
19 deal with liquidity, and so forth.

20 The amount of time and energy that is  
21 spent by the supervisory staff in the banks finding  
22 and defending gotchas because they're in obscure

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1 regulations is just enormous. If we could create  
2 some clarity, I think the public perception and  
3 view of the regulatory bodies would rise  
4 significantly.

5 I thank you for your time and ask that  
6 you proceed with the seriousness and gravity that  
7 this assignment warrants. Thank you.

8 MS. EBERLEY: Thank you, Michael and  
9 thank you to all of you for your comments. I'm  
10 going to look over to the principals and see if we  
11 have any comments or questions that you'd like to  
12 raise. Chairman Gruenberg?

13 CHAIRMAN GRUENBERG: Thank you,  
14 Doreen. I wanted to ask Mr. Clarke, you made a  
15 reference to small balance loans and I think  
16 self-certification by the borrower, I just wanted  
17 to get a sense from you, when you say small balance  
18 loans, what do you have in mind? When you say  
19 self-certification, also, what do you have in mind?

20 MR. CLARKE: Well, of course, the  
21 devil's in the details. Our bank generally does  
22 not make small equity lines as an example, but I

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1 would say, in this market, \$50,000 would be small.  
2 Self-certification, it seems that there is a wave,  
3 a lot of these appraisal requirements are embedded  
4 from the '90s and the FIRREA, and all of that, and  
5 at that time, there was a distrust of the banking  
6 industry, and appraisals, and evaluations, and  
7 then the latest wave is a distrust of the banks,  
8 and the consumers are always right.

9 And so maybe the balance is somewhere  
10 in-between, so if there's somebody that's an  
11 otherwise good credit, I'm not talking about  
12 predatory lending, that is \$50,000 or less, then  
13 perhaps they can certify the condition of the  
14 property.

15 MS. EBERLEY: Other questions or  
16 comments?

17 COMMISSIONER TAYLOR: I actually got a  
18 question. I haven't heard anything about  
19 cybersecurity. Cybersecurity is on the mind of  
20 regulators and industry alike, and I'm wondering,  
21 are there any regulations that are outdated or get  
22 in the way of the industry actually preparing for

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1 the risk that we should take a look at.

2 MR. SILLS: I'll try to take that one.  
3 I have an IT background. We're currently applying  
4 your new cybersecurity framework to our  
5 institution and we've been presenting that  
6 information to our board on a quarterly basis, and  
7 it's kind of way over their heads, but it is  
8 something that we think is very, very important.

9 We've also signed up for the FS-ISAC,  
10 but it's just too much information for an  
11 institution of our size to receive. We receive  
12 hundreds of emails on a daily basis on different  
13 threats, and it's just -- this whole cybersecurity,  
14 you know, the management of it, and the vendor  
15 management of it, is really a challenge for a small  
16 institution like ours.

17 We are looking forward to our next bank  
18 exam where they're going to come in and see, you  
19 know, that we've been presenting to our board, and  
20 we have the framework developed, but, you know, I  
21 just think it's important that everybody's  
22 vigilant and you keep that issue in front of, you

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1 know, your customers, your shareholders, your  
2 board, your staff.

3 MR. CLARKE: If I can jump on an  
4 opportunity for this. I've spoken to Comptroller  
5 Curry about this, and that is compelling the core  
6 processors to have the contractual ability to get  
7 their supervisory reports in a more timely basis,  
8 require them to provide us with the copies of their  
9 internal audit and SAS 70s to find out what their  
10 deficiencies are and what their remediation plans  
11 are.

12 And furthermore, contractual  
13 obligations for them to give us timely notification  
14 of cases where their system has been compromised.  
15 We just renegotiated our contracts and I was not  
16 successful on any of these points.

