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ECONOMIC GROWTH AND REGULATORY PAPERWORK
REDUCTION ACT (EGRPRA) OUTREACH MEETING

+ + + + +

WEDNESDAY
DECEMBER 2, 2015

+ + + + +

The Outreach Meeting met in Auditorium C, L. William Seidman Training Center, 3501 Fairfax Drive, Arlington, Virginia, at 9:00 a.m., Rae-Ann Miller, Meeting Moderator, presiding.

PRESENT

MARTIN J. GRUENBERG, Chairman, Federal Deposit
Insurance Corporation
THOMAS J. CURRY, Comptroller of the Currency,
Office of the Comptroller of the Currency
DANIEL K. TARULLO, Governor, Board of Governors
of the Federal Reserve System
E. JOSEPH FACE, JR., Commissioner, Virginia
Bureau of Financial Institutions

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STEPHEN C. TAYLOR, Commissioner, District of
Columbia Department of Insurance,
Securities and Banking

RAE-ANN MILLER, Meeting Moderator; Associate
Director, Division of Risk Management
Supervision, Federal Deposit Insurance
Corporation

FIRST PANEL: BANKER DISCUSSION

MARYANN F. HUNTER, Panel Moderator; Deputy
Director, Division of Banking Supervision
and Regulations, Board of Governors of the
Federal Reserve System

A. BRUCE CLEVELAND, President & Chief Executive
Officer, Presidential Bank, FSB, Bethesda,
Maryland

RONALD PAUL, President & Chief Executive
Officer, Eagle Bank, Bethesda, Maryland

FRANK ROBLETO, President & Chief Executive
Officer, BAC Florida Bank, Coral Gables,
Florida

GARY SHOOK, President & Chief Executive Officer,
Middleburg Bank, Middleburg, Virginia

SECOND PANEL: CONSUMER AND COMMUNITY GROUPS
DISCUSSION

JONATHAN MILLER, Panel Moderator; Deputy
Director, Division of Depositor and
Consumer Protection, Federal Deposit
Insurance Corporation

MARGOT SAUNDERS, Of Counsel, National Consumer
Law Center, Washington, D.C.

JOSH SILVER, Vice President of Research and
Policy, National Community Reinvestment
Coalition

LIZ LOPEZ, Executive Vice President (Public
Policy), Opportunity Finance Network,
Washington, D.C.

WADE HENDERSON, President and Chief Executive
Officer, Leadership Conference on Civil

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and Human Rights, Washington, D.C.
MICHAEL CALHOUN, President, Center for
Responsible Lending, Washington, D.C.

THIRD PANEL: BANKER DISCUSSION

TONEY BLAND, Panel Moderator; Senior Deputy
Comptroller, Midsize and Community Bank
Supervision, Office of the Comptroller of
the Currency

JAMES CONSAGRA, President & Chief Executive
Officer, United Bank, Fairfax, Virginia

PEGGY FULLMER, Chief Executive Officer, Milton
Savings Bank, Milton, Pennsylvania

MARTIN NEAT, President & Chief Executive
Officer, First Shore Federal Savings &
Loan Association, Salisbury, Maryland

GWEN THOMPSON, President & Chief Executive
Officer, Clover Community Bank, Clover,
South Carolina

FOURTH PANEL: BANKER DISCUSSION

DOREEN R. EBERLEY, Panel Moderator; Director,
Division of Risk Management Supervision,
Federal Deposit Insurance Corporation

JAY (JUNGHO) KIM, President & Chief Executive
Officer, NOA Bank, Duluth, Georgia

CRAIG UNDERHILL, President & Chief Executive
Officer, Freedom Bank of Virginia,
Fairfax, Virginia

JAMES H. SILLS, III, President & Chief Executive
Officer, Mechanics and Farmers Bank,
Durham, North Carolina

MICHAEL CLARKE, President & Chief Executive
Officer, Access National Bank, Reston,
Virginia

ALSO PRESENT

FREDERICK ALEXANDER, Legal Policy Advisor, B Lab
BILL GARBER, Director of Government and External
Relations, Appraisal Institute

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RICHARD RICCOBONO, Director of Banks, Washington
State Department of Financial Institutions
JOHN RUSSELL, Director of Government Relations,
American Society of Appraisers

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1 P-R-O-C-E-E-D-I-N-G-S

2 (9:02 a.m.)

3 CHAIRMAN GRUENBERG: Good morning,
4 everybody, and welcome to the FDIC's Seidman
5 Center. This is the sixth and final outreach event
6 hosted by the OCC, the Federal Reserve, and the FDIC
7 pursuant to the Economic Growth and Regulatory
8 Paperwork Reduction Act, fondly known as EGRPRA.

9 Our previous outreach sessions in Los
10 Angeles, Dallas, Boston, Kansas City, and Chicago
11 featured a diverse range of banking organizations
12 as well as representatives from consumer and
13 community groups, and other interested parties.
14 These sessions had provided specific and
15 constructive feedback, and numerous concrete
16 suggestions.

17 We are looking forward to hearing
18 directly from today's panelists and audience
19 members as you share with us your suggestions about
20 ways we can streamline banking regulations.

21 The banking agencies have issued three
22 notices of proposed rulemaking to solicit written

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1 comments and the fourth and final notice will be
2 released this month. These notices are available
3 on our websites and on the EGRPRA website for the
4 Federal Financial Institutions Examination
5 Council, or FFIEC.

6 We will carefully review the written
7 submissions received during the open comment
8 period as well as the comments we hear at our
9 outreach sessions. I also want to point out that
10 we are expressly inviting comments on newly
11 implemented rules as well.

12 The regulatory review process is one we
13 take very seriously. A particular interest to the
14 FDIC, as I think of all the agencies, is the impact
15 of our regulations on community and rural banks.
16 As you know, the FDIC is the primary federal
17 regulator for the majority of the community banks
18 in the United States.

19 Community banks play a critical role in
20 our financial system. The FDIC's community
21 banking study showed that while community banks
22 hold 14 percent of the banking assets in the United

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1 States, they account for approximately 45 percent
2 of all the small loans to businesses and farms made
3 by all banks in the United States.

4 In addition, nearly one in five
5 counties in the United States, including small
6 towns, rural communities, and urban neighborhoods,
7 would have no physical banking presence if not for
8 the community banks operating there.

9 The basic business model of community
10 banks, careful relationship blending, funded by
11 staple core deposits, and focused on a local
12 geographic community that the bank knows well
13 remains highly viable and actually held up quite
14 well during the recent financial crisis.

15 The essential role of community banks
16 in our financial system underscores the importance
17 of conducting a comprehensive regulator review to
18 identify areas in which burden can be reduced while
19 preserving supervisory standards.

20 Thus far, several themes are emerging
21 through the EGRPRA process. We have heard
22 frequent comment from participants that regulators

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1 should consider whether laws and regulations based
2 on longstanding thresholds should be changed. For
3 example, dollar thresholds for transactions
4 requiring an appraisal, and asset thresholds on the
5 size of the institutions eligible for longer
6 examination cycles.

7 Commenters have also asked that we
8 ensure that supervisory expectations intended for
9 large banks are not applied to community banks, the
10 so-called trickle-down effect, and that regulators
11 have open and regular lines of communication with
12 community bankers.

13 We've also heard concerns about burdens
14 and costs related to Call Reports and suggestions
15 for improving the process, again, especially for
16 community banks. As the EGRPRA process is
17 unfolding, it's fair to say that the banking
18 agencies are not waiting to take action.

19 For example, the FFIEC has established
20 the process for identifying how some Call Report
21 requirements can be streamlined. In September,
22 the federal banking agencies issued a proposal for

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1 comment that includes the elimination or revision
2 of several Call Report data items. We also
3 announced that we will accelerate the start of a
4 statutorily required review of the continued
5 appropriateness of the data collected in the Call
6 Report, and are evaluating the feasibility and
7 merits of creating a streamlined version of the
8 quarterly Call Report for community banks.

9 We are talking with community
10 institutions and the trade associations to get
11 their views on reducing reporting burden. This
12 has included visits to several institutions to get
13 a better sense of the report preparation process.

14 We are also reaching out to banks and
15 savings associations through teleconferences and
16 webinars to explain upcoming reporting changes and
17 to clarify technical reporting requirements.

18 Finally, if I may, I'd like to mention
19 three initial actions the FDIC has taken in
20 response to EGRPRA comments. First, we issued
21 questions and answers to eight applicants in
22 developing proposals for federal deposit insurance

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1 and to provide transparency about the application
2 process.

3 Second, we issued new procedures that
4 eliminate or reduce the number of applications to
5 conduct permissible activities for certain bank
6 subsidiaries organized as limited liability
7 companies, or LLCs, and in addition, we issued a
8 financial institution letter to the banks we
9 supervise describing how the FDIC will consider
10 requests from S Corp banks to pay dividends to their
11 shareholders to cover taxes on their pass through
12 share of the bank's earnings when those dividends
13 are otherwise not permitted under the new capital
14 rules.

15 In conclusion, let me underscore that
16 the banking agencies will continue to look for ways
17 to reduce or eliminate outdated or unnecessary
18 requirements as we move forward with this review.
19 Based on comments we've received during these
20 outreach sessions, we have formed interagency
21 working group, for example, to review the
22 appropriateness of dollar thresholds for

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1 transactions requiring appraisals and other
2 requirements of the interagency appraisal
3 regulations.

4 As you can see, we still have a lot of
5 work to do and are pursuing this process with, I
6 believe, great commitment and dedication. As you
7 can see, or let me say, in conclusion, let me thank
8 you all for your participation today and we look
9 forward to hearing your comments. And if I may,
10 let me turn the floor over now to Comptroller Curry.

11 COMPTROLLER CURRY: Thank you,
12 Chairman Gruenberg, and good morning to everyone.
13 I want to thank you all for being here today to help
14 join us in this discussion about how we can reduce
15 unnecessary regulatory burden on community banks.

16 As Chairman Gruenberg noted, this is
17 the sixth, or grand finale, in a series of meetings
18 we've held under the EGRPRA statute.
19 Interestingly, the first took place exactly one
20 year ago on December 2, 2014 in Los Angeles. The
21 discussion generated at that meeting, and at those
22 that followed, was quite vigorous and very

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1 informative.

2 Today's meeting is, as I mentioned, the
3 final session in this process and I'm hoping for
4 a discussion that is every bit as lively and
5 meaningful as the first five. As you know, we are
6 working on this project on an interagency basis as
7 well as through the offices of the Federal
8 Financial Institutions Examination Council, or
9 FFIEC, which brings together the banking agencies,
10 the National Credit Union Administration, and the
11 state's supervisory agencies.

12 The FFIEC participation is especially
13 appropriate since we have making increasing use of
14 them to provide support to community banks,
15 particularly in resource-intensive areas like
16 cybersecurity. Smaller banks and thrifts don't
17 have the same kind of resources that large
18 institutions can bring to bear on regulatory
19 compliance.

20 And if we can eliminate unnecessary
21 rules and streamline others, we can make it easier
22 for these institutions to serve the economic needs

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1 of their communities. Of course, it's true that
2 regulations, by their very nature, carry at least
3 some burden.

4 Most provide public benefits that
5 outweigh the burden that they impose, but what
6 worries me is the way that the regulatory rulebook
7 builds up over time, adding layer after layer of
8 requirements that can be quite onerous for small
9 banks, so we at the OCC are taking this process very
10 seriously.

11 I'm very interested in hearing from the
12 panelists and members of the audience about
13 specific regulations that are either outdated,
14 unnecessary, or needlessly burdensome, as well as
15 your ideas for improvement. If you don't get a
16 chance to speak today, I would, as Chairman
17 Gruenberg mentioned, encourage you to submit a
18 written comment.

19 While this process will unfold over
20 some time, I can assure you that we at the OCC, and
21 our colleagues at the FDIC and the Fed, will not
22 wait until it's over to make changes when a solid

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1 case has been made for reform. If it is clear that
2 a regulation is unduly burdensome, and if we have
3 authority to make changes to eliminate that burden,
4 we will act.

5 Already, the banking agencies, acting
6 through the FFIEC, are seeking comment on proposals
7 to eliminate or revise several Call Report items.
8 Among the other proposals we are looking at is one
9 that would create a streamlined version of the Call
10 Report for community banks.

11 These Call Report initiatives are
12 consistent with the early feedback that the OCC,
13 FDIC, and the Fed have received from the EGRPRA
14 review process. However, many regulatory
15 requirements are rooted in laws passed by Congress
16 and changes may require legislative action. In
17 those cases, we will work with Congress to remove
18 unnecessary burdens.

19 The OCC has advanced specific
20 legislative proposals to eliminate regulatory
21 burden, and let me talk briefly about two of them.
22 First, we think a greater number of healthy,

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1 well-managed community institutions ought to
2 qualify for the 18-month examination cycle. That
3 would not only reduce the burden on those
4 well-managed institutions, it would allow the
5 federal banking agencies to focus our supervisory
6 resources on those banks and thrifts that present
7 capital, managerial, or other issues of
8 significant supervisory or systemic concern.

9 I'm pleased that the House voted in
10 October to raise the asset threshold to \$1 billion
11 and that the proposal has been included in another
12 funding measure that is likely to be signed by the
13 president. The Congressional Budget Office says
14 that as many as 600 additional banks would qualify
15 for the 18-month cycle under the higher threshold.

16 Second, we've developed a proposal to
17 provide federal savings associations with greater
18 flexibility to expand their business model without
19 changing their governance structure. It's
20 important that federal savings associations, like
21 other businesses, have the flexibility to adapt to
22 changing economic and business environments to

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1 meet the needs of their communities and they should
2 not have to bear the expense of changing charters
3 in order to do so.

4 We have recommended authorizing a basic
5 set of powers that both federal savings
6 associations and national banks can exercise,
7 regardless of their charter, so that savings
8 associations can change business strategies
9 without moving to a different charter.

10 And I'm pleased to tell you that this
11 proposal recently passed the House Financial
12 Services Committee and I'm hopeful that the full
13 House will consider it soon. I think these
14 legislative proposals are meaningful steps which
15 could help a greater number of smaller
16 institutions, but we shouldn't stop there.

17 We should be looking at every approach
18 that might help community banks thrive in the
19 modern financial world. One especially promising
20 approach involves collaboration, which was the
21 subject of a paper we issued recently. By pooling
22 resources, smaller institutions can trim costs and

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1 serve customers that might otherwise lie beyond
2 their reach.

3 At the OCC, we've seen a number of
4 examples of successful collaborative efforts.
5 For example, several community banks formed an
6 alliance through a loan participation agreement to
7 bid on larger loan projects in competition with
8 larger financial institutions. Elsewhere, a
9 group of banks pooled their resources to finance
10 community development activities through
11 multi-bank community development corporations,
12 loan pools, and loan consortia.

13 And I hope that community banks won't
14 stop with those projects. There are opportunities
15 to save money by collaborating on accounting,
16 clerical support, data processing, employee
17 benefit planning, health insurance, IT and
18 cybersecurity, and the list goes on.

19 Speaking only for the federal banking
20 system, federal law and OCC regulations facilitate
21 collaborative arrangements through operating
22 subsidiaries, service companies, and other

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1 structures. I would encourage you to take a look
2 at our paper on the subject, which is entitled, An
3 Opportunity for Community Banks: Working Together
4 Collaboratively, and you can find it on our
5 website, occ.gov.

6 Let me finish by saying that while much
7 has been done since that first meeting in Los
8 Angeles, we have much work ahead of us. I can tell
9 you though that all of us here are committed to
10 making this process work and to do everything
11 possible to eliminate unnecessary regulatory
12 burden.

13 Thank you for being with us today and
14 I'd like to turn the podium over to Governor
15 Tarullo.

16 GOVERNOR TARULLO: Thanks, Tom. The
17 third outreach meeting this past spring I suggested
18 that we could regard the EGRPRA process as a success
19 only if it leads to significant reduction in
20 regulatory burden for smaller banks in particular.
21 Over the course of the year, there's been a wide
22 range of comments on a wide range of regulatory

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1 practices that may be candidates for change, but
2 many have been concentrated in a few key areas of
3 concern to smaller banks, and I want to mention
4 three of those areas as we being this morning.

5 They include, first, simplifying the
6 regulatory capital rules for smaller community
7 banks, second, modifying the information collected
8 by consolidated reports of condition, so-called
9 Call Report, and third, updating certain
10 regulations and supervisory practices under the
11 Community Reinvestment Act to reflect current
12 banking practices.

13 So going back to the first, many
14 commenters have urged change regarding the
15 application of the Basel III capital requirements
16 to community banks. They've argued that simpler
17 capital rules are needed to reduce the compliance
18 burden for smaller institutions because it is
19 disproportionate to the benefits of the
20 framework's increased risk sensitivity.

21 The greater detail the Basel III
22 framework requires a degree of categorization,

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1 record keeping, and reporting that can be
2 particularly costly for smaller community banks.
3 As I have publicly stated before, I believe that
4 it is possible to develop a simpler set of capital
5 requirements for smaller banks that will be
6 consistent both with the safety and soundness aims
7 of prudential regulation and with our statutory
8 obligations, such as the Collins Amendment.

9 Second, commenters have called for
10 changes to the Call Report. Many have advocated
11 modifying the types and amounts of information
12 collected by the report for community banks to
13 align more closely with the relatively
14 straightforward business models of these firms.

15 As Marty and Tom have already noted, the
16 federal banking agencies didn't wait for the end
17 of the EGRPRA process to respond and through the
18 -- under the auspices of the FFIEC, we have already
19 issued some proposals that would eliminate or
20 revise several Call Report data items, but as we
21 complete the EGRPRA review process, we'll
22 certainly be considering other opportunities for

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1 change.

2 Third, commenters have made
3 recommendations as to how regulations and
4 supervisory practices implementing the Community
5 Reinvestment Act should be modernized to reflect
6 the way that banking services are now being
7 provided and the ways in which banks are
8 interacting with the communities that they serve.

9 Here again, I believe there should be
10 ways that the federal banking agencies can be
11 responsive to this set of concerns. As this is the
12 last outreach meeting of the EGRPRA process, I
13 think it's useful to add, as Marty noted too, that
14 we're committed to a systematic analysis and
15 consideration of all the comments that we receive.

16 And I think this will allow us to
17 prioritize recommendations and act as quickly as
18 possible to adopt them. It's in the spirit of
19 creating priorities for acting that I've
20 identified those three areas, although, I don't,
21 at all, intend for them to be exclusive, that have
22 commanded attention from so many of the commenters

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1 in the first five meetings and also in written
2 comments.

3 So let me join my colleagues in thanking
4 all of you for your participation in today's
5 session and I look forward to hearing the views of
6 the panelists and people in the audience. Thank
7 you. Commissioner?

8 COMMISSIONER FACE: Thank you,
9 Governor Tarullo, and Chairman Gruenberg, and
10 Comptroller Curry. Good morning. Thank you for
11 attending this EGRPRA outreach meeting and welcome
12 to the D.C. Metro area. My name is Joe Face and
13 I am the Commissioner of Financial Institutions for
14 the Commonwealth of Virginia.

15 Through the state liaison committee of
16 the FFIEC, my fellow state regulators and I have
17 been involved in the EGRPRA review with the
18 planning of EGRPRA meetings and we very much
19 appreciate your participation in this process.

20 EGRPRA requires that regulations
21 prescribed by the FFIEC, the FDIC, the Federal
22 Reserve, and the OCC be reviewed by the agencies

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1 at least once every ten years. The purpose of this
2 review is to identify outdated, unnecessary, and
3 unduly burdensome regulations and consider how
4 much regulatory burden there is on banks.