17 CHAIRMAN GRUENBERG: I actually was  
18 intrigued by Mr. Sills' comment on the information  
19 from FS-ISAC because we've generally encouraged  
20 institutions, including smaller institutions, to  
21 become members of FS-ISAC as a way to gain  
22 information relevant to cyber threats. Have you

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1 found the information you're getting -- you were  
2 suggesting it was so voluminous that it was tough  
3 for you to manage it. Is that what was --

4 MR. SILLS: Yes, a number of those  
5 threats really do not apply to an institution of  
6 our size. We actually outsource the majority of  
7 our IT, but I do want you to know we have signed  
8 up because the FDIC wants us to sign up and receive  
9 those reports, but a lot of the threats really do  
10 not apply to us, but we are reviewing them, but it  
11 is a burden.

12 You know, again, we only have 70  
13 employees. We have one and a half people who  
14 actually serve in the IT role for our institution,  
15 and, you know, I've been to enough conferences  
16 where I know this first go around in 2016, you're  
17 not going to ding us, but at least we're, you know,  
18 making progress in being more compliant with that  
19 threat, but it is very tough.

20 MS. EBERLEY: May I ask a question?  
21 James, have you joined or looked into, or are you  
22 aware of the community banker, kind of, working

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1 group, the support group, under FS-ISAC? So they  
2 do have a community bank working group. And also,  
3 the emails that they send, a two to three-page email  
4 every week, to community bank CEOs about, kind of,  
5 at high level, what happened in cyber this week,  
6 and whether or not it's actionable to community  
7 banks, and if so, how to take action.

8 Those were a few things, I know, you  
9 know, and they've acknowledged that there's just  
10 a tremendous volume of information that's out  
11 there, but those are a couple of things they've  
12 tried to do to support community banks, and perhaps  
13 we need to do a better job of making sure  
14 everybody's aware of those things, or encouraging  
15 FS-ISAC to do so, but just wanted to check on that.

16 MR. SILLS: I do not receive that  
17 summary report, so I'm going to look into it. Our  
18 chief operations officer may receive it. I'm just  
19 not sure.

20 MS. EBERLEY: It's nice. It's written  
21 in layman's language so you don't have to have an  
22 IT background to read it, which is good. All

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1 right. Do we have any questions from the audience?

2 MS. FULLMER: Peggy Fullmer from  
3 Milton Savings Bank. Mr. Gruenberg, when you ask  
4 about the appraisals, what I want to point out is  
5 that, all over the country, values are different,  
6 so that one's a really hard one to put a dollar  
7 amount on. I have homes in my area that are only  
8 worth \$50,000, so I wouldn't want to do a valuation  
9 when it's only worth \$50,000, so maybe it should  
10 be based on a loan-to-value, which is what we do  
11 at our bank. If it's under 60 percent, we consider  
12 doing an in-house evaluation if it's under the  
13 \$250,000 threshold.

14 And possibly, instead of a  
15 certification, I'd have the customer email me  
16 pictures so that I can see that there is not  
17 deferred maintenance in their house, and maybe  
18 certify that those pictures are pictures of their  
19 house, but anyway, it probably should be based more  
20 on that.

21 And if I can, while I have regulator's  
22 ears, I don't know if you can do anything with

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1 Congress, but we live along a river in Milton, flood  
2 insurance is a big issue, and we have -- when the  
3 new rates were coming out two years ago, I had a  
4 property that, actually, their escrow was going to  
5 be over \$400 a month for their premium.

6 I know they pulled back on that, and I  
7 don't know when that expires. We monitor every  
8 single property of ours, which is approximately 10  
9 percent of our portfolio, that are in flood zones.  
10 We monitor the premium so that we can watch what  
11 they are because it's definitely going to impact  
12 safety and soundness, so if you can get the voice  
13 of you to Congress to make sure that places like  
14 Milton, the water comes up, the water goes down,  
15 you clean out the mud, and you move back in.

16 It's not like Katrina and New Jersey,  
17 or, you know, somewhere where it totally wiped out  
18 homes, so even if they apply different premiums for  
19 those kind of situations. I actually lived in a  
20 house, had to move out twice while it was in the  
21 flood, and literally, you clean the mud out, you  
22 blow it dry, you move back in, and the house has

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1       been sitting there since 1906 and it has not floated  
2       away.