5 When I think of regulatory burden, I
6 sometimes think of the old saying about the
7 weather; everybody likes to talk about the weather,
8 but nobody does anything about it. Seems like
9 everybody likes to talk about regulatory burden,
10 but it feels like sometimes nobody does enough
11 about it.

12 The EGRPRA process is a timely
13 opportunity to do something about it at a very
14 critical time for the banking industry. Let's not
15 let it go to waste. In another ten years, many of
16 the banks represented here today may not be around,
17 due in large part to the crush of regulations that
18 are already on the books and the new regulations
19 that will, no doubt, be forthcoming.

20 This process is also vital to ensure our
21 unique dual-banking system can thrive. We have,
22 literally, thousands of pages of regulations that

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1 have evolved over the decades. Most were
2 promulgated as a result of laws passed by Congress
3 in response to some crisis.

4 It is important to look at the
5 cumulative layers of regulations and how they could
6 be streamlined to make a more coherent regulatory
7 system. Policymakers and regulators also need to
8 step back to understand the full impact of
9 legislation and regulation on the financial system
10 as a whole and to achieve a supervisory model that
11 is appropriate for the diverse business models of
12 the industry.

13 Such a model allows banks to serve their
14 customers, small businesses, and local and state
15 economies. This is the real strength of our
16 financial system and our economy. This outreach
17 meeting and the larger EGRPRA review process are
18 key to informing regulators and policymakers of
19 areas where improvement to the regulatory
20 framework can be made. Your input to this process
21 is essential.

22 Who knows better than the industry and

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1 consumer groups the full impact regulations have
2 upon consumers and industry's ability to serve your
3 customers in your communities? As such, I am very
4 much appreciative of your willingness to
5 participate in this process and I encourage you and
6 your colleagues to submit comments to the agencies.

7 I would like to mention a few ideas that
8 have come out of the EGRPRA process out of state
9 regulators work on right-sizing community bank
10 regulation and the work that Congress is doing to
11 look at the banking regulatory environment.

12 Recent regulatory reform efforts have
13 rightfully centered on addressing the problems
14 posed by the largest most systemically important
15 banks. However, there is widespread concern among
16 regulators, policymaker, and the industry that
17 many of these new rules, in addition to existing
18 regulatory requirements, pose an undue burden for
19 community banks.

20 Congress and federal regulators have
21 undertaken measures to provide community
22 Institutions with relief. While these efforts are

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1 positive, there remains a need for a more
2 comprehensive approach based on a common and
3 consistent definition of community banks that does
4 not rely solely upon hard asset thresholds that
5 differ by regulation.

6 Certain qualitative factors should be
7 considered, factors such as whether an institution
8 operates predominantly in local markets, whether
9 an institution derives its funding primarily from
10 deposits from the communities in which it operates,
11 and whether a bank's lending model is based on
12 relationships and a detailed knowledge of the
13 community, not volume-driven or automated models.

14 There are congressional proposals to
15 lengthen the current examination cycle to 24 months
16 and raise the threshold for banks eligible for an
17 extended exam cycle, and the primary goal of
18 regulators should be to better tailor the
19 examination process to the business model and the
20 risk profile of the bank being examined.

21 Extending the time between exams could
22 run counter to state law in some states and

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1 negatively impact our ability to ensure safety and
2 soundness and consumer protection. Federal law
3 currently provides for an 18-month exam cycle for
4 institutions with \$500 million or less.

5 The OCC has offered support for raising
6 the threshold from \$500 million to \$750 million.
7 Since banks with assets under \$1 billion do not pose
8 the same risk as larger banks, absent a definition
9 of a community bank, I think raising the threshold
10 would be a welcome step and allow regulators to
11 focus their resources on higher risk institutions.

12 Thank you again for attending this
13 important meeting. I am very hopeful that
14 valuable feedback that bankers, and consumers, and
15 others provide today will lead to an improved
16 regulatory system and supervisory efficiency.
17 Thank you very much.

18 COMMISSIONER TAYLOR: All right.
19 Thank you, Commissioner Face, and thank you, Mr.
20 Chairman, Mr. Comptroller, and Mr. Governor for
21 hosting this excellent meeting. Good morning,
22 everybody. My name is Stephen Taylor. I am the

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1 Commissioner for the District of Columbia
2 Department of Insurance Securities and Banking.
3 And again, I want to thank you for allowing me to
4 part of this remarkable group of individuals here.

5 I echo the other speakers' remarks
6 about this very important process and I appreciate
7 you attending this meeting to provide your input.
8 Looking at this impressive agenda, I think this
9 meeting will be, to use a popular campaign phrase,
10 huge, but I think we have a huge opportunity to
11 really do some good work here, so I look forward
12 to all the great dialog and input.

13 I would like to take a minute to build
14 upon Commissioner Face's comments and discuss some
15 other recommendations from state regulators to
16 enhance the supervisory experience for financial
17 institutions. One issue is restrictions on
18 proprietary trading, the Volcker Rule, I support
19 the intent of the Volcker Rule to limit speculative
20 trading activities at banks, including limiting
21 the involvement of banks with private equity firms
22 and hedge funds.

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1 I do support the exemptions to the rule
2 related to hedging, market making, underwriting,
3 and government obligations. The original intent
4 of the Volcker Rule was not to burden small
5 institutions with insignificant trading
6 operations, thus, some federal agencies are
7 looking at an exemption from the rule for banks
8 under \$10 billion.

9 While there may be little experience as
10 the Volcker Rule is taking hold, it might be also
11 helpful for institutions to start tracking
12 paperwork and other bureaucratic requirements,
13 with which they have comply, to determine if it
14 creates any unnecessary burdens for small
15 institutions, and whether an exemption, based on
16 size or business model, is needed. So again, I
17 look forward to hearing some more on this during
18 the panel sessions later.

19 Another issue, portfolio lending.
20 Banks that hold the full risk of default of a loan
21 are fully incented to determine the borrower's
22 repayment ability. Thus, laws and regulations

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1 regarding mortgage lending should reflect this
2 reality. Thus, I support the granting of
3 qualified mortgage liability safe harbor to all
4 mortgages held in portfolio by community banks.

5 Third issue, a review of the Call
6 Report. I know that there is some doubt in the
7 industry about the EGRPRA procedure, but I really
8 think it's worthwhile to take the time now to engage
9 in this process. For example, the challenges of
10 smaller institutions in completing the Call Report
11 has been raised repeatedly during these outreach
12 sessions.

13 Recently, the FFIEC issued a federal
14 register notice seeking input on the Call Report.
15 This is part of a larger effort by the FFIEC to
16 review the Call Report item-by-item. Some of this
17 work includes the goal of gaining a better
18 understanding of those items requiring manual
19 input and those that are most often left blank.
20 Again, I applaud the industry's advocacy on this
21 issue.

22 I'd like to conclude by thanking,

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1 again, my fellow regulators in attendance today.
2 The FFIEC and the federal agencies are putting in
3 significant time and resources to meet both the
4 letter and the spirit of EGRPRA, not just checking
5 a box because they're required to do so by law. I
6 have heard the skepticism by some in the industry,
7 given the experience of ten years ago when there
8 was a lot of effort, but few results. I believe
9 that this time is different.

10 State and federal regulators have heard
11 about the challenges facing community banks and are
12 committed to do whatever they can to reduce
13 unnecessary burden. The commitment of the
14 agencies is evident today by the attendance of
15 Chairman Gruenberg, Comptroller Curry, Governor
16 Tarullo, and Commissioner Face.

17 I thank you and your staff for
18 organizing this important outreach meeting. I
19 look forward to hearing everyone's valuable
20 comments today and thank you again for attending,
21 and please enjoy your time in the Washington, D.C.
22 area. Thank you.

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1 MS. MILLER: Thank you very much.
2 Before we get started, I just wanted to tell the
3 participants that there are comment forms in your
4 packets. If you wish to prepare written comments,
5 you can use those forms and my colleagues out front
6 are accepting those forms. And at the end of the
7 presentations, if you wish to make a comment, we
8 have a microphone up here at the front that will
9 help the folks on the webcast here the questions.

10 And just as a reminder, we don't speak
11 about individual institutions or cases in these
12 events. So I'm going to turn it over to the first
13 moderator, Maryann Hunter, and Maryann is the
14 Deputy Director at the Federal Reserve Board.

15 MS. HUNTER: Thank you very much,
16 Rae-Ann. Well, good morning, everyone, and it is
17 my pleasure to be able to introduce the very first
18 panel for today. I will keep the introductions
19 short, I think there's biographical information in
20 the packets that you have, in the spirit of allowing
21 the most time to hearing from our panel of bankers.

22 First, I would just say, logistically,

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1 the way we'll operate the panel is, we are going
2 to cover, in this first panel, we're going to focus
3 on the capital-related rules, CRA, consumer
4 protection, and directors and officers, rules
5 related to directors and officers, such as
6 Regulation O.

7 I will note that we will have another
8 panel giving a consumer perspective for the
9 consumer regulations and CRA, so in this one, we
10 will be hearing a banker's perspective on those
11 particular rules.

12 When we begin the panel, each member
13 will have about ten minutes to make some remarks
14 and our hope is, I would say ten-ish, in that
15 previous meeting, sometimes it's been a little bit
16 longer, but our hope is to have time at the end of
17 the session so that anyone in the room here who
18 wishes to add a comment or make a comment can do
19 so at the microphones.

20 Well, to begin with the introductions,
21 it is my pleasure, first, to introduce to my
22 immediate right, Bruce Cleveland. Bruce is

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1 president and CEO, and founder, of Presidential
2 Bank. It's a bank that's just over \$500 million
3 in assets, and a national bank. He's also the
4 founder and CEO of GIT Investment Funds, a group
5 of no-load mutual funds.

6 Bruce, if you look at the bio, has a very
7 interesting and varied background, including
8 experience with Drexel, Burnham, Lambert in New
9 York City, and a brief stint with the SBA, and I
10 thought also interesting, in the early '90s, served
11 as a consultant to the European Bank for
12 reconstruction development, advising the Republic
13 of Poland on its privatization efforts, so
14 certainly varied experience and we're glad to have
15 you with us today, Bruce.

16 Next, we will hear from Ron Paul. I
17 guess we should note the other Ron Paul. Ron is
18 the chairman, CEO, and president of both Eagle Bank
19 and Eagle Bank Corp., which was founded in 1998 here
20 in Bethesda, Maryland. This bank does focus on
21 real estate development, so I suspect we'll hear
22 a little bit about that type of activity from Ron.

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1 Ron is also very active in bankers
2 associations and the ICBA, and Virginia and
3 Maryland Bankers Association, so welcome, Ron.

4 Next, we will hear from Frank Robleto.
5 Frank is the president and CEO of BAC Florida Bank
6 from Coral Gables, Florida. It's a \$1.7 billion
7 institution and I believe examined by the FDIC.
8 Frank comes with many years of banking experience,
9 and in particular, international experience, and
10 he was the former president of the Florida
11 International Bankers Association, so welcome,
12 Frank, as well.

13 Finally, we will hear from Gary Shook.
14 Gary is the chief executive officer and president
15 of Middleburg Financial Corporation. That is a
16 \$1.3 billion institution and a state member bank
17 in that organization. Gary has held a number of
18 executive positions with that company and also had
19 previous senior positions with Fauquier Bank
20 Shares.

21 He's very active in the community in
22 Warrenton, Virginia and also active in the bankers

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1 associations, so welcome to our panel and with
2 that, we'll start and I'll turn the microphone over
3 to Bruce for ten minutes, ish, of remarks. Thank
4 you.

5 MR. CLEVELAND: I'll try to keep it
6 ten-ish. Good morning. The remarks I have today
7 are a mix of fairly narrow comments intended to
8 address the appropriate regulations that are under
9 review and some are much broader. And I realize
10 that the banker regulators are largely bound by
11 statutes that they can't change very easily and
12 also some of my comments will relate to CFPB and
13 the Treasury, who, of course, are not involved in
14 this review, but I think very germane to what's
15 going on in the banking industry.

16 And finally, I will limit my comments
17 to the four subject matter areas that our panel is
18 supposed to address. So first is CRA. I would
19 like to say that CRA has sort of stabilized where
20 it isn't a large problem for most banks, I believe.
21 We're kind of fortunate in the fact that we have
22 a large level of loan originations for our size,

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1 which means that we generally get an outstanding
2 rating, primarily due to that fact.

3 But there is a frustration that, in the
4 other assessment areas, it's sort of hard to find,
5 I'll call it, projects or investments that both
6 have practical, meaningful impact for people in the
7 community, and are workable from our point of view
8 from a safety and soundness point of view. So I
9 welcome the efforts of the regulators to try to,
10 let's say, sharpen the focus of CRA to make it more
11 meaningful and effective, and I look forward to
12 hearing the comments from the consumer groups on
13 that.

14 Second, a very narrow issue, we're
15 privately held, unlike, I think, the other banks
16 here, and so we normally just have five directors,
17 which is the statutory minimum. We had a situation
18 where a director passed away unexpectedly just
19 before Christmas last year, and that left us with
20 a violation of law that there was really no way to
21 fix immediately.

22 So I would think it would be within the

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1 purview of the regulatory agencies to have a
2 transition period when there is a vacancy that
3 drops an institution below the five minimum so that
4 you would be able to proceed promptly to replace
5 a director without having a violation.

6 The third comment relates to capital
7 under Basel III. This is pretty narrow, but the
8 SSFA calculation for risk weighting structured
9 products has the perverse effect of having a higher
10 risk rate the lower the risk of the portfolio is.
11 And well, the reason is kind of technical, but
12 basically, lower risk portfolios need less
13 subordination, which raises the risk weight, so
14 somebody ought to look at that and try to fix it,
15 and come up with a better formula that more
16 accurately reflects the actual risk of the
17 particular investment.

18 The next comment I have relates to Reg
19 E, and this is much more general, Reg E, I forgot
20 to lookup when it was adopted, but it was quite a
21 long time ago, I think, and the world has changed
22 a lot since that time, electronic funds transfers

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1 were pretty novel for the average consumer. My
2 kids think -- don't know about checks, they think
3 that's the way you move money, so I think it could
4 use an overhaul.

5 And in particular, the requirement that
6 a consumer can dispute an unauthorized charge
7 within 60 days creates an unnecessary credit risk
8 for the institution without much benefit to the
9 consumer, I think, particularly since consumers
10 have online access to their bank accounts in real
11 time, typically, it shouldn't take 60 days to
12 figure out that they want to dispute a charge.

13 Next is BSA and looming, I'm not sure
14 exactly when, a few years out, I guess, but sort
15 of ominously, is the regulatory proposal to require
16 banks to obtain the beneficial ownership of all
17 equity interests, I think it's all, a substantial
18 portion anyway, in corporations and LLCs, and I see
19 this as kind of creating a revolutionary upheaval
20 because, traditionally, corporate entities, LLCs,
21 have had anonymous ownership.

22 And I see an enormous burden of making

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1 that transition. It seems quite intrusive for the
2 vast majority of customers who are not terrorists
3 or other kinds of target people, so it seems to me
4 that there should be another look at that to try
5 to minimize the impact. I know there has to be a
6 balance between the needs for making sure
7 terrorist's money is tracked versus privacy, but
8 I think that balance shifts too far towards
9 intrusiveness.

10 And then finally, I guess the big one,
11 CFPB, and again, I know they're not present here,
12 but there are a number of areas that I could comment
13 on, but basically, the mortgage industry seems to
14 be moving more towards public utility style
15 regulation, maybe like the airlines were back in
16 the '70s, where there's a minute level of
17 regulation of all aspects of the business, and I
18 feel like it's -- it gets to the point where the
19 cost to the consumer probably doesn't justify the
20 expense.

21 For example, with the new TRID
22 regulations, our people say that it's introduced

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1 about a five-day delay in the closing of loans.
2 Well, those days aren't free because almost every
3 mortgage borrower locks his rate and the cost of
4 the rate lock is about two basis points a day. So
5 on a typical -- well, on our average size loan,
6 that's about \$50 a day, and our people say that the
7 total delay is about \$5, so it appears as though
8 the cost of that regulation to the consumer may be
9 \$250. Is it really worth it to them to get those
10 eight pages of disclosure in the new form dumped
11 on them and have no way to waive the delay?

12 Similarly, this is an old problem, but
13 the right of rescission on refinancing. Only
14 about 1 in 1000 refinancing borrowers exercises
15 their right of rescission, so we're making about
16 1000 people wait three days in order to give that
17 right to the 1/1000 borrower. It seems to me, that
18 is statutory too, but it bears looking at.

19 And then finally, QM and ability to
20 repay. It seems to me that this has introduced an
21 element of uncertainty to portfolio lenders who may
22 not want to go over that magic 43 percent back ratio

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1 number, even though there is a structure where you
2 can do it, but you're taking -- the regulation's
3 fairly new, nobody knows exactly what the risks are
4 going to be, so it seems to me that some borrowers
5 who might get served, won't get served because of
6 that, and there should be more of a safe harbor for
7 the non-43 ATR borrowers, at least for portfolio
8 lending.

9 I can understand why it doesn't make
10 sense in securitizations, because it's hard to
11 assign responsibility, but for portfolio lending,
12 it seems to me there should be an exemption. So
13 I hope I didn't go beyond ten-ish. So that
14 concludes my remarks and thank you.

15 MS. HUNTER: Well within the time.
16 Thank you. Ron, we'll turn it over to you.

17 MR. PAUL: Good morning. I am Ron
18 Paul. Maryann, thank you for clarifying who my
19 relatives are. By way of background, Eagle Bank
20 is a \$5.8 billion community bank headquartered and
21 focused on serving the Washington Metropolitan
22 area. We're 18 years old. We have a very

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1 successful track record of profitability, strong
2 balance sheet, demonstrated by growth and
3 excellent credit quality, as demonstrated by both
4 levels of non-performing assets and net
5 charge-offs.

6 I'm please to tell you that we've
7 reported 27 consecutive quarters of record
8 increased earnings, dating back to 2008. Despite
9 our high concentration in real estate, our
10 charge-offs have been negligible. Since the
11 recession of 2008, we have averaged 27 basis points
12 of annualized net charge-offs to average loans,
13 with the highest point being 47 basis points.

14 We've achieved these results through
15 our consistent approach to quality, local lending,
16 generating core deposits, and always maintaining
17 strong capital ratios. In my comments this
18 morning, I'd like to address two recent
19 developments that are impacting community banks
20 like ours.

21 The first is capital requirements, and
22 in particular, Basel III. I think we all

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1 understand that the intention of Basel III was to
2 raise the bar on capital levels across the industry
3 and we fully agree with that intent. At Eagle
4 Bank, we understand the importance of maintaining
5 a strong capital position and have always done so.

6 Eagle Bank is active and a successful
7 commercial real estate lender. Your regulatory
8 teams can vouch for the credit quality of our loan
9 portfolio and the consistent level of low
10 charge-offs. However, in its calculations for
11 capital ratios, Basel III penalizes banks with
12 local commercial real estate and construction
13 loans without considering the historic track
14 record of the current portfolio quality of the
15 individual bank.

16 This higher capital weighting and the
17 cash equity requirements for those loans defined
18 by HVCRE appears to have been intended to
19 discourage banks away from CRE lending. We feel
20 that it is shortsighted because, as we have proven,
21 it can be an attractive, profitable business for
22 a well-run bank and has a dramatic impact on our

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1 local economy.

2 We are most troubled by the onerous
3 requirement that a real estate secured loan must
4 be considered HVCRE, and therefore, subject to the
5 150 percent capital weighting unless the borrower
6 has a 15 percent cash equity injection in the
7 project for the entire life of the loan.