3                       So if there's anything you can do there,  
4       I would certainly appreciate it with the  
5       concentration that we have in our area, and those  
6       houses are not going to float away. The river is  
7       not coming from the ocean as a hurricane that will  
8       wipe them away, so thank you.

9                       MR. ALEXANDER: Hello. I'm Rick  
10       Alexander from B Lab. We're a non-profit that  
11       promotes an infrastructure where businesses can be  
12       a force for good. I really appreciate your time.  
13       It's a great honor to be in front of this panel.  
14       And I'm afraid what I'm going to say will sound a  
15       little off-topic from the subjects of appraisal and  
16       size of currency transactions, but I've tried my  
17       best to look at the schedule and see where this  
18       would fit in and I thought perhaps it was under  
19       safety and soundness.

20                       B Lab, where I work, we promote a form  
21       of corporate governance called Benefit  
22       Corporation, and we've gone to about 31 states now,

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1 including the State of Delaware, where we worked  
2 with Jack Markell closely to pass this statute, and  
3 the idea of the Benefit Corporation statute is to  
4 change what is the traditional corporate law in the  
5 United States where boards of directors are  
6 required under traditional law to only think about  
7 the interests of stockholders.

8 So they can do well by doing good,  
9 perhaps, be good to the community, be good to their  
10 employees, but it's all with the primary goal of  
11 making money for stockholders and there's no room  
12 for, sort of, an equal weight to go toward the  
13 community or others, and that's different than  
14 other countries.

15 So we've amended the law in 31 states.  
16 We now have 3000 Benefit Corporations, and we have  
17 had discussions with the staff at the OCC about  
18 banks becoming Benefit Corporations. And the  
19 reaction that we got was they thought it would be  
20 difficult to do or that the staff would be  
21 uncomfortable with that.

22 And I did some work to try to figure out

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1 why that might be, and I looked at Subpart D at  
2 Section 72000(b), which says you can have anything  
3 in your charter as a bank that's in the charter  
4 where you're incorporated or that's in the Delaware  
5 corporate statute. So it looked to me like we  
6 satisfied that, but it then went on to say, but you  
7 couldn't do anything that violated the regs, there  
8 was nothing that violated the regs, or that  
9 affected safety and soundness.

10 So I had to sort of piece together that  
11 it was a safety and soundness concern. And what  
12 I wanted to just present was the idea that I  
13 actually think that becoming a Benefit Corporation  
14 contributes to safety and soundness. As a  
15 traditional corporation, your goal, as I said  
16 earlier, is kind of -- has to be, your fiduciary  
17 duty as directors, has to be to maximize  
18 stockholder value.

19 Obviously, you have to comply with the  
20 regulatory and legal regimes towards your subject,  
21 but you only do that instrumentally. In other  
22 words, you go to the limit, but otherwise, you need

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1 to take the risk you need to take to satisfy your  
2 stockholders.

3 As a Benefit Corporation, you actually  
4 don't have to do that. You can try to make a  
5 profit, but at the same time, have genuine concern  
6 for the community in which you operate, for your  
7 depositors, for your employees, and others, so we  
8 thought it would satisfy. And we have more that  
9 underlies this, and we did put in a letter, and have  
10 submitted written testimony today.

11 But I'll just say, there's sort of three  
12 things that we thought really spoke in favor of  
13 permitting corporations that are banks or that are  
14 holding companies for banks to be Benefit  
15 Corporations. One is what I spoke to earlier. It  
16 really contributes to safety and soundness. The  
17 second is that, many states already have something  
18 called other constituency statutes.

19 Without going into detail, if you're  
20 incorporated in one of those states as a bank, you  
21 already have, sort of, this governance, in a  
22 slightly different way, automatically, and third

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1 point I would make is, this is extremely  
2 appropriate, I think, for community banks, and we  
3 have at B Lab right now, over 20 banks that are  
4 looking into getting certified by us under our  
5 performance principles because what we do and what  
6 Benefit Corporation does really fits right in with  
7 what community banks try to achieve.

8 And the last thing I'll say is, it isn't  
9 clear to me that this is something where we need  
10 to change the regulations. Again, we spoke to the  
11 staff. They were not comfortable with putting  
12 this into the corporate charter and becoming a  
13 Benefit Corporation, but it could be just a matter  
14 of interpretation, so it's not entirely clear to  
15 me that this is a rewrite of the regulations.  
16 Thank you.

17 MS. EBERLEY: Thank you.

18 MS. MILLER: Thank you. All right.  
19 Thanks. So I think this concludes the final panel  
20 and so I was going to go ahead and dismiss the panel  
21 and move into our final segment of the event today,  
22 which is just the general audience comments, so

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1 thank you very much, Doreen and panel.

2 So if anybody has any general comments  
3 they want to make, please proceed to the mic and  
4 remember to state your name and what organization  
5 you're from.

6 MR. RUSSELL: Thank you and good  
7 afternoon. My name is John Russell. I'm the  
8 Direct of Government Relations for the American  
9 Society of Appraisers and I also provide that  
10 service to the National Association of Independent  
11 Fee Appraisers and the American Society of Farm  
12 Managers and Rural Appraisers.

13 First, I want to thank Chairman  
14 Gruenberg, Comptroller Curry, and Governor  
15 Tarullo, as well as your agencies and your staff  
16 for putting on these events. They've been  
17 fantastic and they're to be applauded for the  
18 effort you've put into this process.

19 I also do want to mention before going  
20 into my substance, I understand from the comments  
21 at the start today from Chairman Gruenberg, that  
22 the IAEG task force is up and running, and we

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1 certainly appreciate an opportunity, as the  
2 appraisal stakeholder community, to be  
3 participatory in that as well, and we look forward  
4 to that.

5 I have two comment letters I'll be  
6 leaving behind with you this afternoon. One is  
7 from a coalition of eight professional appraisal  
8 organizations and the Farm Credit Council, as well  
9 as an additional codicil from ASA and NAIFA. We  
10 are opposing any suggested increase in the de  
11 minimis and support leaving the threshold at  
12 \$250,000 for a couple of reasons I do want to go  
13 through, but before I get there, I do want to point  
14 out, we've heard a lot of people saying today, well,  
15 we should increase it, we should double it, all I've  
16 heard is it takes time and it costs money.

17 I haven't heard a substantive reason  
18 beyond those two why it should go up. And  
19 typically, when you're in business, it takes time  
20 and it costs money to run a business, so absent  
21 further reasons to increase the de minimis, I'm not  
22 seeing a clear and convincing case being made to

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1 shift that number upward.

2 In fact, what we would point to are a  
3 number of data points and things that we're seeing  
4 from our membership that suggest leaving it intact  
5 is the thing to do. I'll point first to two facts  
6 that come out of the Government Accountability  
7 Office, so they're not from my group, they're not  
8 from anybody, they're from the independent neutral  
9 government board that looks into these things.

10 And they looked, in 2012, at this exact  
11 question of, should the threshold be increased?  
12 And they asked a wide range of stakeholders that  
13 exact question. Not one stakeholder supported an  
14 increase. Not one. In fact, most stakeholders  
15 who were pressed said it should go lower, but since  
16 that's not the question on the table, we can set  
17 that aside and simply point out, not one  
18 stakeholder was supportive of an increase when the  
19 GAO looked at this question.

20 You know, further, in 2012, when the GAO  
21 testified on Capitol Hill, on a range of issues,  
22 but again, to the de minimis, they pointed out that

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1 between 2006 and 2009, the peak pre-bubble years  
2 and the first wave of the post-bubble economy, 70  
3 percent of all residential real estate  
4 transactions in this country at the most overheated  
5 time we've ever seen were not covered by the  
6 \$250,000 threshold.