8 There are many good loan opportunities
9 where the presence of 15 percent cash injection is
10 relatively irrelevant. For example, should a loan
11 on a 20-year-old property with significant
12 depreciation and little cash needs for development
13 fall under HVCRE? Should a loan on a piece of
14 ground that was originally zoned farmland, but
15 subsequently entitled to a much higher use with
16 dramatically higher value be considered HVCRE?

17 Should a vacant office building that
18 has been re-tenanted qualify for HVCRE? Should a
19 five-unit multi-family property with a significant
20 appreciation be treated differently than a
21 four-unit multi-family project? Should a
22 borrower be permitted to roll a property that has

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1 been successfully repositioned into a committed
2 term-out or should they be required to refinance
3 and incur significant transaction costs for the
4 mere purpose of avoiding HVCRE?

5 These are examples and there are many
6 more of how the Basel III treatment of CRE loan have
7 created an inefficient and very costly capital
8 structure for our community banking system.

9 If this is all about mitigating risk,
10 which we all agree it should be, why doesn't the
11 capital weighting analysis consider appraised
12 values, loan-to-values, debt service coverage, and
13 other matrixes as regulators customarily do in all
14 other credit quality evaluations?

15 The Basel III methodology will cause
16 banks to both raise the price of CRE construction
17 loans and constrict the level of CRE lending. This
18 has doubly negative impact on driving attractive
19 loan business to our non-banking competitors or
20 reducing the amount of real estate investment
21 activity, which is such an important driver of job
22 creation and related economic activity in

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1 communities across the country.

2 For example, in Montgomery County,
3 Maryland, where our bank is headquartered, the
4 construction trade has the highest unemployment
5 level of any industry in the county. Restricting
6 real estate lending will also reduce the quality
7 of the commercial building and housing stock in
8 many communities, further impacting their
9 economies.

10 The second topic I'd like to address
11 this morning is the subject of wholesale deposits,
12 and specifically, reciprocal deposits. At Eagle
13 Bank, like most community banks, we focus on
14 generating core deposits from our local customers
15 as our primary source of funding and liquidity.

16 However, we also use wholesale deposits
17 as an ancillary funding source on occasion to
18 balance with our loan funding needs and maintain
19 appropriate on balance sheet liquidity. In
20 evaluating our non-core funding sources, we limit
21 the use of wholesale deposits but often find them
22 to be attractive source of funding as comparable

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1 to advances from the Federal Home Loan Bank.

2 The process is more efficient and these
3 deposits provide a lower cost of funds across the
4 yield curve. We reserve our FHLB availability as
5 a future contingent source of liquidity. However,
6 most importantly, I want to state emphatically that
7 reciprocal deposits, in our opinion, should not be
8 consider wholesale deposits for regulatory
9 calculation purposes. Let me explain why.

10 At Eagle Bank, we have \$4.9 billion in
11 deposits. We serve 12,000 customers through 22
12 branch offices. About 12 percent of our deposits
13 are held in fully FDIC-insured reciprocal deposit
14 accounts. This is not an alternative source of
15 funding, but accounts that have been opened with
16 us by our local customers.

17 These accounts include checking
18 accounts, money market accounts, certificates of
19 deposit, and our held by our customers, including
20 individuals, small and medium-sized businesses,
21 non-profit organizations, and local government
22 agencies.

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1 Many of these customers are required to
2 have FDIC insurance on their deposits. For
3 example, one of our longest term customers is a
4 local law firm which is often required by the court
5 system to hold their client's escrowed funds in a
6 fully FDIC-insured accounts. They currently have
7 approximately \$80 million with Eagle Bank;
8 \$250,000 held in Eagle Bank and \$79,750,000 held
9 in reciprocal deposits.

10 Are these funds wholesale funds? Not
11 really. The customer uses these reciprocal
12 deposit products, not because of any unusual
13 features, but because they present no risk due to
14 the FDIC insurance feature, as required by the
15 court system. These reciprocal deposits are not
16 hot money and are not sourced through brokers.

17 These accounts are key components of
18 our relationship with core customers. The
19 bottom-line is that these customers are placing
20 these deposits because the safety offered by the
21 FDIC insurance and those required by the court
22 system. If unlimited FDIC insurance was available

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1 to all customers, there would be no need for
2 reciprocal deposit products, and the funds would
3 be all considered core deposits.

4 We would ask for your support in urging
5 the FDIC to reconsider its position regarding its
6 consideration of reciprocal deposits as wholesale
7 deposits. Thank you for the opportunity to appear
8 before you and provide these comments, and I'll be
9 pleased to take any questions later on. Thank you
10 again.

11 MS. HUNTER: Thank you, Ron. Turning
12 it on to Frank.

13 MR. ROBLETO: Thank you very much and
14 thank you for inviting me to this important meeting
15 and give you some probably different perspectives
16 from what you will hear the whole morning and
17 afternoon. In BAC Florida Bank, we are part of
18 that group of community banks that provide a lot
19 of trade financing to import and exporters and
20 foreign banks.

21 And I would like to talk a little bit
22 about the impact of Basel III in one of the

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1 activities which I believe it is completely an
2 unintended consequence of what developed after
3 Dodd-Frank. For many decades, U.S. banks --
4 particularly banks in Florida -- have developed
5 corresponding banking relationships, which
6 include trade financing, short-term trade
7 financing, to foreign banks.

8 These trade financing loans have been
9 extremely safe through years, and our regulators
10 can attest to this. Why? Because normally, the
11 central banks give preferential treatment to
12 repayment of these loans all the time because they
13 don't want these banks to lose their lines of credit
14 that they have with foreign banks.

15 Also, during the crisis, it became a
16 great diversification strategy for banks in
17 Florida that were engaged in trade financing as
18 they were able to deploy loans that were safe, and
19 they never had any losses during the crisis.

20 So what is Basel III, and how does this
21 impact this business? There is a lot complexity
22 in the Basel III rules. For that reason, the

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1 federal regulators conducted several seminars,
2 webinars, conference calls, to guide U.S. banks
3 through the main changes of Basel III.

4 Unfortunately, these events did not
5 cover in detail the new regulations that were
6 affecting the risk weighting of loans to foreign
7 banks, and I'm talking about short-term loans, and
8 probably -- probably, which is worse -- not that
9 many banks included this issue in the comments
10 letters that the regulator asked to all of us to
11 include.

12 So let's talk about the risk
13 weightings, and I'm going to give specific examples
14 of this issue and the unintended consequences.
15 Loans to foreign banks, independently of tenor or
16 product, are now risk-based based upon something
17 that probably a lot of people haven't heard, which
18 is called the CRC.

19 This is the Country Risk Classification
20 of the OECD, which is the Organisation for Economic
21 Co-operation and Development, and organization
22 that really, really was created to help the

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1 European countries.

2 I think the regulators, following
3 Dodd-Frank, of course, did not want or could not
4 use the rating agencies, and what did they turned
5 to? They turned to the OECD. Now, the OECD ratings
6 really do not refer to short-term trade lending.
7 They do refer, basically, to what they call the ECA,
8 or the ECA, which are these agencies that promote
9 long-term financing to its importers and to
10 governments.

11 So the risk classifications, now, are
12 based on the Country Risk Classification. In
13 Latin America, which is very important for Florida
14 banks in terms of trade financing, they normally
15 go, these ratings, from 3 to 7. What has happened
16 then -- again, the unintended consequence I am sure
17 -- is that the risk weighting went from 20 percent
18 to 50 percent, to 100 percent, and to 150 percent.

19 And I'll give you some examples of --
20 and the consequence will go in crescendo. You will
21 see it. A loan, for example, short-term loan,
22 trade loan, to a bank in Peru, okay, that loan used

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1 to be rated 20 percent. Now, it is risk weighted
2 100 percent. Why? Because Peru is a rated 3
3 country.

4 There are not that many 3 countries.
5 In Latin America, for example, we have Mexico, we
6 have Uruguay, we have Panama, and we have Costa
7 Rica. Why are these countries rated at 3?
8 Probably we will have to ask the OECD.

9 A second example. If we go and lend a
10 five-year loan to a company in a country -- say,
11 for example, Honduras -- the risk weighting for
12 that loan will be 100 percent; five-year.
13 However, if we go and have a trade transaction, a
14 trade loan to a largest bank organization in
15 Honduras, for example, Honduras -- being a country
16 that is rated above 3 -- that risk weighting is
17 going to be now 150 percent.

18 And I'll give you the last example,
19 which is even more interesting. Colombia is rated
20 a 4 country. Why is Colombia rated the 4 country
21 versus Uruguay a 3 country? I don't know. We will
22 have to ask the OECD. But a short-term loan to the

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1 largest bank in Colombia is rated 150 percent.
2 Doesn't make any sense.

3 A loan to the subsidiary of that bank
4 in Panama, Panama being rated 3 country, is risk
5 weighted 100 percent. A bank in Colombia, for
6 example, like Bank Colombia has almost \$7 billion
7 in net worth. A subsidiary in Panama has \$1
8 billion. And yet, one is 150, the other is 100.
9 I can lend to five years in Panama at 100; three
10 months in Columbia will go 150.

11 Of course, this regulation has imposed
12 what? An additional capital requirement.
13 Before, a loan, trade loan, short term, to a bank
14 in any country was weighted, again, 20 percent.
15 What does that mean? A \$1 million loan, risk
16 weighted 20 percent, converts into a \$200,000 loan.

17 Using the magic 10 percent risk weight
18 capital according to one of your recent
19 expositions, we will need a capital of \$20,000.
20 Right now, for example, in a country rated over 4,
21 4 or over, the loan, \$1 million loan, will actually
22 risk weight \$1 million, capital at 10 percent, you

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1 are looking at \$100,000. Five times what it used
2 to be.

3 In a 150 percent country, then it will
4 go 7.5 times. What does that mean? That means
5 that our capital requirements have increased with
6 same risk. Over the years, the losses in these
7 loans have been extremely minimal, and our
8 regulators can attest to that.

9 In our particular case -- and this is
10 public information, so I'm not divulging anything
11 that is confidential. You can look at it in the
12 Call Report; you can look at it in the UBPR. Last
13 year, as of September, our risk-based Tier 1
14 capital ratio was 17.5 percent. Okay? September
15 of this year, with the application of Basel III,
16 is 14.7. That's 270 basis points less, with the
17 same risk, than last year.

18 The total capital ratio we had before
19 18.76, right now, is almost 16 percent. Again, 275
20 basis points. Well, what is the effect? Our
21 buffer disappeared. The famous buffer of 250
22 basis points that we have to achieve, I think, in

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1 three more years or so, is gone, just with the
2 strike of a pen.

3 Now, what do we do? Because there's a
4 problem, we need a solution. We need to continue
5 advocating with our federal regulators. We have
6 proposed, through FIBA -- the Florida
7 International Bankers Association -- the
8 introduction of an additional factor for
9 short-term trade-related transactions.

10 This should be very, very easy to
11 implement. It's just another column, okay, in the
12 now extremely long Call Report, which, by the way,
13 I really applaud the efforts of the regulators, and
14 especially Governor Tarullo, to really try to help
15 us out because the amount of paperwork, the amount
16 of regulations, the amount of things that we can
17 do is actually tremendous.

18 Not only that, for example, in October,
19 Brazil was downgraded by the OECD from 3 to 4.
20 Probably rightfully so for what the OECD was
21 intended. Well, that means that a loan to the
22 largest bank in Brazil -- and a lot of you have heard

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1 of Banco Itau in Brazil -- short-term again, is now
2 risk weighted 150 percent.

3 I used, in one of my comment letters to
4 our regulators, the example of a bank that already
5 disappeared, which is Espirito Santo Bank, because
6 I was trying to compare with specific names, the
7 effect of this rule. This is like three years ago.

8 Well, the bank in Brazil, as you know,
9 sorry, in Portugal, Novo Banco, which is the new
10 bank that was divided, remember, Espirito Santo was
11 divided in two, bad bank and new bank. The new bank
12 was called Novo Banco, new bank, Banco Novo Bank.

13 Well, vis-a-vis the banks Portugal Novo
14 Banco brought \$1.5 billion capital hold because
15 they failed the stress test. Okay. That bank is,
16 again, rated, you know, in the OECD, and given the
17 same rating that they had before, meaning that a
18 loan to that bank will go 20 percent; short-term.
19 A trade transaction that involves that bank will
20 go 20 percent.

21 Banco Itau, a bank with almost \$50
22 billion in capital, will go 150 percent. That

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1 doesn't make, really, any sense. And again, it can
2 be fixed very quickly by adding a new factor for
3 product and tenor, or by using, Governor Tarullo,
4 two years ago, I think, a proposition that banks
5 below \$10 billion, one simple measure of ten
6 percent of capital and eliminate everything else.
7 I think that would be great. Hopefully it's not
8 too good to be true.

9 But if we do that, it will actually take
10 a lot of burden from the banks. And why do I talk
11 about the community banks? We all use the
12 standardized methodology. We don't use the
13 advanced methodology. That's for the systemic
14 important banks. The banks are for what I think
15 Dodd-Frank was intended for; however, you know, it
16 applied to us as well.

17 Well, a systemic important bank -- a
18 large bank using the advanced methodology -- they
19 actually have their own morals. Under those
20 morals, since these loans have very long history,
21 I bet that their capital ratios are actually lower,
22 capital requirements, than what we have required,

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1 been required, by Basel III. And again, that's
2 unfair competition for small banks versus the large
3 banks.

4 So thank you very much, and I'll be very
5 glad to answer any questions.

6 MS. HUNTER: Thank you, Frank. Now
7 we'll move on to the last panelist.

8 MR. SHOOK: Thank you, Maryann. Gary
9 Shook, as I said, with Middleburg Bank. We're out
10 in the western -- we wouldn't call it suburbs; we'd
11 call it the Northern Piedmont of Virginia. We try
12 to distance ourselves somewhat from this part of
13 the world, but that being what it is, we've been
14 in business for 92 years and sit at \$1.3 billion
15 in assets, and we also have \$2 billion we manage
16 in our money management operation part of
17 Middleburg Trust Company, which is based down in
18 Richmond.

19 And I can tell you right off the top of
20 my head that the regulation, the regulatory burden,
21 in our trust company operation versus the
22 regulatory burden in our bank are completely

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1 different worlds. We don't deal with this level
2 of minutiae at the trust company level.

3 My comments are going to focus upon the
4 Regulation O, and Chairman Gruenberg's heard me on
5 a couple of occasions now speak to the need to
6 simplify things -- simplify it in the name of
7 attracting directors and qualified personnel to
8 the business.

9 And Regulation O is probably the
10 central core of that. It's not what,
11 particularly, anybody wants to talk about because
12 it is not the politically favorite topic of how we
13 deal with these issues, but it's an important one
14 in the overall scheme of what we're doing. And I
15 think as you go back and look at the regulations,
16 and I'm going to go through in a bullet-point form
17 of the ones I think that just jump off the page at
18 me that somebody probably needs to take a look at.

19 And if you go back, it seems to me that
20 there wanted to be, at some point, an avoidance of
21 special treatment, whether that's credit
22 considerations or someone gets a fee waiver where

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1 someone else wouldn't. And as it's evolved over
2 the years, it appears to me that, yes, our directors
3 and insiders do get special treatment, that that's
4 negative special treatment as opposed to special
5 treatment in concessions and the way we can do
6 business with them.

7 Let me go through a couple of -- several
8 bullet points that sort of underscore that. The
9 one we run into some, and all of these, we run into,
10 these are specific examples. First one is
11 increase the aggregate limit on loans to executive
12 officers above \$100,000 for those loans that aren't
13 exempt from the aggregate limitation.

14 This tends to be a negative impact on
15 those officers -- those ones you want to take care
16 of within your corporation, and these would be
17 officers that fall underneath the Reg O definition
18 of an executive officer. As an alternative to
19 that, raising that limit, and part of what I did
20 in my research, I played back some of your previous
21 meetings, and nobody seemed to want to talk about
22 Reg O, so I couldn't get any direction from out

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1 there.

2 But looking through the regs, I
3 couldn't really figure out when these numbers were
4 added into the regulatory code. You know, was it
5 -- I've been in the business 30 years and I think
6 I've seen these numbers for that period of time,
7 so I'm not really sure what that period of time is.

8 An alternative to raising the limit of
9 \$100,000 for executive officers, and I think a much
10 more back to my let's just make it simpler concept,
11 is let's make all insiders -- whether you have a
12 principle shareholder, a director, or an executive
13 officer -- let's just make all those rules the same.

14 You know, determine whatever those
15 hoops are, make them all the same for everybody so
16 we don't have varying tiers of what I call
17 opportunities to screw something up as we're trying
18 to look at Reg O within the corporation, so that
19 would be a great tactic for simplifying burden on
20 all banks, but especially community banks that have
21 to track all this.

22 Also, I think increase the \$500,000

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1 aggregate limit on loans to insiders where prior
2 approval is required. In a normal mortgage loan
3 situation -- and I will put on my D.C. metropolitan
4 area hat on this one -- a \$500,000 loan is fairly
5 small. A \$1 million loan is probably the norm --
6 \$750 to \$1.2 million, as we approach the Beltway.

7 And like all real estate transactions,
8 everything's timely, but to then have to get the
9 board to approve it prior to the granting of a
10 normal mortgage loan, it gets it out of sequence
11 of what really makes sense given the dollars that
12 are in a market such as Washington, D.C., so to
13 increase that aggregate limit, I would contend to
14 double it from the standpoint, or exempt mortgages,
15 those types of things, where the prior approval of
16 the full board is required, or a majority of
17 directors is required.

18 The one that I think is, maybe, the most
19 comical in my mind, and that is our prohibition of
20 paying a check, an overdraft on a director, that
21 exceeds \$1,000. I think we would all agree, and
22 if you follow the check cashing programs that some

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1 banks offer that I don't, a lot of clients get
2 checks cashed for a whole lot more than that.

3 Also, for our best clients, which we
4 tend to think our directors would be, we would cash
5 checks considerably higher than that knowing the
6 reputation of the client with which we deal. The
7 \$1,000 number, and this is the one I really did the
8 research on, that one has been in place my entire
9 career and probably needs to get pushed up to
10 something that's a little more reasonable in
11 today's day.

12 And you may think, well, that's no big
13 deal, but you return your director's check, that
14 sends a lot of messages, and the tracking
15 mechanisms that we have to run our directors on to
16 make sure nothing slips through, because I'll tell
17 you, a field examiner finds that \$1,001 overdraft
18 faster than anything else on an examination and
19 that is something that I think we could spend some
20 time on creating.

21 The other one would be to change the
22 requirement for also prior approval of an extension

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1 of credit on a line of credit unless the credit has
2 been approved within a 14-month period of time.
3 I'm getting down into the nuance of it, but to do
4 an advance, if there hadn't been a specific
5 approval of that director or insider's line, then
6 that 14-month period of time requires a majority
7 of board approval to be able to make an advance on
8 that line, and that's probably outdated at this
9 point as well.

10 The one that I'm always speaking to that
11 has a lot of meaning, and this is all around my world
12 of trying to attract qualified directors to the
13 business, is also be able to insure directors for
14 their D&O obligations for the full gamut of what
15 a normal company would be able to, public company,
16 insure them, and that specifically includes civil
17 money penalties for compliance related issues,
18 which are currently exempted from our ability to
19 insure, which, it's sort of hard to explain to a
20 director, why am I subject to that when you can
21 insure me for everything else?

22 It just doesn't -- the crime doesn't fit

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1 the pattern of circumstances I think you run into
2 when it's something like -- well, the \$1,000 limit
3 or some of the other things like that if you haven't
4 followed compliance issues, which is more of a
5 management issue, that the directors can't be
6 insured for that needs to be looked at and a new
7 appreciation for that.

8 I'm watching my time and I do want to
9 hit a couple of other things as we go through it,
10 but as I roll-up on the Reg O side, it hasn't been
11 discussed much here, but there are really some
12 archaic rules that sit out in Reg O that, if you
13 all could put a committee on taking a look at to
14 see if we can refresh some of those thresholds and
15 make them a little more current with what we see
16 today.

17 Of course, I would be remiss if I didn't
18 talk about the need for a safe harbor for qualified
19 mortgages that we put on our bank's portfolio. I
20 sometimes scratch my head and wonder, you know,
21 whose money is it? And it's our money as the bank
22 management and directors representing depositors

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1 and shareholders as well, and we don't want to do
2 anything, we're on the same team. We don't want
3 to do anything that would damage our reputation and
4 our portfolio that we take great pride in.

5 And to have a safe harbor for loans that
6 we do want to put on our own books makes a lot of
7 sense. We talked about the 18-month safety and
8 soundness examination. Sounds like you all are
9 working on that. Another one I bring up are CTR
10 reporting issues, and to go through that -- and I
11 don't know if this is over in another area, or where
12 this falls -- but there's a lot of unnecessary
13 filings that could probably be eliminated there.

14 And once again, in taking a look at the
15 specific number dollar amounts, you're probably --
16 rather than have a \$10,000 threshold for the
17 aggregation of deposits and for the tracking of CTR
18 purposes -- probably doubling to \$20,000 or some
19 new number that's probably more representative of
20 where the crime really fits the risk of all of the
21 paperwork.

22 And somebody on your end has got to read

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1 all the paperwork, and somebody on our end has got
2 to create all the paperwork, and there's probably
3 a higher threshold that really makes some sense
4 there. I think we've talked about mailing our
5 privacy notices, and it sounds like that'll be
6 dealt with. A short-term Call Report.

7 Looks like, here's another one that,
8 it's what I call arcane nuance, but it's something
9 that creates a lot of tracking within a bank, and
10 that's under Regulation D -- Federal Reserve Reg
11 D -- and that's the transaction withdrawal limits
12 on savings accounts.

13 And right now, you can have six
14 withdrawals a month, three of those can be by check
15 -- paper check. We need to move that number, I
16 would suggest, to at least 20 per month, basically,
17 one per day, with no restriction on what type of
18 means. For example, the checks for the
19 restriction on the six per month currently applies
20 to an ACH, a phone transfer, online transfer,
21 overdraft transfers, they don't apply if you do the
22 transaction in person, ATM, mail, or night

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1 depository.

2 Well, in a world of trying to simplify
3 the world, let's just make one simple rule that you
4 can have this many transactions through the cycle
5 and not worry about what kind of device it is,
6 because I tell you what, that's another one that
7 they like to find in a very quick manner in a field
8 audit of, oh, you've had -- this one had four
9 checks, or this or that. That's minutiae. I
10 mean, that's purely minutiae when it comes down to
11 a savings account, a standard savings account, and
12 trying to come up with what makes sense in today's
13 world.

14 On capital, I only have one comment that
15 I want to make there in the essence of time, and
16 that is, with all the new rules, CECL, Basel III,
17 everything else coming into play, the current
18 restriction is, only 1.25 percent of the allowance
19 for loan losses can be contributed and allocated
20 to the Tier 2 capital.

21 With everything pushing the
22 requirements for capital up, I think it would make

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1 a lot of sense and it would be a big plus for,
2 certainly, community banks, to raise that
3 allowance amount of the 1.25 percent of the
4 allowance for loan loss reserves to a higher number
5 or include it all for the purposes of capital,
6 because it is sitting there and it's serving as a
7 capital buffer.

8 And the ability for those banks, and I'm
9 one, that carries more than 1.25 percent in the
10 allowance for loan loss, we are directly penalized
11 for trying to be prudent in the things that we're
12 doing in allocating more capital towards loans.

13 Again, thank you all for the
14 opportunity to be here. Always excited to be in
15 front of Commissioner Face, my primary regulator,
16 who I think sets a great example as how a regulator
17 should operate in times of crisis and in good times
18 as well, so thank you all.

19 MS. HUNTER: Well, thank you very much
20 for each of the panelists and the comments. I'll
21 turn to the principals to see if there are any
22 questions or follow-up comments that you'd like to

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1 --

2 GOVERNOR TARULLO: I have a couple.
3 Thanks, Maryann. So, Mr. Paul, when you were
4 talking about all the varieties of CRE or
5 CRE-associated lending, you know, one conclusion
6 that one might draw from that is that the capital
7 regulations need to be more granular, you know,
8 more nuanced, more complicated in order to
9 distinguish. I assume that's not really the
10 direction that you'd like to end up going and that
11 something more along the lines of simplified
12 capital framework that maybe has a trade-off of
13 higher capital ratio in return for many fewer Basel
14 I-like categories, rather than Basel III-like
15 categories, might be your first choice? Am I
16 correct in that?

17 MR. PAUL: I think a lot of it really
18 comes down to the equity side, the equity
19 definition, as it relates to, you know, 15 percent
20 equity being defined by Basel III as cash could be
21 a much broader spectrum of equity. So where I do
22 believe that there are certain types of real estate

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1 that should require more equity than others, to me,
2 equity just doesn't always equate to the cash, as
3 my examples of properties that have been around for
4 a long time that have significant equity.

5 So putting in cash, as opposed to a
6 project that's appreciated over the past 20 years,
7 just, to me, is missing the point of work off of
8 the appraised value of the asset as opposed to just
9 the cash infusion of that asset, but I do agree that
10 it should be more granular because there are
11 certain pieces of real estate that clearly have a
12 higher risk rating than others.

13 GOVERNOR TARULLO: Thank you.

14 CHAIRMAN GRUENBERG: Just before
15 letting you all go, I just wanted to thank you for
16 your testimony just with the presentations we've
17 had previously. The specificity and the detail
18 that you provided to us, I think, is very helpful
19 and very much would be the subject of our agenda.

20 COMMISSIONER FACE: Gary, you said
21 something -- thank you for your comments. You must
22 be needing something from me pretty soon. Gary,

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1 you mentioned the -- what did you call it --
2 archaic nuance of Reg O and some of the things that
3 you mentioned. I'm just curious if you can put
4 some kind of quantitative value to it as to, maybe,
5 how much time you spend or your staff spends on
6 these things and how much it might cost?

7 And maybe for the topics that the other
8 bankers touched on too, if maybe they could, sort
9 of, quantify that to time and money, I guess. Does
10 that make sense?

11 MR. SHOOK: Yes. You know, to this
12 getting absolutely specific, I can talk. Let me
13 use the -- I'm using the \$1,000 returned check
14 overdraft thing as my example because it's one that
15 I see on a directly basis. There are six people,
16 three of them executive officers, that are tuned
17 into the overdraft list to make sure we're not
18 letting an executive officer slip through.

19 Now, of course, our systems are coded
20 to kick them out, but, you know, this account, this
21 guy might have this much in this account and that
22 account, or he might have written instructions that

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1 provide all the little outs that you have from that,
2 but in that case, there's six people that are tuned
3 to this one thing, three of them being executive
4 officers, with the rule is, we can't let one of
5 these slip through, because we've been stung by it,
6 and we shouldn't be.

7 But to me it's, is the crime worth the
8 punishment of having to allocate the time of six
9 people to make sure a director doesn't cash a check
10 for \$1,001 that gets paid and sent through the
11 system? So there's an example on that particular
12 one. I think on the one that -- and on the loan
13 side is probably where I become -- I have my greater
14 concern because when you choose a director, you
15 like to have them as a good client, and what I'm
16 finding, it's much easier to make my good director
17 my former good borrowing client, because it's a
18 whole lot easier to send them over to the bank
19 across the street with my voucher that this is a
20 good client, to please take care of my director for
21 me because the rules are too onerous and they don't
22 really want to jump through them.

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1 And that gets down to the 14-month
2 cycles, the approvals before the loan gets made,
3 the over \$500,000 aggregate limit, and then my
4 executive officers, you know, whether it's
5 professional courtesy or whatnot, generally all
6 have to go somewhere else to do borrowing business,
7 and that isn't the way it should be.

8 I know there's been bad actors in the
9 past, you know, but for the sins of a few, you know,
10 we've sort of impugned an entire class of folks that
11 are insiders that you want to be your very best
12 clients, and it's hard to under the regs.

13 MR. PAUL: Commissioner, if I could
14 just answer the question. As it relates to Basel
15 III, we calculated that the difference between 100
16 percent and 150 percent comes out to about 98 basis
17 points of additional cost of capital for us on our
18 CRE -- again, without getting granular into
19 different buckets -- but as a totality, it would
20 be about 98 basis points.

21 MS. HUNTER: If there are no other
22 comments there, I would invite, if there's any

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1 member of the audience that would like to make a
2 comment, you're welcome to step up to the
3 microphone. I know we have a couple of minutes
4 left. Looks like we have one. And I'd ask that
5 you please introduce yourself and mention who
6 you're with.

7 MR. RICCOBONO: I'm Rick Riccobono,
8 Director of Banks for the State of Washington. I
9 came today with quite a list of issues, but they
10 were actually pretty much mentioned today, so I
11 would just like to sort of reinforce some of those
12 issues that I see actually out there in the State
13 of Washington in the field.

14 One was, Mr. Paul mentioned, you know,
15 this concept of reciprocal deposits. I know in the
16 past I've mentioned I think we need to rethink how
17 we're defining broker deposits, and more
18 importantly, how they can actually be used to the
19 benefit of an institution, a small community bank,
20 to manage its interest rate risk.

21 We've kind of gone 180 degrees. We
22 were accepting -- brokered the money as a given when

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1 we were chartering institutions, back when we were
2 doing that, and then now we're at a point where,
3 you know, wholesale money is just evil across the
4 board, and I guess I would tell you it's not.

5 And while we're faced with statutory
6 changes perhaps we can't do, we certainly could
7 look at this concept of reciprocal deposits. In
8 support of community banks, it's kind of a nice way
9 to insure your larger customers, particularly your
10 small business customers, who get very nervous when
11 their balances get up over the insurance limits,
12 or a homeowners association required, by their
13 rules, to be insured.

14 I don't see the harm in saying that
15 brokered deposits put into a reciprocal
16 arrangement, I'm putting my core deposits out there
17 just simply to insure all my deposits, I don't think
18 that necessarily creates the evil intended by the
19 rules. I mean, we can look at what they're doing
20 with wholesale money, and if they're growing
21 rapidly with it, we stop them, but at this point
22 in time, I think we create a tremendous

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1 disadvantage for community banks not allowing
2 them, or counting in their core, I mean, in their
3 brokered deposits, the concept of reciprocal.

4 I would just reiterate, we've watched
5 our banks, most of our community banks, now get out
6 of mortgage lending. They were only doing
7 mortgage lending. They would never take on a
8 30-year, fixed-rate loan, put it into portfolio,
9 but they would take on the five-year, right, fixed
10 for five years and then they would rewrite the loan.
11 They were not abusing their customers, they
12 wouldn't do that, they have a reputation issue, but
13 we've kind of thrown the baby out with the bath
14 water.

15 Because the balloons were abused,
16 they're no longer available and we've kind of
17 approached it with the rural definition, and so I
18 think we need to continue without -- if we can't
19 get it through Congress, kind of expand that
20 definition to allow the community banks to get back
21 to 1 to 4 lending. If it's held in portfolio, it
22 shouldn't be subject to QM.

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1 And then lastly, this really affects
2 the savings banks, federal associations, and the
3 holding companies where we have the FDIC enforcing
4 this now on any state-chartered depository that has
5 a savings and loan holding company, is the QTL test
6 -- Qualified Thrift Lender.

7 The background of all of that QTL was
8 about the powers of a savings and loan holding
9 company. If you had a savings and loan holding
10 company and you were engaged in activities that
11 weren't permissible for a bank holding company, the
12 check and balance in that was, you had to meet the
13 qualified thrift lender test, and that's why we'd
14 allow savings and loan holding companies to engage
15 in activities beyond that of commercial bank's bank
16 holding companies.

17 We've fixed all that. Savings and
18 holding companies, there are still some
19 grandfathered, so perhaps the QTL has some
20 application there, but for the vast majority -- 98
21 percent out there -- the QTL has no relevance, and
22 yet we're out there trying to enforce it when they

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1 have a savings and loan holding company that's not
2 engaged in any activity at all or the activities
3 of the holding company are that of a bank holding
4 company.

5 So I think we need to -- again, we really
6 need to rethink whether or not we should be
7 enforcing the QTL because as Comptroller Curry
8 pointed out, it just forces these institutions to
9 change their charter and get rid of the holding
10 company; unnecessary expenses.

11 MS. HUNTER: Thank you very much.

12 MR. RICCOBONO: Thank you.

13 MS. HUNTER: And with that, our time is
14 up and we now -- so it's the end of the first panel.
15 Thank you again for taking the time to provide us
16 with such helpful comments, and I believe we have
17 a --

18 MS. MILLER: Yes, we have a break.
19 Please come back at 10:45. Thank you very much.

20 (Whereupon, the above-entitled matter went off the record at 10:33 a.m.
21 and resumed at 10:50 a.m.)

22 MS. MILLER: Okay. Let's get started.

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1 We have our Community and Consumer Group Panel
2 today that is hosted by Jonathan Miller, and
3 Jonathan is the Deputy Director at FDIC's Division
4 of Consumer and Depositor Protection.

5 MR. MILLER: Thanks, Rae-Ann, and good
6 morning again, everybody. Thanks for being here.
7 I know some people have to travel to get here and
8 it's a miserable day out there, so thanks for making
9 the effort. As Rae-Ann mentioned, my name is
10 Jonathan Miller. I'm the Deputy Director for
11 Policy and Research at FDIC's Division of Depositor
12 and Consumer Protection.

13 Today's second panel will focus on
14 consumer and community-related issues with respect
15 to federal banking rules. Unlike the other panels
16 today, this panel will really be focused on the
17 community and consumer's perspective on issues
18 related to regulatory relief, reform and
19 improvement.

20 Panelists will discuss topics such as
21 the Community Reinvestment Act -- CRA -- rules
22 related to community development financial

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1 institutions -- CDFIs -- fair lending rules,
2 Dodd-Frank rules, such as those related to
3 mortgages and mortgage servicing, and others.

4 The comments will focus on suggestions
5 for how the panelists believe rules may be updated
6 or amended to get better outcomes for the
7 communities their organizations represent. I'm
8 really honored and pleased to have our
9 distinguished panel here with us today.

10 Individually and as a group, they bring
11 a wealth of knowledge, experience, and expertise
12 regarding a host of financial services and consumer
13 protection issues. I'm going to begin by
14 introducing briefly each of the panelists and
15 they'll be given about ten minutes to speak -- as
16 Maryann put it, ten-ish minutes. Their full bios
17 are in the materials that were distributed when you
18 checked in at the front desk outside.

19 After the panelists' presentations,
20 we'll give the agency principals an opportunity to
21 ask questions or get any clarifications, then the
22 audience will get a chance to comment as well, and

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1 as moderator, I may ask a question or two in
2 addition.

3 So our first speaker today is Margot
4 Saunders. Margot is a counsel for the National
5 Consumer Law Center, or NCLC. The non-profit NCLC
6 has used its expertise in consumer law to work for
7 consumer protection and economic security for
8 low-income and other disadvantaged people,
9 including older adults.

10 Margot has testified before Congress on
11 dozens of occasions regarding a wide range of
12 consumer law matters, including predatory lending,
13 payments laws, electronic commerce, and other
14 financial credit issues. She is a co-author of the
15 publication Consumer Banking and Payments Law,
16 published by NCLC, and a contributor to numerous
17 other NCLC legal manuals.

18 Next we have Josh Silver, who is a
19 senior advisor at the National Community
20 Reinvestment Coalition, or NCRC. In your
21 programs, John Taylor, who is the CEO and president
22 of NCRC was listed. He was, unfortunately, unable

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1 to attend, but Josh will take his place today.

2 NCRC has grown to include more than 600
3 community-based organizations around the country.
4 These organizations promote basic access to basic
5 banking services in order to create and sustain
6 affordable housing, job development, and
7 economically vibrant communities for America's
8 working families.

9 Seated next to Josh is Liz Lopez,
10 Executive Vice President for Public Policy at the
11 Opportunity Finance Network, or OFN. OFN is the
12 leading national network of CDFIs, which focus on
13 investing in opportunities that benefit
14 low-income, low-wealth, and other disadvantaged
15 communities across America.

16 Liz leads OFN's federal and state
17 policy efforts, focusing on developing,
18 supporting, and influencing implementation of
19 policies that benefit CDFIs and the markets and
20 communities that they serve.

21 Our next panelist is Wade Henderson,
22 President and CEO of the Leadership Conference on

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1 Civil and Human Rights, or LCCHR. LCCHR is the
2 nation's leading civil and human rights coalition,
3 with a diverse membership of more than 200 national
4 organizations working to promote and protect the
5 civil and human rights of all persons in the United
6 States.

7 Wade has headed LCCHR since 1996 and is
8 a well-known and well-regarded expert on a wide
9 range of civil rights, civil liberties, and human
10 rights issues.

11 Our final panelist will be Mike
12 Calhoun, President of the Center for Responsible
13 Lending, known as CRL. CRL is a non-partisan and
14 non-profit research and policy institute, focusing
15 on consumer lending issues. Mike has more than 30
16 years of experience in the consumer lending field
17 and has been an active participant in crafting
18 consumer financial legislation and regulation at
19 the state and federal levels.

20 So we're going to begin with Margot and
21 go down the line. Again, each panelist will have
22 about ten minutes, so, Margot, go ahead.

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1 MS. SAUNDERS: Hello and thank you for
2 having me here today. I'm here to speak on behalf
3 of the low-income clients of the National Consumer
4 Law Center on a variety of topics. First I want
5 to talk about -- does this sound all right? Is this
6 -- okay. First I want to talk about the benefit
7 of regulations to consumers, to industry, and to
8 the general economy.

9 Nineteen years ago, when the EGRPRA law
10 was first passed, it was the heyday of regulatory
11 relief efforts. It was very lonely for me back
12 then arguing for more regulation because the focus
13 in both Congress and the regulatory agencies was
14 on eradicating regulations.

15 But we should all remember what this
16 fever of regulatory relief brought us -- the 2008
17 financial crisis. Consumers, investors, honest
18 market players in the country, as a whole,
19 suffered. There should be no misunderstanding,
20 the financial crisis was the direct result of the
21 massive reduction of common sense regulations, as
22 well as the race to the bottom engaged in by many

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1 financial institutions.

2 The passage of the Dodd-Frank Act
3 brought significant and important regulatory
4 reform, establishing the CFPB, the federal agency
5 designed to protect consumers, provided, for the
6 first time, some real balance in the marketplace
7 between the relative powers of creditors and
8 borrowers.

9 Eradicating the Office of Thrift
10 Supervision and placing both banks and national
11 savings -- and federal savings bank under the same
12 regulatory umbrella also eliminated the very
13 dangerous dynamic of banks demanding more
14 deregulation in order to maintain their position
15 with their regulator. We're all better off today.

16 But there's still some distance to go.
17 First I want to talk about preserving qualified
18 mortgages. Among the most important changes made
19 by the Dodd-Frank Act were the provisions injected
20 into the mortgage market, requiring lenders to
21 determine their borrowers' ability repay mortgage
22 loans.