7 Now, I would probably posit to you that  
8 that number is significantly higher in our current  
9 economic climate today, which again, begs the  
10 question, if most are falling beneath that number,  
11 is there a need, in fact, to raise it?

12 The question came up as well in the  
13 differences between evaluations and appraisals,  
14 and I'll touch on it briefly here, but I would point  
15 you to the ASA/NAIFA letter, we go into that very  
16 in-depth because we kind of had a feeling this  
17 question would come up.

18 As a threshold matter, to be an  
19 appraiser, you have to meet the requirements laid  
20 out by the appraisal foundation, which is a  
21 Congressionally authorized progenitor of  
22 standards and qualifications in the United States,

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1 which means at a minimum, you have to have certain  
2 education criteria that you meet, you have to have  
3 additional qualifying education to become an  
4 appraiser, you must take continuing education as  
5 prescribed by the state or states in which you are  
6 licensed, and you have oversight from a state  
7 appraiser licensing board.

8 Right off the bat I can give you four  
9 points of differentiation between an appraiser  
10 doing an appraisal and someone who is not an  
11 appraiser doing an evaluation. By the way, and I'm  
12 hoping, really hoping, no eyebrows go up behind me,  
13 but I'll judge from your reactions, did you know  
14 that in the 38 states where appraisal licensing is  
15 mandatory, if you are doing an evaluation and  
16 putting an opinion of value on that piece of paper,  
17 congratulations, it's an appraisal.

18 You are subject to your state's  
19 licensing requirements as well as oversight. So  
20 that's another thing to point out is that, already,  
21 in many of these jurisdictions, even though you're  
22 calling it an evaluation, you still have to check

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1 a bunch of the same appraisal boxes.

2 Again, I would reiterate a point that  
3 Bill Garber, my colleague from the Appraisal  
4 Institute, brought up with you earlier, the fact  
5 that when bank risk management professionals were  
6 surveyed, those who were in the chief appraiser  
7 position, should this threshold go up, 80 percent  
8 of the people on the front line every day looking  
9 at these issues said no, it should be left intact.

10 These are the people on the ground  
11 seeing what is coming through and in a position to  
12 best tell you whether or not the current limit is  
13 meeting the dual goals of safety and soundness as  
14 well as consumer protection, which is more and more  
15 becoming an emergent concern among consumers,  
16 especially now if they're getting the appraisal  
17 three days before closing as opposed to after the  
18 fact, thanks to Dodd-Frank.

19 They're now understanding before they  
20 go to the table whether or not the collateral is  
21 worth what they're going to pay for, and in some  
22 instances they're deciding, hey, the value isn't

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1 here. I'm going to walk from this deal. So that  
2 concern has to be weighed as well.

3 I guess my final point I would make, and  
4 this is, I guess, more so to the room generally,  
5 they're talking about the need to increase this to  
6 remove burden. Well, think about this, if you're  
7 doing Fannie Mae lending, Freddie Mac lending, if  
8 you're doing FHA work, if you're doing a higher cost  
9 or a higher priced mortgage loan, if you're doing  
10 subprime lending, if you're doing manufactured  
11 housing, there's appraisal requirements that will  
12 attach whether or not this number changes.

13 So simply asking this number to go up  
14 doesn't obviate the requirements that are going to  
15 pervade the majority of the work that you're doing  
16 today. So again, I ask the question, other than  
17 saying it takes time and it costs money, why are  
18 we raising this threshold?

19 With that, I again, want to thank you  
20 all for putting on this event. I'd be happy to  
21 entertain any questions you have, either now or in  
22 writing, subsequently, and again, thank you for

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1 your attention.

2 MS. MILLER: Thank you very much. Any  
3 other comments?

4 MR. RICCOBONO: Rick Riccobono,  
5 Director of Banks, if you got that. So I had two  
6 more things on my list. You know, I guess I would  
7 sort of categorize these as sort of supervisory  
8 process, you don't really need statutory changes  
9 or regulation changes, but I think there are two  
10 things out there that we should probably start the  
11 dialog about.

12 One is the way we rate earnings at these  
13 institutions. And I think what's out there at the  
14 examiner level is more a traditional approach to  
15 earnings. We have sort of a bit of a mindset of  
16 what banks should be making, and alternatively, we  
17 look to peer group. That's always worked for us,  
18 but I would tell you in this extended, very low  
19 interest rate environment, where all of the new  
20 loans, if they can make any, are being made at far  
21 less rates, and everything they're rewriting is  
22 much less, so there's tremendous compression, and

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1 they're not getting any more benefit on the  
2 liability side.

3 The cost of funds is pretty low,  
4 historically low, and still down there. I think  
5 what we need to do is look at earnings in the context  
6 of the overall risk profile of the institution. So  
7 when you're seeing that an institution's got  
8 satisfactory capital, has satisfactory asset  
9 quality, satisfactory management, and then we get  
10 to earnings, and because they're earning 45 basis  
11 points, you say, oh, that's unsatisfactory, and  
12 liquidity is fine, sensitivity is fine.

13 The message that we're sending  
14 management and the board is, take more risk, and  
15 I'm not sure that's in the best interest of the  
16 insurance fund or the regulator. So I think, you  
17 know, I tried to work this through at the examiner  
18 level, but they're really looking towards  
19 Washington for policy on this, and it may just be  
20 only temporary that we move away from the  
21 traditional analysis, but force the discussion on,  
22 is that really unsatisfactory earnings given the

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1 risk profile of the institution?

2 And I think that would be a better --  
3 serve us better and not send the wrong message  
4 because despite, maybe, the institution, and the  
5 cases that I've been involved in, have been rated  
6 satisfactory overall, that management and the  
7 board is focused on that unsatisfactory rating in  
8 earnings, and I think we're pushing them in the  
9 wrong direction.

10 And my second topic is, maybe now is the  
11 time that asset quality has recovered and most of  
12 our institutions are community banks, is to rethink  
13 this whole, what I coined, the performing  
14 non-performing loan. This isn't statutory, this  
15 isn't regulatory, this is really derived from Call  
16 Report instructions.

17 But when you have a commercial real  
18 estate loan and your only recourse is to the real  
19 estate itself and not a personal guarantee of the  
20 grantor, what we do is we come in and we make the  
21 institutions write the loan down to the appraised  
22 value, I know we just heard quite a discussion about

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1 appraisals, the question is, in an environment like  
2 we've just witnessed with the great recession, how  
3 accurate were any of those values?

4 But the point being, the values of these  
5 properties drop, the loan is paid and continues to  
6 pay, but nevertheless we say, charge off the  
7 difference between the loan amount and what you now  
8 have the new appraisal on, and put this loan on  
9 non-accrual. I think this is self-defeating.  
10 We're wiping out our institution's capital on a  
11 loan that has continually paid and will pay, and  
12 yet, we can't even accrue that.

13 I think the way to address this is,  
14 think through it better with, you know, there's a  
15 point in time, perhaps, we're going to require more  
16 reserves be put on that, specific reserves on that  
17 loan, but I think we need to look beyond just simply  
18 the appraisal, we need to see the wherewithal of  
19 the borrower, they're maintaining the performance  
20 of the loan, where's that coming from? There are  
21 better things to look at than simply the hard and  
22 fast rule that we should charge it off and put it

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1 on non-accrual. Thank you.

2 MS. MILLER: Thank you. Any other  
3 comments today? Doesn't look like it. So we'll  
4 conclude today's events and thank you very much.

5 CHAIRMAN GRUENBERG: Thank you all for  
6 coming.

7 (Whereupon, the meeting in the above-entitled matter was concluded at  
8 3:40 p.m.)

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15