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1 These evolved into the requirement that
2 the homeowner either be provided the qualified
3 mortgage or that the lender actually engage in the
4 comprehensive evaluation of the homeowner's
5 ability to repay the mortgage. It seems really
6 absurd that we needed an act of Congress to require
7 lenders to evaluate their borrower's ability to
8 repay their mortgages.

9 But I'm still seeing pre-Dodd-Frank
10 mortgages cross my desk in which the lender forbade
11 the statement of the homeowner's income in the
12 underwriting documents and made the loan based
13 solely on the borrower's credit score.

14 For example, I have a case from Queens
15 in which a Hispanic woman who could not speak
16 English and earned between \$15,000 and \$20,000 a
17 year as a housekeeper was provided a mortgage of
18 \$450,000 on a rundown townhouse in Queens. The
19 loan was a NINA loan, No Income, No Assets.

20 That meant that the originator, a
21 national bank, forbade either her income or her
22 assets to be stated anywhere in the mortgage

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1 documents. And you know why that is, because if
2 they had been stated, she wouldn't have qualified.

3 Because the loan was high cost,
4 interest only, adjustable, and had a 100 percent
5 loan-to-value ratio with huge upfront fees to the
6 broker, everyone piled on to defraud this woman.
7 But she and her tenants in her little house
8 struggled to make the mortgage payments for years
9 before she faced foreclosure.

10 Now, legal aid attorneys are trying to
11 use the predatory nature of the loan to save her
12 home. We'll see what happens. The critical issue
13 here is that NINA loans are no longer legal and we
14 shouldn't get anywhere close to allowing loans like
15 this to be made ever again.

16 I also want to talk about the importance
17 of preserving and extending the protections for
18 successors in interest. This is something that is
19 particularly within the Office of the
20 Comptroller's realm. We see, quite often,
21 problems resulting from the refusal --
22 particularly of mortgage servicers -- to recognize

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1 the interests and the legal rights of successors
2 in interests.

3 It's become apparent that it's
4 critically important to change and improve these
5 regulations. There are spouses, children, and
6 other relatives who, by law, court decrees or
7 transfers pursuant to a will, become the owner of
8 the home after the mortgage was provided.

9 Servicers sometimes cite due on sale
10 clauses in the mortgage contracts and alleged
11 restriction on assumption of mortgage loans as
12 reasons for denying loan modifications to the widow
13 or the child of the original mortgagor. A
14 successor is often told she cannot apply for a loan
15 modification to reduce her payment because she's
16 not the borrower and because she's not qualified
17 to assume the loan or because the loan was in
18 default.

19 I had a case in Ohio in which a father
20 deliberately left his daughter his house, yet after
21 he died, when there was a lapse in payments for a
22 few months, the national bank servicer would not

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1 talk to the daughter despite her repeated attempts.

2 The daughter was repetitively required
3 to prove her right to talk to the servicer about
4 the loan. She sent in her father's death
5 certificate to the servicer five different times,
6 yet the servicer kept postponing all discussions
7 about the loan mod. The daughter had even figured
8 out how to reach the president of the bank's office
9 and had corresponded with them and was trying to
10 get them to help.

11 They said they were helping and in the
12 meantime, the home was sold in foreclosure to a bona
13 fide third-party buyer. The death of a homeowner
14 can precipitate a financial crisis as well as an
15 emotional one. We should not allow mortgage
16 servicers to continue to refuse to modify the loan
17 or even provide basic loan transfer information
18 after transfers like these where the successor
19 homeowner was not the original borrower of the
20 note.

21 That was one of the main purposes of the
22 Garn-St. Germain protections, to preempt state

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1 laws that allowed the calling of the mortgage when
2 this kind of transfer occurred and we ask that the
3 OCC improve these regulations and implement
4 protections that would actually assure that
5 successors have access to loan mods.

6 I have a few more points. We hope that
7 you deal decisively with the rent-a-bank schemes,
8 I know Mike is going to talk about this more, I just
9 want to add that I've been involved, somewhat, in
10 dealing with rent-a-bank evaluations with payday
11 lenders, and the problems are just as serious when
12 the loans are marketed as marketplace loans.

13 When there's a high-cost, high interest
14 rate loan, we ask you to consider that the basis
15 for that high interest rate is the expected large
16 number of defaults. And when lenders make loans
17 with an anticipation that 35, 45 percent of their
18 borrowers will default, you know they're not losing
19 money on the overall product. They are, instead,
20 figuring out just how much money they need to make
21 over how long a term in order to make their profit.

22 And in the meantime, they are creating

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1 havoc for the borrowers who are entering into these
2 loans and suffering with the consequences of
3 defaults. The amount of wisdom, and knowledge,
4 and understanding of the consequences of defaults
5 is way uneven.

6 Bankers, the creditors, should be
7 responsible for making sure that loans are
8 affordable and not likely to lead to default.
9 Finally, in the new faster payment systems that are
10 being developed by the Federal Reserve Board, we
11 urge you to make sure that consumers have the right
12 to challenge fraud in the inducement as
13 unauthorized so that when you have the scams that
14 we keep seeing of the grandmother scams, or some
15 other scams that have nothing to do with the actual
16 payment mechanism, but result in a payment being
17 made from an innocent duped party to the scammer,
18 there should be some way in the new payment system
19 to allow the payments to be recalled if the scammer
20 can't be reached.

21 I can go into more detail, but I see I'm
22 running out of time, so thank you, and I'll be happy

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1 to answer any questions.

2 MR. MILLER: Okay. Thank you, Margot.
3 Josh?

4 MR. SILVER: Good morning. I thank
5 you and I'm honored to testify this morning. The
6 National Community Reinvestment Coalition is an
7 association of more than 600 based community
8 organizations that promote access to basic banking
9 services, capital, and credit for America's
10 working families and communities.

11 Lending in America is stagnant. The
12 number of home purchase loans in 2014 is half the
13 number of loans in 2006. African-Americans
14 receive 8.7 percent of all home purchase loans in
15 2006, but only 5.2 percent of loans in 2014. Low
16 and moderate income borrowers received 34 percent
17 of home purchase loans in 2011, but just 27 percent
18 in 2014.

19 Branches continue to close in minority
20 and low and moderate communities. Banks are
21 pulling out of small business lending. This week,
22 an article in the Wall Street Journal reported that

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1 banks originated 43 percent of all small business
2 loans this year, which is a decrease of 58 percent
3 from the bank's share in 2009.

4 Each and every day, NCRC, and our
5 members institutions, experience the fallout or
6 the devastation racked on working class
7 communities due to the foreclosure crisis and the
8 continued retreat of lending and banking services.

9 We hear heart-wrenching stories every
10 day. The lending that Margot discusses seems like
11 the lending in the 2000s before the foreclosure
12 crisis. It's still going on. Banks continue to
13 be replaced by predatory lenders and payday
14 operators. Meanwhile, more than 98 percent of
15 banks pass their CRA exams.

16 Something is rotten in America. I want
17 to challenge the bank agencies today. I ask you
18 to take a hard look at your statutory mandates and
19 mission statements. For the Federal Reserve, the
20 Full Employment and Balanced Growth Act of 1978,
21 known informally as the Humphrey-Hawkins Full
22 Employment Act, imposes a dual mandate to combat

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1 unemployment as well as inflation.

2 Part of the fight against unemployment
3 would be to ensure that banks are lending to
4 qualified small businesses and homeowners. The
5 Office of the Comptroller of the Currency describes
6 its mission to ensure that national banks operate
7 in a safe and sound manner, but also to provide fair
8 access to financial services and treat consumers
9 fairly.

10 The federal agencies must not only
11 ensure that banks are successful, but that the
12 banking industry is successfully serving
13 communities, particularly minority and low and
14 moderate income communities. There is not a more
15 important institution in working class communities
16 than the bank.

17 The provision of credit and capital is
18 the lifeblood of communities. I want you, the
19 agencies, to show more urgency and to get more
20 vigorous and rigorous in examining banks for CRA
21 and compliance of fair lending laws. Here are some
22 of NCRC's major recommendations. We have several

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1 other recommendations, but I cannot discuss all of
2 them in ten minutes.

3 Banks must demonstrate a public benefit
4 when seeking to merge. The Bank Holding Company
5 Act and the Bank Merger Act require federal
6 agencies to consider whether a proposed merger
7 benefits the public. This requirement was
8 enhanced by Dodd-Frank. However, the regulatory
9 agencies have not provided clear guidelines for
10 banks and community organizations regarding what
11 constitutes a public benefit arising from a merger.

12 This results in weeks of community
13 group letters and bank replies that are often not
14 productive and extend the process without a win-win
15 resolution for all parties. It would be much
16 better if regulatory agencies established clear
17 expectations and guidelines. This would make it
18 more likely that mergers would result in more
19 responsible lending.

20 Examine retail lending beyond CRA
21 assessment areas. Several banks make
22 considerable numbers of home and small business

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1 lending outside of their assessment areas, but this
2 retail lending is not evaluated by CRA exams.
3 Therefore, banks have reduced motivation to ensure
4 that lending outside of assessment areas is
5 reaching low and moderate income borrowers and
6 communities in a responsible fashion.

7 If a bank makes a significant portion,
8 such as 25 percent of its retail loans outside of
9 its assessment areas, examiners must evaluate
10 retail lending outside of assessment areas to
11 assess whether the retail lending is consistent or
12 inconsistent with retail lending performance to
13 low and moderate income borrowers in communities
14 in the assessment areas.

15 If the lending outside of the
16 assessment areas is inconsistent, in that the
17 performance is worse than inside the assessment
18 areas, the rating on the lending test should be
19 downgraded. There are cases of examiners looking
20 at retail lending beyond assessment areas, which
21 we describe more fully in the written testimony,
22 but these cases do not make clear what happens when

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1 the retail lending is worse outside than inside the
2 assessment areas.

3 Quoting from the Federal Register
4 Notice, the EGRPRA process is often devoted to
5 determining outdated and unnecessary regulations.
6 NCRC asserts that CRA and fair lending regulations
7 have become outdated due to benign neglect and the
8 failure to update them. A lack of updating CRA is
9 a burden on minority and modest income communities.
10 It is burden on communities of color, who receive
11 either abusive loans or few loans. Yet, CRA
12 continues to neglect examining lending to
13 communities of color. Ironically, exams
14 scrutinize lending to minorities communities
15 before the 1995 regulatory reforms to CRA.

16 It is a burden on all communities when
17 affiliates continue to be excluded from CRA exams
18 at the bank's choice. As a result, affiliates
19 simply have more license to either engage in
20 abusive practices or neglect modest income
21 communities. It is a burden for communities when
22 CRA exams pass more than 98 percent of all banks,

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1 yet lending keeps going down year after year.

2 Ratings do not reflect the reality of
3 differences in bank performance in serving
4 communities. We recommend replacing the 1 to 24
5 point scale with a point system of 1 to 100. More
6 detail is in the written testimony.

7 It is a burden for smaller cities and
8 rural counties when CRA exams call their areas
9 "limited scope assessment areas," meaning that
10 bank performance in these areas does not count at
11 all or to a very small extent in the CRA rating.

12 At the very least, the performance in
13 so-called limited scope areas for each state ought
14 to be aggregated or summed and count as one full
15 scope area.

16 And here is one that our bank partners
17 should applaud. CRA sunshine submissions are a
18 burden and should be retired. CRA exams and
19 decisions on mergers often miss opportunities for
20 enforcement when CRA exams pass banks or when
21 agencies approve mergers without any requirements
22 for improvement.

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1 In recent years, the agencies have
2 imposed more conditional merger approvals require
3 specific improvements in performance, but I can
4 still count on one hand the number of these
5 approvals. The number of conditional merger
6 approvals need to increase in order to ensure the
7 public benefits are realized.

8 Moreover, while readers of CRA exams
9 know which geographical areas have lower ratings,
10 the exams are not that helpful in succinctly
11 summarizing why the bank scored poorly in these
12 areas and what specific steps it could take to
13 improve performance in these areas.

14 Why not include specific requirements
15 for improvements in CRA exams to address areas of
16 weaknesses? For example, these could be
17 requirements to improve lending to
18 African-Americans as well as low and moderate
19 income borrowers or increasing investments in
20 smaller cities.

21 Communication is poor between the
22 agencies and communities. The agencies have

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1 responded to NCRC recommendations for improving
2 their websites, thank you, but their websites still
3 have a tendency to bury CRA and merger information,
4 and thus make it hard for communities to use the
5 CRA and merger application process. It is hard to
6 figure out, for example, who to contact if a member
7 of the public has questions about CRA or the merger
8 application process.

9 CRA examiner training needs to be
10 greatly enhanced. It is still too rare for
11 examiners to talk to community groups when
12 conducting exams. When they do talk to groups, the
13 community group comments are summarized in a very
14 general and non-informative manner on CRA exams.

15 In closing, NCRC will strongly oppose
16 any proposals to rollback existing CRA
17 requirements. For example, we will vigorously
18 oppose expedited merger approvals for banks
19 receiving outstanding ratings and any adjustment
20 to asset thresholds that result in more banks
21 receiving streamlined exams.

22 These proposals do not reduce burden,

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1 but they do reduce the rigor of CRA and merger
2 enforcement, and will result in fewer loans and
3 investments in underserved communities. Exactly
4 what we don't need now.

5 In the EGRPRA process, the agencies
6 should reduce burden by increasing clarity, like
7 describing what is required to demonstrate a public
8 benefit. The EGRPRA process can be a win-win for
9 banks and communities if it creates a predictable
10 and clearly rigorous CRA and merger enforcement
11 regime, but it will be a loser for communities if
12 it replaces CRA's continuing and affirmative
13 obligations to serve communities with a periodic
14 obligation to serve communities.

15 Thank you very much.

16 MR. MILLER: Thank you, Josh. Liz?

17 MS. LOPEZ: Thank you. As Jonathan
18 mentioned, my name is Liz Lopez and I am the
19 Executive Vice President of Public Policy for the
20 Opportunity Finance Network. On behalf of OFN, I
21 would like to thank you for the opportunity to be
22 part of this conversation on the decennial review

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1 of the EGRPRA.

2 OFN greatly appreciates your
3 commitment and focus of this review of the
4 regulations. I would like to start by providing
5 you with an overview of OFN, our members and the
6 communities they serve, as well as an overview of
7 CDFIs' relationships with banks and comments on the
8 Community Reinvestment Act.

9 OFN is a leading national Network of
10 community development financial institutions, or
11 CDFIs. CDFIs invest in opportunities that create
12 vital community services and entrepreneurial
13 capital in urban, rural, and Native American
14 communities. There are four types of CDFIs and
15 over 900 CDFIs certified by the U.S. Department of
16 Treasury.

17 Loan funds make up more than 50 percent
18 of the industry. Credit unions are next with 26
19 percent; banks, thrifts, and holding companies
20 with 19 percent; and venture capitals with 1
21 percent of the CDFI market.

22 As of February, the CDFI industry total

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1 assets were over \$90 billion. CDFI asset sizes are
2 very diverse and ranges from less than \$100,000 to
3 over \$6 billion in assets. As you can tell, it's
4 a very diverse industry.

5 OFN Network includes nearly 240
6 performance-oriented CDFIs. What makes our
7 network unique is that CDFIs must meet OFN's
8 eligibility criteria and performance
9 expectations. In 2014, OFN's members achieved
10 results with a net charge-off ratio of less than
11 1 percent, comparable to the rate for FDIC-insured
12 institutions.

13 OFN members partner across the public
14 and private sector with government agencies,
15 foundations, corporations, and banks to provide
16 innovative solutions and to scale capital into
17 larger investments. Over the past 30 years, our
18 network has originated more than \$33 billion in
19 financing to people, businesses, and markets and
20 communities just outside the margins of
21 conventional mainstream finance.

22 In November, OFN released a

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1 groundbreaking report outlining an analysis of
2 CDFIs' performance, impact, and growth over the
3 last 20 years, from 1994 to 2013. Some of the
4 findings are that CDFIs have maintained their
5 ability to provide capital in underserved
6 communities, even during recessionary periods when
7 conventional banks retrench.

8 CDFIs' average loans outstanding
9 increased slightly in the wake of the 2008
10 recession, from \$28.2 million to \$28.6 million,
11 helping to create jobs, housing, and community
12 services during the downturn, and that CDFI's
13 industry growth has been impacted by capital
14 supplied by banks, thrifts, and credit unions,
15 \$12.7 million in 1994 to \$1.7 billion in 2013.

16 During this period of growth, OFN has
17 supported banks' CDFI partnerships in three-ways.
18 By creating CDFI investment strategies. These are
19 customized, bank-focused, capacity-building
20 strategic plans to help individual banks
21 understand the CDFI industry, identify CDFIs in the
22 bank's footprint, to have the capacity to work with

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1 banks, and develop relevant products and services
2 for CDFIs. By providing asset management services
3 to banks that includes educating staff on how to
4 underwrite CDFIs, providing underwriting
5 services, and managing CDFI portfolios for banks,
6 and by designing and developing capacity-building
7 programs that may also provide CRA credit to banks
8 for their investment.

9 Two examples of OFN work with banks
10 includes working with a bank to decide and execute
11 a program to increase its commitment of annual
12 assets to community development investments and
13 expand its portfolio of financial services
14 targeted towards underbanked, low to moderate
15 income markets, and minority populations.

16 Another example is OFN's work with a
17 bank to develop a strategy aimed at CDFIs through
18 which the bank committed more than \$10 billion to
19 increase economic development activities,
20 including LMI mortgage activity, small business
21 lending, and community development investments.

22 When regulators modernized CRA in 1995,

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1 they tied CRA to CDFIs in a way that, together, with
2 the CDFI Fund, has fueled our industry growth.
3 Now, because it is impossible for any bank that
4 participated in TARP to get an outstanding CRA
5 rating, banks will no longer try.

6 Because a bank can get a satisfactory
7 rating without stretching itself, banks no longer
8 have meaningful CRA strategies. Instead, banks
9 have broader corporate social responsibility
10 programs. This is one of the major factors
11 affecting the change in CDFI capitalization.

12 Because banks no longer are under
13 regulatory pressure to stretch, they will extend
14 credit in more conventional forms for shorter terms
15 with greater scrutiny. What we're hearing from
16 our members is that banks' lendings to CDFI has
17 plateaued and is currently declining, and that not
18 all banks understand how CDFIs operate and how
19 banks can identify the best CDFIs to partner with.

20 We urge for CRA enforcement to be strong
21 and for bank performance under CRA to be
22 disciplined and community-centered. We would

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1 also ask you to consider how bank CRA assessments
2 are determined, applying the same consideration to
3 partnerships with CDFIs that are extended to
4 qualified investments in minority and women-owned
5 institutions and low-income credit unions, as well
6 as CDFI training for CRA compliance officers and
7 banks.

8 Currently, there is a disconnect
9 between how banks do business and how CRA
10 assessments are measured. Our ask is that you
11 consider adding to the bank's assessment, those
12 areas it reaches by means other than branches and
13 deposit-taking ATMs, and for financial
14 institutions to have a commensurate community
15 reinvestment obligations in those markets.

16 Federal agencies have rightly
17 recognized that financial institutions can reach
18 low and moderate income people through means other
19 than bank branches and ATMs. Providing
20 consideration for these types of activities when
21 they happen to reach low and moderate income people
22 is not the same as requiring financial institutions

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1 to meet the needs of low and moderate income people
2 in all the markets in which they do business.

3 Another area that we urge you to
4 consider is applying the same consideration to
5 partnerships with CDFIs that are extended to
6 qualified investments in minority- and women-owned
7 institutions and low income credit unions.

8 Both the requirements and the actual
9 performance of Treasury-certified CDFIs support
10 the addition of CDFIs to the list of institutions
11 included in the qualified investment category.
12 CDFIs are a recognized CRA financial intermediary
13 in the CRA and they are specifically highlighted
14 as an example of community development loans.

15 CDFIs frequently serve the same market
16 interests as minority-owned financial
17 institutions, women-owned financial institutions,
18 and low-income credit unions. More important,
19 they serve the same markets targeted by CRA and so
20 will help meet the CRA's purpose in the same way
21 as those institutions.

22 In 2014, OFN's data indicates that 73

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1 percent of the Network's clients were low income,
2 48 percent were minority, and 48 percent were
3 women. Because of this clear overlap, CDFIs
4 should be accorded the same treatment under the CRA
5 as minority- and women-owned institutions and
6 low-income credit unions.

7 The inclusion will help solidify the
8 unique value of CDFIs in helping low and moderate
9 income people and communities with their credit
10 needs. This is, after all, the purpose of both
11 CDFIs and the CRA.

12 Our last request is that you consider
13 requiring CRA compliance officers and banks to
14 participate in CDFI orientation training. Our
15 experience in working with CRA comp lawyers at each
16 of your agencies has been excellent, but we know
17 that gaining an in-depth understanding about CDFIs
18 can take time, and this is further complicated by
19 the fact that, even after 30 years, our industry
20 continues to evolve and grow.

21 In regards to banks, we believe that
22 required CDFI training could help them understand

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1 how CDFIs operate and about the CDFI industry's
2 diversity, including type, size, capital, and
3 communities that are served. Understanding both
4 is essential to ensure that banks can select the
5 best CDFI to partner with to meet their specific
6 market needs and also their CRA goals.

7 OFN appreciates your consideration of
8 our comments to modernize CRA and ensure it keeps
9 pace with the changing financial services
10 industry. We look forward to continued
11 partnership with you and support of a thriving CDFI
12 industry that provides responsible access to
13 federal and private resources and achieves a
14 positive impact in communities across America.

15 Thank you for your time.

16 MR. MILLER: Thank you very much, Liz.
17 Wade?

18 MR. HENDERSON: Jonathan, thank you.
19 To Chairman Gruenberg and the distinguished
20 members of the EGRPRA panel, I'm honored to be with
21 you this morning, honored to be a part of this panel
22 of distinguished participants representing

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1 consumer and community groups.

2 As Jonathan said, I'm Wade Henderson,
3 President and CEO of the Leadership Conference on
4 Civil and Human Rights, the nation's premier civil
5 and human rights coalition, with over 200 national
6 organizations working to build an America as good
7 as its ideals.

8 I'm also honored to be the Joseph L.
9 Rauh Junior Professor of Public Interest Law at the
10 University of the District of Columbia. But for
11 these purposes, I'm most proud to be a member of
12 the FDIC's Advisory Committee on Economic
13 Inclusion, one of the nation's leading forums on
14 financial regulatory issues and innovations that
15 aim to bring all Americans into the financial
16 mainstream.

17 Now, I know that much of today's hearing
18 has been devoted to discussing the regulatory
19 burdens that financial service providers face in
20 today's environment, with an eye toward the
21 elimination of regulations that are unnecessary,
22 duplicative, or outdated.

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1 Now, these, of course, are worthy goals
2 that few could disagree with. However, I want to
3 caution against the overzealous or too narrow an
4 application of these principles in a manner that
5 might well exacerbate the growing problem of
6 economic inequality in our nation.

7 Now, for my testimony today, I'd like
8 to offer the perspective of a lifelong advocate for
9 civil and human rights, by discussing how we
10 arrived at our current regulatory environment, the
11 importance of protecting the financial health of
12 all communities -- particularly communities of
13 color that far too often bear a disproportionate
14 burden of under-regulated loans and other consumer
15 financial instruments -- and a few of the
16 challenges that I believe we'll face as a nation
17 moving forward.

18 Now, let me begin with one of the most
19 basic understandings that lies at the heart of the
20 Fair Housing Act of 1968 and other important steps
21 our nation has taken in fair housing and fair
22 lending.

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1 Where you decide to live, or, in some
2 cases, where someone else decides you ought to
3 live, has implications that affect virtually every
4 aspect of your life. This one decision has more
5 impact than anything else on which schools your
6 children attend, it affects whether you can find
7 a decent-paying job and whether the transportation
8 systems exist to actually get you to that job.
9 Historically, it has determined how much you'll pay
10 to cash your paycheck or get an emergency loan, and
11 it also still determines whether you can use the
12 money to put healthy food on the table and get the
13 best of healthcare.

14 Now, as we've seen with the
15 heartbreaking case of Freddie Gray of Baltimore,
16 Maryland, who died mysteriously in the back of a
17 police van transporting him into custody earlier
18 this year -- or last year -- it affects whether you
19 will be exposed to lead or other toxins that, even
20 decades after the rest of the country has
21 eliminated them, still keep many people from
22 reaching their full potential. That's what

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1 happened with Freddie Gray.

2 And as we have recently seen in other
3 cities, it affects whether you'll live in fear of
4 violence or face a two-tiered system of justice if
5 you happen to find yourself accused of doing
6 something wrong.

7 Well, needless to say, whether you can
8 get a mortgage and on what terms is one of the
9 biggest factors involved in the decisions of where
10 families live. And getting to the point of today's
11 hearing, this is an area that was in desperate need
12 of stronger and more responsive regulation, and
13 remains so today.

14 Now, I understand that this is the first
15 time the EGRPRA process has been convened in nearly
16 a decade, and it is staggering to look back and see
17 how much has changed since then. Some of you may
18 remember a Time magazine cover from 2006, which
19 showed a man literally hugging his house, and which
20 proclaimed that America was "going gaga over real
21 estate." Now, on the surface, that is certainly
22 how things appeared. Yet the truth of what many

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1 civil rights and consumer advocates, and even some
2 regulators, like Sheila Bair and Ned Gramlich, had
3 by the time had been arguing for years was that the
4 mortgage lending system was profoundly flawed.

5 Tradition lenders had abandoned their
6 responsibility to communities they served,
7 enforcement of consumer protection laws was being
8 neglected, the lines between investment and
9 consumer banking had been eliminated, and as a
10 result, countless numbers of unsound and abusive
11 loans were being made.

12 It was also clear who was being hurt the
13 most. In 2005, the year that marked the height of
14 the housing bubble, African-Americans were 2.3
15 percent, and Latinos 2.7 times more likely to
16 receive subprime purchase loans than white
17 borrowers. And the numbers were not much better
18 for mortgage refinances. And it also should have
19 been more clear where all of this was headed.

20 In 2006, my colleagues at the Center for
21 Responsible Lending -- Mike Calhoun, representing
22 them today -- predicted that 2.2 million subprime

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1 loans, a number that they had to revise upward the
2 following year, would end in foreclosure, and that
3 CRL was criticized for "betting against housing."

4 I don't bring this up to lay blame.
5 There was more than enough going around without my
6 contribution. I recall hearings over the past
7 several years in which mortgage lenders blamed
8 brokers, brokers blamed appraisers, appraisers
9 blamed realtors, realtors blamed developers, and
10 borrowers blamed all of the above, and vice versa.

11 Now, my point is that we should remember
12 that the legal and regulatory structures that had
13 governed mortgage lending were completely broken.
14 And the consequences of that breakdown,
15 particularly for communities of color, were
16 disastrous. And while it is understandable to
17 question and scrutinize and debate the finer points
18 of a new regulatory system that has been enacted
19 in the wake of the Dodd-Frank bill, I would only
20 ask that we keep that history in mind as we do,
21 because a lot of people -- and I'm guessing not too
22 many of them in this room today -- are mired in the

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1 consequences of our failure to properly regulate
2 when regulation was clearly needed.

3 Now, as this ongoing debate over the
4 regulatory process moves forward, there are a few
5 challenges in particular that I'd like to flag, and
6 I'm happy to elaborate on these once we have a
7 chance for further conversation.

8 First, since the ink on Dodd-Frank was
9 still wet, we have seen attack after attack on the
10 work, and more importantly, on the very existence,
11 of the Consumer Financial Protection Bureau. It's
12 one thing to debate the finer points of regulation
13 with the CFPB experts who have been entrusted with
14 writing them. But to the civil rights and consumer
15 advocacy communities, the efforts we're seeing in
16 Congress to overrule the Bureau -- as in the case
17 of auto lending just last week -- and to undermine
18 its independence, demonstrate not just a failure
19 to learn from fairly recent history, but a stubborn
20 determination to live it all over again.
21 Defending the work of the CFPB is going to remain
22 a top priority for the civil and human rights

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1 community going forward.

2 Second, we are still faced with the
3 issue of what to do with our nation's housing
4 finance system in which the majority of home loans
5 are guaranteed by Fannie Mae and Freddie Mac. And,
6 of course, since 2008, that system has been in a
7 tenuous position. Fannie and Freddie remain in
8 conservatorship, and with shrinking capital
9 buffers, they remain at risk of being bailed out
10 again with potentially serious consequences for
11 the affordable housing mission they were meant to
12 fulfill.

13 Now, while the leadership conference
14 remains open to discussing the best way to reform
15 the GSEs, including an explicit federal guarantee
16 of mortgages, we also believe it's important to
17 face reality. Their current position is not
18 sustainable in the long run and there is no
19 consensus or timeline on how or when Congress might
20 come up with a better system.

21 Now, until such time that we might see
22 legislative reform, we have called for allowing

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1 Fannie and Freddie to rebuild their capital buffer
2 and eventually allowing them to exit from
3 conservatorship.

4 Now, let me just say that some people
5 have referred to our position as "recap and
6 release," as if we're proposing to go back to the
7 same system we had before the housing crisis, and
8 I reject that characterization. Thanks to the
9 2008 law that gave us the FHFA, with its stronger
10 oversight, and the Dodd-Frank law that gave us the
11 consumer bureau, and protections like qualified
12 mortgages, we are operating in a very different
13 world than we had before. I think we should give
14 those reforms a chance to work, and we're going to
15 continue making the case for that.

16 Now, finally, in the coming months, we
17 expect to see the CFPB issue a rule addressing
18 another one of the most problematic financial
19 products in communities today, especially
20 communities of color, and that's payday lending.

21 Ultimately, and after a long fight that
22 will most likely be taken up in Congress, I expect

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1 the CFPB will prevail in putting a stop to this
2 devastating and immoral type of lending. At the
3 same time, the need for small-dollar credit in
4 low-income communities of color will still exist.

5 I want to encourage the FDIC, including
6 through the Committee of Economic Inclusion, and
7 other regulators, to continue laying out the
8 regulatory path for better alternatives to take the
9 place of payday loans.

10 Now, with that, I'll stop and I thank
11 you again for the opportunity to be with you.

12 MR. MILLER: Thanks very much, Wade.
13 And, Mike, finish us off here.

14 MR. CALHOUN: That's a tough one to
15 follow and you'll see I have a bit of a handicap
16 today.

17 Thank you for the opportunity to speak
18 today, and thank you for the attention and care that
19 you are providing, you and your agencies, to the
20 EGRPRA process. My comments follow with the last
21 point that Wade made.

22 Banks, as everyone here knows, play

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1 such a critical role in our economy. And
2 accordingly, they're given special powers in order
3 to carry out that role. And it's what we're seeing
4 today, and we've seen this before, is a growing
5 effort by non-bank entities to try and obtain
6 access to those powers without the corresponding
7 obligations and supervision that come with it.
8 And it is really imperative in this process that
9 we protect both the integrity of the bank charter,
10 and most importantly, the consumers in the overall
11 economy which depend upon that protection.

12 Now, we have seen these attempts before
13 and they have been appropriately rejected with a
14 lot of work by your agencies. Last year, I
15 noticed, when issuing the new CIF Handbook, the OCC
16 made it clear that banks may not "rent their
17 charters," and that was in accord with longstanding
18 policy.

19 I think Comptroller Hawke put it well
20 more than a decade ago. Referring to preemption
21 privileges, he said, "They are not a commodity that
22 can be transferred for a fee to non-bank lenders."

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1 But we are seeing growing efforts for that, in fact,
2 to occur.

3 Courts have scrutinized those that try
4 to rent bank charters to evade state consumer
5 protection laws. Typically, these arrangements
6 that we see -- and we're seeing lots of them today
7 -- involve the following characteristics. The
8 loans will be nominally originated in the name of
9 the bank, but the non-bank entity will design the
10 program, market the loans, provide funding for the
11 loans, service the loans, and usually guarantee the
12 bank against any losses from the loans. Often --
13 and I tried this recently -- you can go to the
14 website and other materials, to the bank itself,
15 and find no reference to these loans. You can only
16 find reference to them through the non-bank entity.

17 Courts have seen through these shams,
18 and the majority of them apply a test called the
19 "predominant economic interest" to see who's the
20 real party in interest in these loans rather than
21 the nominal lender. And that's consistent with
22 what you've done, and I would argue it's also

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1 consistent with Dodd-Frank, which reaffirmed that
2 rent-a-bank charters are not allowed.

3 As everyone here will recall,
4 previously operating subsidiaries of banks were
5 accorded preemption. Dodd-Frank reversed that
6 position and said, if you want preemption, you need
7 to operate through the bank itself. And for these
8 non-bank entities to make an even much more tenuous
9 claim to preemption just runs in the face of what
10 Congress did in the Dodd-Frank Act.

11 But as I noted, we are seeing a surge
12 of these in the new world. I'll give the example
13 of where it's most predominant, is the online
14 lending by non-bank entities. Many of these
15 entities are charging 200 percent interest or more
16 and they're seeking to make these loans in states
17 where that would exceed the state usury limits.
18 And they also do not comply with state licensing.

19 This surge of high-cost lending has
20 been a reaction to rulemaking efforts of the CFPB
21 on payday and installment loans, and to the general
22 expansion of FinTech online lending, which offers

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1 promise to provide some of the affordable loans as
2 well. And it's how to balance that to come up with
3 products that actually help consumers.

4 Essentially, what happened is payday
5 lenders were able to convince states to create
6 exceptions to their state usury laws by arguing
7 that their fees were not interests. They were
8 one-time fee for deferral of a check for one pay
9 period.

10 The industry, though, morphed into a
11 model of repeat lending with the average borrower
12 now being in a payday loan for more than half of
13 the year. The CFPB found that the majority, the
14 majority, of payday loans were going to people who
15 had more than ten loans in a row with no break, and
16 that is where the industry has moved.

17 And so now the industry is faced with
18 ability to repay and other standards that may be
19 proposed by the CFPB, hopefully soon. And so
20 payday lenders are quickly morphing into these
21 high-cost installment lenders.

22 And a final reason that this lending has

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1 gone unscrutinized, and it puts more burden on the
2 regulators, is, virtually every one of these
3 agreements contain binding arbitration clause that
4 immunize them against any challenges from private
5 attorneys. So it is only public oversight that can
6 provide relief here.

7 So we expect that these more blatant
8 rent-a-bank schemes will morph into efforts to try
9 and appear to pass economic interests to the banks.
10 An agreement I looked at recently had artifices
11 such as complex loan participation structures,
12 offshore funding sources, and complex guarantee
13 agreements. And the regulators, we would urge,
14 should scrutinize these arrangements to see who
15 really does have the economic interest.

16 But beyond that, we urge the regulators
17 to look at the terms and conditions of these loans
18 themselves. In the early 2000s, we went through
19 this exact scenario with payday lenders. Many
20 states, including North Carolina, where we are
21 based, decided to prohibit the payday loans. The
22 payday lenders responded by partnering with banks

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1 in these rent-a-bank charter deals.

2 The FDIC, under Don Powell, responded
3 in 2005 by focusing on the product itself, noting
4 how it had morphed from this one short-time bridge
5 into what had become a long-term debt trap. And
6 they imposed standards that applied to both banks
7 and the rent-a-charter. Their modest standard
8 was, don't put people in these two-week loans for
9 more than 1/4 of a year. And that made the model
10 not work, and addressed it both for banks and the
11 rent-a-charter.

12 And we would urge you again today that
13 these high-cost installment loans pose similar
14 problems to the payday loans. So, like the payday
15 loans, they are dependent on the lender obtaining
16 direct access to the borrower's bank account.
17 Every one of these, usually it's 99 percent plus
18 of the loans, have ACH payment on the date of the
19 borrower's paycheck, and it is virtually
20 impossible to get one of these loans without that.
21 They ensure that the lender is repaid even when the
22 borrower cannot afford to still pay their remaining

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1 bills.

2 Let me close with an example of one
3 lender who did direct lending as well as one of
4 these rent-a-bank arrangements. Its loans often
5 exceeded 200 percent for a loan of \$3,000 for a
6 four-year term. After paying on a loan like that
7 for a year and a half, borrowers had paid thousands
8 of dollars in payments. But due to the up-front
9 fees and the high interest rate, they often had paid
10 less than \$100 down on the principal that they
11 borrowed.

12 As Margot had indicated, these loans
13 have high default rates. And at that point, over
14 1/3 of the borrowers were in default on the loans.
15 And what is alarming, perhaps more so, is the lender
16 had predicted that default rate. That was not an
17 accidental outcome. It was where they were
18 maximizing their returns.

19 And then finally, on the back end, this
20 lender inundated borrowers and their family
21 members and friends and employers with debt
22 collection calls. In one state, this lender had

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1 292 borrowers. In a court case, it was found that
2 they had made over 84,000 collection calls to that
3 group of borrowers. That's more than 250 calls to
4 every borrower. Now, again, these are loans that
5 were originated in the name of a bank and insured
6 by federal insurance.

7 So, in closing, I want to correct, I
8 think, what's often a misconception about the
9 upcoming CFPB rules in this area. The CFPB has
10 been very explicit: their rules are not intended
11 as comprehensive regulation of this lending, and
12 they are going to be highly dependent upon the
13 maintenance and integrity of state consumer
14 protection laws and of federal oversight of banks,
15 and particularly their lending partnerships with
16 some of these lenders.

17 So, we would urge you that regulatory
18 reform should ensure that the oversight remains
19 vigilant to both enforce consumer protections and
20 maintain the integrity of the bank charter. Thank
21 you.

22 MR. MILLER: I appreciate the

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1 panelists very much for your very insightful
2 comments. I turn to the principals for any
3 questions or clarifications.

4 COMMISSIONER TAYLOR: Again, I want to
5 thank the panel. That was very, very helpful
6 information that you guys gave.

7 A number of you have talked about and
8 advocated that the banks should be doing more small
9 loan lending. And I've heard some banks want to
10 actually do more small loan lending, but they say
11 the regulations are kind of burdensome, the
12 supervision is burdensome. Are there hurdles that
13 stop them from doing that, and if so, how can we
14 address some of those regulatory hurdles?

15 MR. CALHOUN: So I think there are two
16 things there. One, I would note the CFPB, in their
17 at least brief of proposal -- and we expect
18 something similar will be in their proposed rule
19 -- has looked to provide exemptions for bank
20 lending. It makes sense for this lending to take
21 place in banks because it is so much more efficient.
22 They know the customer, they don't have to build

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1 a separate infrastructure, and they're subject to
2 your supervision.

3 At the same time -- and I've had some
4 bankers candidly say this to me, that banks today
5 are extremely reluctant to do this because it would
6 have the effect of cannibalizing the very
7 profitable overdraft product that they offer,
8 which is, in many ways, operating as a small-dollar
9 lending program.

10 And so I think it's noteworthy, the
11 CFPB, I think they looked at this through the same
12 lens, that their regulatory agenda has overdraft
13 coming right on the heels of payday for that reason,
14 to open up this. I mean, there's a principle we
15 often talk about where bad products can drive the
16 good products out of the system. It's kind of
17 tough to go up to the C-suite and say, "Let's do
18 this program that will knockout all the revenue
19 from this other very profitable program." So I
20 think that is the real key to moving forward with
21 this access.

22 MR. SILVER: I would like to add that

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1 more data sheds sunlight. You have the Home
2 Mortgage Disclosure Act data that requires the
3 public availability of home lending. Consumer
4 lending and credit card lending over the years has
5 been in a dark shroud because there is a lack of
6 publicly available data.

7 And data on the number of these loans,
8 the terms and conditions, I think would be very
9 helpful. And this is always very puzzling to me,
10 because banks make credit card loans and there's
11 been a lot of -- credit card lending has also been
12 rife with abuses -- but I think more thought needs
13 to be made about to what extent can credit card
14 lending serve some of these needs, to what extent
15 can bank small consumer lending serve some of these
16 needs? You know, why are people running to payday
17 lenders? And I think one reason people are running
18 to payday lenders is a lack of bank branches in
19 minority communities and low and moderate income
20 communities.

21 So I think all these things work
22 together. I think more vigorous enforcement of

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1 the Community Reinvestment Act. And when banks
2 merge, if they're proposing branch closures, that
3 ought to be scrutinized very carefully.

4 I think all these things work together.
5 And, you know, access to credit is too tight right
6 now. It was irrationally too loose in the years
7 running up to the financial crisis, but now it is
8 too tight. And there is a way to loosen some of
9 these underwriting requirements and do it in a safe
10 and sound and responsible manner and really serve
11 needs.

12 MR. HENDERSON: I think my colleagues
13 have both cited examples for why banks have
14 difficulty in stepping in this area. And they're
15 both right, but I would ask the panel to at least
16 be open to a conversation about trying to expand
17 the availability of small-dollar lending beyond
18 the conventional sources that have been the subject
19 of your attention over the years.

20 There is a proposal on the table, a very
21 modest proposal, to allow the U.S. Postal Service
22 to engage in some aspects of tightly controlled

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1 small-dollar lending. While I understand that
2 that may be anathema to banks and to traditional
3 financial institutions, we would urge you to step
4 back for a minute, take a look at the available
5 data, study it carefully, think about the
6 opportunity to provide venues for small-dollar
7 lending, in response to Josh Silver's comment that
8 banks don't have adequate and sufficient branches
9 in communities around the country, but recognizing
10 that the U.S. Postal Service is literally in every
11 community in the country, both urban and rural.

12 And so the ability to explore this as
13 one way of expanding the availability of
14 small-dollar lending is certainly worthy of
15 consideration, regardless of how you come out on
16 the analysis. We hope you'll at least be open to
17 looking at it.

18 GOVERNOR TARULLO: Thanks. I
19 actually wanted to generalize Commissioner
20 Taylor's question a little bit, because you all,
21 the five of you, spoke very forcefully to, I think,
22 two sets of issues: one, the affirmative

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1 obligations of banks under the CRA, in particular;
2 and secondly, the need to prohibit predatory and
3 harmful practices, some of the authority for which
4 still lies with us and some of it lies elsewhere.

5 But what I wanted to ask is, as Steve
6 did a little bit, whether there are regulations
7 that our three agencies have in place for
8 prudential reasons, which you all assess as
9 unnecessarily impeding the ability to make
10 small-dollar loans, to make loans into low and
11 moderate income areas, to make mortgage loans.
12 Anything that we're doing, or have done, or maybe
13 the legacy of things that were done in the past,
14 that you don't see either a good safety and
15 soundness reason for -- well, you don't see a good
16 safety and soundness reason for it, and you think
17 it may, even at the margin, be inhibiting the
18 ability of the banks to make those kinds of loans.

19 MR. SILVER: Well, I don't want the
20 EGRPRA process to result in an attack on the
21 qualified mortgage or the other important
22 regulations that have been implement as required

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1 by Dodd-Frank, because I think that these
2 protections are very, very important. The ability
3 to repay, as Mario says, why do you even have to
4 write a law about that? But you did have to write
5 a law about that.

6 Lenders and brokers are making loans
7 that you would not make to your grandmother or to
8 your mother. You know, there should be a
9 grandmother and mother test, but unfortunately not
10 all human beings are moral and you need to write
11 these rules.

12 In the 1990s, there was an upsurge of
13 CRA lending that was not subprime lending, but that
14 was responsible lending, relaxing down payment
15 requirements, considering sources of saving in
16 non-traditional ways that worked. Study after
17 study has shown that CRA-regulated lending was much
18 safer and sounder, and reached more low and
19 moderate income people, than mortgage company
20 lending and other lending that was outside the CRA
21 realm.

22 So I think we need to get back to those

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1 practices that promoted safe and sound home
2 lending, small business lending, that was
3 regulated under CRA and the other laws. And I
4 think just some -- you know, one thing that the
5 regulators can do, rather than, you know,
6 eliminating QM protections for portfolio lending,
7 I think that's very, very important, because what
8 could happen to a portfolio loan? It could be sold
9 the next year.

10 Conduct roundtables with community
11 organizations and lenders and other stakeholders,
12 and try to figure this out. Why isn't there more
13 CRA programs to expand lending? Meet about it,
14 write about it, discuss about it, get it in the
15 media, and then I hope -- and more vigorous
16 application of CRA, and I hope we see more safe and
17 sound lending in communities.

18 MS. SANDERS: So, I think some have
19 said that I've never seen a regulation I didn't
20 like, but I would -- I think, as you might expect,
21 we, at this table, most of us, are not thinking
22 about the problem the same way you are. I sit at

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1 my desk, I've been working for the National
2 Consumer Law Center 24 years now, and I get the
3 calls from the legal aid lawyers and private
4 attorneys who are dealing with people who have
5 gotten loans they can't afford.

6 And I don't get any calls from people
7 who can't get loans. I'm not negating that that
8 is not a problem, but the problem that is causing
9 the greatest amount of loss and heartburn and cost
10 to the low-income community are the loans that
11 shouldn't be made.

12 And one of the problems that I think
13 causes that is the conflation of affordability with
14 ability to repay. The bank's obligations, the
15 banking regulators have required that banks only
16 make loans where they are assured that the borrower
17 has the ability to repay. Well, that means the
18 bank has assured itself that it can take the money
19 from the borrower, and thus the loan can be repaid.
20 That is a different concept than whether the
21 borrower can actually afford to make those
22 payments.

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1 Sometimes it's going to be better for
2 borrowers to not get the loan. And we have so many
3 stories, legal aid stories, one story I remember
4 from East St. Louis where a woman was so pleased
5 originally to get her home loan, and then two years
6 later she went crying to her lawyer and said,
7 "Whoever said this was a good idea? I can't afford
8 it. I've lost everything. My children's lives
9 have been disrupted."

10 It's not a good idea to make people
11 loans that they can't afford to repay.

12 MS. LOPEZ: And just to add on to what
13 Margot was saying, actually, the Opportunity
14 Finance Network is launching an education
15 campaign, because one of the challenges that we're
16 seeing is that consumers are not properly informed
17 about all the different options.

18 We're at the very early stages of this
19 campaign, but one of the things that we really
20 needed assess are about the diversity of the
21 markets and how do you best reach Native American
22 communities, Latino communities, African-American

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1 communities, Asian communities, urban and rural
2 areas. So that is something on our end that we've
3 been focusing on the consumer side.

4 MR. SILVER: Just real quick, there is
5 a huge issue of access to credit for small business
6 lending. NCRC has a small business technical
7 assistance program for women- and minority-owned
8 businesses. And this has been also written about
9 extensively in the media, so there is a problem.

10 And non-bank lenders that are high
11 interest rate lenders, it's all very familiar, are
12 stepping into the small business lending field.
13 And I worked for a while for a non-profit
14 organization called Manna, a housing non-profit
15 developer, and I can tell you, the American dream
16 of home ownership is still a great dream for many
17 people. I would see them every day in the offices
18 of Manna.

19 The question is, is a non-profit with
20 responsible counselors going to reach low and
21 moderate income and minority people and offer them
22 responsible home ownership that lasts? Or is a

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1 predator? And what we're doing as regulators and
2 non-profits and banks is creating an
3 infrastructure, and hopefully the infrastructure
4 works to promote long-lasting and sustainable home
5 ownership and small business ownership, and keep
6 it away from the predators who want to extract
7 wealth.

8 MR. CALHOUN: So, if I can add just one
9 place that I would urge you to look, and I think
10 it reflects the perspective you have here, is, most
11 people know we're the affiliate of a lender that
12 does a good bit of mortgage lending. So we get to
13 comply with the regulations also. When you talk
14 of people in the mortgage field, I hear a broad
15 consensus that this is a fundamentally safer
16 mortgage environment that we have.

17 And it's not just safer for the
18 individual loans. It makes it safer that you will
19 not have a broad, catastrophic event. Because so
20 much we saw, for example, all of our loans were
21 30-year fixed rate, fully documented, we had them
22 across the country, 48 states, and when

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1 unemployment hit 12 percent, you know, you could
2 underwrite them as well as you want, you're going
3 to have some high losses.

4 But I think those should be factored in
5 when you look at the capital requirements, because
6 one of the things we have seen is, it is hard for
7 many community banks to hold loans, particularly
8 non-conforming loans, on their books because of
9 capital treatment there. And you want to make sure
10 we have safety and soundness there, but I would urge
11 you just to use care of the balancing there and have
12 those capital requirements reflect these other
13 protections, that, as long as they are there, do
14 make it a much safer mortgage market than it was
15 before.

16 CHAIRMAN GRUENBERG: If I could ask Ms.
17 Lopez just briefly: we've had a longstanding
18 interest in partnerships with community banks and
19 community development financial institutions; is
20 it your view that the environment today is actually
21 more challenging for developing and sustaining
22 these relationships? And on the regulatory side,

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1 from your perspective, what are the particular
2 issues that you think we need to be involved in?

3 MS. LOPEZ: Yes. So, one of the things
4 that OFN just actually did in November is we
5 released a study of, really, 20 years' worth of
6 data. And what that showed is that banks had really
7 fueled the significant growth of the industry.
8 That data went up to 2013. And what we're hearing
9 now from our members is that they're feeling that
10 the lending has plateaued and that it actually is
11 going on the decline.

12 And one of the reasons being is that the
13 CRA amendments that were made are no longer as,
14 really, impactful as they were early on because of
15 the changes that we're currently facing. No more
16 banks merging, and therefore, really aiming for a
17 higher rating in terms of CRA from satisfactory to
18 outstanding.

19 So it's great to kind of have this
20 20-year perspective to really have seen the impact
21 that banks have and to then have the immediate
22 feedback of what our members are telling us what

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1 the situation is currently.

2 In terms of what can be done to address
3 the issue, one of the challenges that we're also
4 hearing from our members is that our industry is
5 complex and not all CDFIs are created equally. And
6 that is truly a challenge even if banks are willing
7 to partner with us because of the complexity of our
8 industry.

9 Not every CDFI will be a great match and
10 a lot of the times that can be due to capacity
11 issues, but there are certainly plenty of CDFIs,
12 and they truly understand what are the asset sides,
13 who are the communities that they serve, and what
14 their capabilities are, so there are definitely
15 significant CDFIs that can be good partners, but
16 it's not one of those things that all CDFIs can be
17 treated equally.

18 MR. MILLER: Any other questions from
19 the principals and any comments from the audience?
20 We have the microphone in the front. Well, if
21 that's the case, then I think we stand between you
22 and lunch.

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1 MS. MILLER: Thank you very much,
2 Jonathan. Folks, lunch is outside. You're
3 welcome to take lunch and bring it in the room and
4 eat it. We'll return at 1:15. Thank you.

5 (Whereupon, the above-entitled matter
6 went off the record at 12:03 p.m. and resumed at
7 1:15 p.m.)

8 MS. MILLER: Okay. It's 1:15.
9 Before we start the next panel, I just want to
10 remind folks that in your packages, we have forms
11 for comments. The ladies up front tell me we don't
12 have any comments yet, you don't have to, but if
13 you wish to, just fill out one of these forms with
14 your comments, and you can drop it off out front,
15 and it will get entered into the record. So thanks
16 very much.

17 We're going to move to our second banker
18 panel and our moderator today is Toney Bland, and
19 Toney is the Senior Deputy Comptroller at the OCC.
20 So, Toney, why don't you take us away.

21 MR. BLAND: Okay. Rae-Ann, thank you
22 very much. I also want to thank you all for staying

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1 around and if you didn't know, we were taking
2 attendance, so we know who left. We have panel
3 three, and as Rae-Ann said, we're the second banker
4 panel.

5 What our panel is asked to address is
6 rules pertaining to applications and reporting,
7 powers and activities, international, and banking
8 operations. What I want to do is spend a moment
9 and just touch on what is covered under those
10 particular rules.

11 Under applications and reporting,
12 we're talking about the Bank Merger Act, change in
13 bank control, Call Reports, deposit insurance,
14 filing procedures. Under powers and activities,
15 that includes investment in bank premises,
16 investment securities, sales of insurance,
17 fiduciary powers, community development
18 investments.

19 Under international, it's foreign
20 operations of national banks, Edge Act
21 corporations, and then lastly, under banking
22 operations, we're talking about assessments,

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1 availability of funds, collections of checks,
2 record keeping requirements, and reserve
3 requirements. And that's not all inclusive, but
4 just to hopefully give you a sample of the areas
5 under each one of those rule categories.

6 As -- similar to the other panels, we
7 asked our panelists to provide specific comments
8 on regulations that are outdated, unnecessary, or
9 unduly burdensome. Now I'd like to introduce a
10 very distinguished panel and I think it's important
11 to note we have institutions represented here of
12 different sizes and representing different
13 markets.

14 To my right is Jim Consagra, he's the
15 President and Chief Executive Officer of United
16 Bank in Vienna, Virginia. It has approximately
17 \$6.3 billion in assets. It is part of the United
18 Bankshares, Incorporated, which is a \$12.6 billion
19 in assets and operates from 129 full service
20 offices in West Virginia, Ohio, Pennsylvania,
21 Virginia, Maryland, and Washington, D.C. Did I
22 miss a state?

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1 The bank is supervised by the Federal
2 Reserve and it was founded in 1979. Next to Jim
3 we have Peggy Fullmer. Peggy is the Chief
4 Executive Officer and Chief Financial Officer of
5 the Milton Savings Bank in Milton, Pennsylvania.

6 Milton has approximately \$66 million in
7 assets. It is supervised by the OCC. The bank was
8 established in 1920. Next to Peggy we have Martin
9 Neat. Martin is the President and Chief Executive
10 Officer of First Shore Federal of Salisbury,
11 Maryland. First Shore Federal is a federally
12 chartered savings and loan association. It has
13 approximately \$301 million in assets and operate
14 from nine offices across the lower eastern shore
15 of Maryland. And First Federal is supervised by
16 the OCC and it was founded in 1953.

17 And lastly, we have Gwen Thompson. She
18 is the President and Chief Executive Officer of
19 Clover Community Bank and Clover Community Bank
20 Bankshares in Clover, South Carolina. Clover
21 Community Bank has over \$126 million in assets. It
22 operates from two offices in South Carolina. It

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1 is supervised by the FDIC and the bank was
2 established in 1987.

3 Thank you all for agreeing to be a
4 panelist. Similar to the first and second panels,
5 each panelist will take more than ten minutes, or
6 as we like to say, ten-ish, to share their specific
7 thoughts and views on the regulations. And again,
8 our goal is to get specific comments.

9 And so we'll start with Jim, to my
10 immediate right. Jim.

11 MR. CONSAGRA: Thank you, Toney. I
12 really appreciate the opportunity to participate
13 on this panel and to address the nation's top
14 regulators. I am very optimistic about the
15 results of this process as evidenced by the
16 significant improvements and changes that we have
17 already seen.

18 I would like to start by giving a brief
19 bio on United Bankshares. I believe it will help
20 add important perspective to my comments. As
21 Toney mentioned, we are a regional bank holding
22 company with \$12.6 billion in assets and we operate

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1 129 offices throughout Washington, D.C., Virginia,
2 Maryland, Pennsylvania, Ohio, and West Virginia.

3 We employ approximately 1700 people and
4 have successfully completed and integrated 29
5 acquisitions. Our most recent transaction was the
6 purchase of Virginia Commerce Bancorp, a three
7 billion dollar bank holding company located right
8 here in Northern Virginia.

9 That transaction was announced in
10 January of 2013, but for reasons I will discuss
11 later, didn't close until January of 2014, almost
12 a year later. In addition, we recently announced
13 the signing of a definitive agreement on November
14 9th of this year to acquire the Bank of Georgetown,
15 our 30th acquisition, so we are currently in the
16 process of preparing the merger applications.

17 So as you can see from that brief
18 history, M&A is an important line of business for
19 UBSI. Therefore, I would like to begin my comments
20 with the merger application process. I would like
21 to use the Virginia Commerce transaction as a basis
22 for my discussion.

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1 During this process, our communication
2 with the Federal Reserve Bank of Richmond and the
3 Virginia Bureau of Financial Institutions were
4 excellent. We had meetings prior to the signing
5 of the definitive agreement, we communicated
6 during the application process, and we were
7 diligent in providing the requested information.

8 We filed our merger applications and
9 posted the appropriate notices. During this
10 period, things were moving along smoothly and we
11 were very optimistic that we would be approved
12 under delegated authority. However, the Federal
13 Reserve Bank of Richmond received a single consumer
14 protest letter on the very last day of the notice
15 period, eliminating delegated authority and
16 automatically requiring approval from Washington,
17 D.C.

18 And we are very proud of our CRA record
19 and all our previous deals were approved under
20 delegated authority, so you can imagine we were
21 very disappointed, and it ultimately added over
22 four months, almost five months, to the process.

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1 Obviously, any time regulatory
2 approval is delayed it causes significant
3 challenges both to the bank that's acquiring and
4 the bank that's being acquired. We had to postpone
5 a data conversion -- data processing conversion,
6 we lost key Virginia Commerce personnel during this
7 process, and retaining Virginia Commerce customers
8 became more of a challenge.

9 But you are all aware, due to the
10 gun-jumping rules, the acquiring institution is
11 limited in what it can do to protect the franchise
12 value of the investment until the application is
13 approved. And I didn't even cover the challenges
14 that the bank that's being acquired has with
15 maintaining people, customers in a period of
16 significant uncertainty.

17 I believe a lengthy approval process
18 and uncertainty around the timing of the approval
19 adds significant risk to the transaction. In
20 addition, we have been told by our legal counsel
21 in our Bank of Georgetown deal, regardless of our
22 CRA and fair lending record, we should expect a

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1 consumer protest letter.

2 During our recent reverse due diligence
3 with the Bank of Georgetown, there was extended
4 discussion concerning potential regulatory delay
5 and a significant amount of time was spent on the
6 regulatory approval process due to the length of
7 time it took us to close the Virginia Commerce deal.

8 Unfortunately, we were unable to
9 provide clear guidance as to timeframe to the Bank
10 of Georgetown management group. I understand that
11 certain applications must be approved by
12 Washington, but it shouldn't be based on a single
13 letter from a consumer protest group, particularly
14 when the acquiring company is financially sound,
15 a proven acquirer, and has a solid CRA record.

16 The next topic I would like to discuss
17 falls under powers and activities, specifically
18 real estate lending standards under 12 CFR part
19 208, subpart E. This section of the Code includes
20 important guidance on portfolio underwriting and
21 monitoring.

22 As a banking company that successfully

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1 navigated through the most recent recession, I
2 certainly appreciate the need for stringent
3 underwriting standards and portfolio monitoring.
4 However, I am concerned about the HVCRE rules and
5 their potentially negative impact on real estate
6 lending practices for our industry.

7 For example, there's a requirement that
8 the borrower must contribute cash of at least 15
9 percent of the as-completed value. In addition,
10 this capital must remain in the project during the
11 life of the project, including any excess over that
12 15 percent minimum.

13 With this last requirement, we are, in
14 effect, penalizing the projects with the stronger
15 equity positions. In addition, the 15 percent
16 minimum is based on the as-completed value, so the
17 borrower is required to hold more capital for
18 creating additional value.

19 Finally, HVCRE does not allow the
20 lender to count true land equity as capital, which
21 is inconsistent with how we would underwrite a
22 deal. I believe these requirements can be

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1 inconsistent with prudent underwriting standards
2 and it creates an untenable requirement for us to
3 impose on our borrowers.

4 When the cost of regulatory capital
5 does not reflect the true risk on a project and is
6 not consistent with the cost of real capital, it
7 may result in poor lending decisions for the
8 industry.

9 I do, however, believe that the concept
10 of additional capital for HVCRE is extremely
11 important and I totally support the theory behind
12 it. I also believe that if the industry
13 collaborates we can make significant improvements
14 to the HVCRE rules in very short order.

15 I'm going to move on to appraisals now.
16 I would like to offer a few brief thoughts on Reg
17 Y concerning appraisals. In my opinion, the
18 minimums are set too low at \$250,000 for income
19 producing real estate, or non-business purpose
20 loans, and at one million dollars for business
21 purpose loans.

22 I believe the appraisal thresholds

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1 create problems that penalize the small CRE deals
2 with this restrictive one-size-fits-all approach.
3 I think these minimums are extremely low for the
4 much larger institutions and could be adjusted
5 based on the bank's capital and/or asset size.

6 Next, I would like to touch briefly on
7 the quarterly Call Report filings. There's been
8 a lot of discussion at previous sessions concerning
9 the length and time associated with the preparation
10 of these reports. I think Call Reports are very
11 important, provide valuable and useful information
12 for regulators, banks, investors, underwriters,
13 the general public, and I frequently use the Call
14 Report system as well when we are looking at
15 additional merger and acquisition candidates.

16 However, I do think we can move to more
17 of a 10-Q, 10-K concept with three quarterly
18 reports and then one year-end report. This would
19 relieve a significant burden and still provide much
20 needed information to the end users.

21 I won't go into specific detail, as it's
22 been covered in previous sessions, but I believe

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1 there's significant opportunity here to eliminate
2 obsolete and unnecessary data.

3 My final suggestion on Call Report
4 relates to coding. The quality of Call Report data
5 for the purpose of monitoring the risk profile of
6 individual banks, as stated in 12 CFR 304.3(a),
7 would significantly improve if we incorporated
8 consistent definitions of all relevant loan
9 concentrations into a single coding system, and I
10 believe this would be especially beneficial with
11 CRE and HVCRE concentrations.

12 If we use the Call Report data as it
13 exists today to approximate a bank's CRE
14 concentration, despite the inconsistent
15 definitions, they could be significantly
16 overestimating or underestimating individual
17 banks' true concentration.

18 And finally, I believe HVCRE should
19 have its own call code category instead of being
20 a subset of other call codes, in this way, the banks
21 and the feds could benchmark their HVCRE exposure
22 against that of their peers and the rule could be

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1 applied with greater uniformity.

2 Under the category of fed reporting,
3 specifically FR 2052(b), liquidity monitoring
4 report, we cannot currently upload the information
5 to the system. The information must be retyped
6 into the system, increasing the potential for
7 error, so I think if we could come up with a way
8 to upload the information, allow us to upload Excel
9 spreadsheets, I think it'll be much more efficient
10 and eliminate the potential for errors there.

11 Also, a portion of the report of
12 selected money market rates, which is FR 2420, is
13 required to be filed by 7:00 a.m. daily. Although
14 we are not subject to that reporting at this time,
15 it seems just to be unnecessary to require filing
16 at this time of day to analyze and monitor money
17 market rates. Some relief from the early morning
18 deadline would be very helpful.

19 And my final comments will be under the
20 category of banking operations, and I'll start
21 briefly with Reg S, which is reimbursement for
22 providing financial records.

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1 I believe we need to update the
2 reimbursement rates to reflect today's labor
3 costs. I believe they haven't been updated in some
4 time, and that's probably been covered in previous
5 sessions. And finally, I was looking over the
6 materials, I saw that debit card interchange fees
7 fell under that, and I just could not resist the
8 opportunity to talk about that for a few minutes.

9 I've talked about it a lot in private.
10 I've never had the chance to do that publicly, so
11 here we go. The Durbin Amendment has been
12 discussed ad nauseam, and I realize that any
13 changes would require legislative action. However,
14 I would be remiss if I didn't point out that our
15 company has lost over six million dollars in annual
16 revenue as a result of passing the ten billion
17 dollar threshold, and the industry is losing
18 anywhere between eight billion dollars and \$14
19 billion a year, depending on which report that you
20 have read or believe.

21 But the point remains that valuable
22 capital continues to be diverted from the banking

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1 industry to the big box retailer with no benefit
2 to the customer as the banking industry predicted
3 and warned. In fact, the consumer ultimately is
4 harmed as the banks seek ways to recoup their
5 revenue losses, including the elimination of free
6 checking, points we've all heard before.

7 Toney, that concludes my comments and
8 on behalf of UBSI, I would like to thank you for
9 the opportunity to participate in this afternoon's
10 discussion.

11 MR. BLAND: Thank you, Jim. Peggy?

12 MS. FULLMER: I appreciate the
13 invitation to be here today and thank you for the
14 opportunity to speak to you. In my career at
15 Milton Savings Bank, I have seen a lot of regulatory
16 change and burden come forth. Since the 1970s,
17 most of the regulations have been written to
18 protect the consumer or simply protect the whole
19 banking structure, but one fact is sure, they were
20 needed at the time they were written, but a lot of
21 them are getting outdated and it is good that a
22 review is being done.

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1 At our bank, we embrace each new
2 regulation, we study it to death, and find a way
3 to attempt compliance, and we spend a fortune in
4 audits to be sure we're following them and wait to
5 find out if the examiners will agree at our next
6 examination.

7 Many of my staff spend most of their
8 days reviewing, documenting, and reporting on
9 regulations, and it's my belief that the regulators
10 are as burdened as we are, but it is overwhelming,
11 and my bank -- I only have 12 employees, so we are
12 small and this is a small bank opinion.

13 Toney asked us to be specific about some
14 of the recommendations in regard to the ones being
15 reviewed at this time, and one I want to address
16 that has already been addressed by other panelists,
17 but under Reg D with the excessive transactions,
18 we find that they are all Internet transfer
19 transactions.

20 So at a minimum, I think that those
21 should be considered exempt transactions, and in
22 our case, the customer could come in and do those

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1 transactions personally, which will tie up my
2 employees who do more than just wait on customers,
3 so if they don't have to do that, that would be
4 great. It just increases the number of
5 transactions that are being done and the customers
6 who get the letter from us, which we send three,
7 and the third one says we're converting it to a
8 transaction account, the customers call me and they
9 say, what did I do wrong?

10 Well, all you did wrong was transfer
11 money on the Internet. So that's just one easy fix
12 that would be great to have happen. It's a vicious
13 cycle.

14 I also wanted to comment on Reg CC. We
15 have come to the conclusion at our bank that,
16 really, there's no way that those holds are in place
17 long enough for the checks to come back in the first
18 place. So most of the time we aren't holding
19 customers' funds, we basically look at the
20 relationship, but in the high-tech world where
21 checks are being sent through electronically now,
22 we don't get them back electronically, that would

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1 be very cost efficient to us. So we actually get
2 them mailed to us by the fed, and there's no way
3 they come back in time for us to even have held the
4 funds.

5 But one area that I'm concerned about
6 there is the fraudulent checks, and many of you
7 know, we can't even trust a cashier's check anymore
8 because it's probably fraud. I would like a way for
9 us to put a longer hold on checks that we consider
10 could be fraud, and you're really limited by Reg
11 CC to do that.

12 And, you know, sometimes it takes a
13 while until the customer whose account was affected
14 realizes checks cleared that weren't on their
15 account, notify their bank, and then they get back
16 to the bank who got them. It's just a real risk
17 to the bank. We are training our front line to be
18 the ones to watch for that, but I'd like to see a
19 longer restriction in those areas.

20 Another burdensome issue is the Call
21 Report, but that's been hammered to death, so I'm
22 not going to say much more on that one. We do

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1 report a lot of zeros. Being a small bank, there's
2 a lot of items on there that we don't use, so I
3 appreciate anything you do there. And being a
4 mutual savings bank, I reviewed the specific
5 regulations relating to deposits, operations,
6 lending and investments, and electronic operations
7 that are under review.

8 Deregulation in the 1980s leveled the
9 playing field for banking and many of these are
10 outdated as there is really no distinction between
11 a commercial bank and a thrift anymore, but in
12 regard to the deposits that they accept, a specific
13 example is the now checking account. I believe
14 that that was started in the beginning so that a
15 savings bank -- and there was a state,
16 Massachusetts, yes, that was a way for them to offer
17 a checking account.

18 And I've been in this business a long
19 time, and really, there used to be differences, and
20 it was like, well, the banks didn't want us to be
21 able to do something because they didn't want to
22 have the competition, I guess. We used to be able

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1 to pay a higher rate, that all went away, which is
2 okay, but the checking accounts are all allowed to
3 receive interest now, and competition drives the
4 rates, so some of those things are just really
5 antiquated, and I would assume that they're going
6 to go away.

7 The most interesting regulation I
8 reviewed was 12 CFR 155, and I would hope that one's
9 going to go away, but it requires written notice
10 to the OCC if you're developing a transactional
11 website. Now, my bank already has a transactional
12 website, but I would not have even thought to look
13 for a regulation telling me I had to notify the OCC.

14 So my gift to any of you out there, if
15 you have a savings bank that does not have one,
16 right now, you have to give a 30-day notice before
17 you launch it, so I'm sure those are the things that
18 you are looking at to update, and I would say that
19 we have to do it all the time in the banks. You
20 know, our policies, we aren't allowed to let them
21 get stale and stagnant, and so that's really what
22 that is.

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1 I want to touch on appraisal as well.
2 In our bank, we find -- I would love if that limit
3 got increased. A lot of times we are very hands-on
4 in our area. My directors will actually drive by
5 a property and come up with their own value of what
6 they think that property is, and we don't always
7 agree with what the appraisals show. We have
8 farmland in our area, which we just had an appraisal
9 done where the appraiser said the land's worth
10 \$195,000 for 90 acres of farmland.

11 I have a farmer on my board who says that
12 land's worth \$700,000, so we don't always agree
13 with them. So if we didn't have to get them and could
14 find another way, that would be great. And other
15 than that, I really don't have much more because
16 we aren't involved in a whole lot of things at my
17 bank, but I appreciate being able to speak on what
18 I did. I'm glad that you're looking at these things,
19 and again, appreciate the opportunity to speak.

20 MR. BLAND: Peggy, thank you. Martin?

21 MR. NEAT: Toney, I too appreciate the
22 opportunity to comment as part of the Economic

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1 Growth and Regulatory Paperwork Reduction Act.
2 It's certainly an appropriate forum and a matter
3 of great importance to our industry. As was noted
4 in the introduction, First Shore Federal is a \$300
5 million thrift with nine branches serving the
6 Delmarva Peninsula, Maryland, Delaware, and
7 Virginia.

8 Since we serve Delmarva, I'm assuming
9 that's why we were included, since the federal law
10 doesn't apply, many people think, to Delmarva. I
11 couldn't resist. Our association has remained a
12 savings and loan association in name, as we have
13 evolved into a community bank. And I'm proud to
14 say that we have maintained a CRA rating of
15 outstanding for nearly two decades.

16 I've been CEO of First Shore Federal for
17 more than 20 years, worked in banking for nearly
18 30 years. Prior to that, I served on the staff of
19 a member of Congress and started my career as a
20 grantsman working with federal and state programs
21 and regulations for two Maryland counties.

22 So it's fair to say that I've been

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1 around regulation in its various forms for all my
2 working life. I do believe that the title of this
3 law, and that's why I read it, is very appropriate
4 because there's little doubt in my mind that
5 economic growth and reduction of paperwork and
6 regulation are, indeed, intertwined.

7 In the effort to identify and eliminate
8 outdated, unnecessary, and overly burdensome
9 regulations is vitally important. In fact, in
10 First Shore Federal's Enterprise Risk Management
11 Plan, a document developed by our leadership team,
12 approved by our board, incorporated into our annual
13 strategic plan, and reviewed by several sets of
14 examiners and auditors, regulatory risk is among
15 the most significant risk that the association
16 faces.

17 That's not because we have any
18 particular regulatory problems. It's purely and
19 simply because we are a moderately sized
20 institution, we have limited extra capacity in our
21 management and staff, and our goal is to serve our
22 customers and community to the best that we can.

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1 That being said, a great deal of our
2 resources and capacity is spent on dealing with the
3 regulatory burden that is part of our industry
4 today. The cost of consultants, various audits
5 and assessments is very significant, and more often
6 than not, our best people are spending their time
7 dealing with compliance and regulatory matters as
8 opposed to serving our customers in our community.

9 Of course, we're not alone in that
10 respect. I noted that in its May 2015 comment
11 letter, the ICBA recommended that the regulatory
12 agencies conduct their own empirical study of the
13 regulatory burden on community banks to quantify
14 that burden and confirm what numerous studies seem
15 to show, that it is significant and that it is
16 driving community banks out of the business of
17 banking.

18 The ABA, in its comment letter of
19 September of '15, noted that we've lost 1,500
20 community banks in the last decade, a process that,
21 since the onset of the great recession, amounts to
22 more than one bank per business day, so many of us

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1 are saying the same thing.

2 Let me detail some specific concerns.
3 Mortgage lending. Our association does a lot of
4 mortgage lending in all three states on Delmarva,
5 in fact, the local regional newspaper just named
6 us the, quote, reader's choice for mortgages on
7 Delmarva, so we have experience with the state laws
8 as well as federal laws and regulation, and they
9 do differ and can conflict.

10 Changes in one sector can impact the
11 others. For example, over the past seven years
12 we've seen significant change in the foreclosure
13 laws that have had the effect of dramatically
14 slowing that process. At the same time, our
15 experience with federal regulation has been that
16 foreclosure is defined as the, quote, sale at the
17 courthouse steps, end quote. And that triggers a
18 requirement for us to obtain an appraisal of the
19 property in question.

20 In actuality, sale on the courthouse
21 steps does not mean control of the property and we
22 are not able to gain access to that property in

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1 question, and in many instances, for an extended
2 period of time. That being the case, we're still
3 required to obtain a drive-by appraisal or some
4 sort of evaluation and base our ALLL calculations
5 and Call Reports on an incomplete value of the
6 property, and in many cases, a substantially
7 different number than would otherwise be true.

8 In fact, the value that is derived from
9 those drive-bys or evaluations is virtually
10 useless, but the cost of obtaining that value is
11 both rural and a waste. I would suggest that we
12 be allowed to use government data such as
13 assessments or some form of online data, such as
14 Zillow, to establish values on properties until we
15 can actually gain entry into the property.

16 And I think it's particularly
17 noteworthy that the current process for the
18 adoption of TRID has been a highly burdensome one
19 for lenders and everyone involved in the mortgage
20 process. There are numerous examples of other
21 banks, including several that have testified as
22 part of the EGRPRA process, that are significantly

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1 reducing and in some cases even eliminating their
2 mortgage lending activity as a result of this
3 regulation.

4 It is unfortunate that many regulations
5 that community banks must comply with are not
6 subject to review under EGRPRA since rulemaking
7 authority for those rules has been transferred to
8 the CFPB, so I really can't dwell on this issue.
9 But it certainly should be evident that for the
10 EGRPRA process to work, the CFPB should be part of
11 this process.

12 We've heard earlier from another mutual
13 institution -- and let me say that First Shore
14 Federal is also a mutual institution, and is
15 committed to remaining in that ownership form. We
16 believe that it suits our mission most effectively
17 and allow us to best serve our customers and
18 community.

19 And I'd be remiss if I didn't say thanks
20 to the OCC and to Comptroller Curry for his
21 leadership role on a variety of issues related to
22 mutual institutions, including proposals to

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1 equalize the lending and investment authorities of
2 thrifts and national banks.

3 I noted earlier that our rating for CRA
4 is outstanding. There's no question in my mind
5 that being a mutual institution has contributed to
6 our ability to earn that rating. We can respond
7 to the needs of the community with a longer term
8 outlook on what is good for the community, in our
9 view.

10 As with many mutual institutions, our
11 association has good adequate capital to meet its
12 needs both now and for the immediate future. That
13 being said, we strongly believe that there is a need
14 for alternative capital instruments for mutuals
15 such as have been included in various legislative
16 proposals over the past several years.

17 And on the other hand, we certainly
18 object to legislation or rules that have the effect
19 of diminishing that capital that we do have. As
20 such, we have concern that the Basel III capital
21 rules could have an unintended impact on the
22 capital mutual institutions. We've heard a number

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1 of comments earlier about Basel.

2 We are ever aware that regulations and
3 laws passed for one purpose can morph into many
4 other sectors of business and the economy. And
5 before you know it, we're all covered by the
6 regulations that are issued as part of the
7 lawmaking process.

8 I'll just cite, quote, the Dodd-Frank
9 Wall Street Reform and Consumer Protection Act of
10 2010, end quote, as an example. While it might
11 have been targeted at Wall Street, it hit a lot of
12 us on Main Street, and the 8000 pages of related
13 final rules and guidance will impact most of us.

14 Quarterly monitoring and the 18-month
15 exam cycle. Again, Chairman Curry spoke
16 eloquently on this earlier and I'd like to add some
17 ideas. As our association has experienced life
18 under a new regulator, the OCC, one consideration
19 has been particularly evident is the amount of
20 interaction and communication between
21 examinations is significantly increased.

22 There are quarterly reviews and

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1 monitoring that can rise to the level of offsite
2 -- and I'll call them mini-exams, even to the degree
3 of a change in ratings being made. These quarterly
4 monitoring conferences include a great deal of
5 information, financial statements, interest rate
6 risk reports, ALLL activity, detailed on
7 classified assets, and updates and support of
8 responses to prior examinations.

9 I'd suggest that this increased
10 oversight could allow for the periods between the
11 examination to be increased from the current
12 18-month exam cycle for 18-month non-complex
13 institutions for well-rated institutions as far as
14 onsite examinations are concerned to a period of,
15 perhaps, two and a half or three years.

16 On the other hand, if you don't extend
17 the exam cycle, you might consider reducing the
18 volume of information requested as part of the
19 quarterly Call Reports. It has been noted that the
20 Call Reports are in such detail that I would
21 question whether all this information is really
22 necessary on a quarterly basis.

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1 It takes multiple capable people many
2 days to complete and confirm the accuracy of that
3 information. The glossary alone is 87 pages and
4 all instructions for the report total 700 pages.
5 It's been suggested that the Call Reports be
6 provided in summary form for three quarters, with
7 the full report due for the fourth quarter, or as
8 I suggested earlier, change the exam cycle to
9 reduce that burden.

10 QTL alternatives. There have been
11 proposals to allow federally chartered thrifts to
12 opt out, in essence, of the QTL test, and we
13 certainly think that such an option is warranted.
14 Thrift investment in residential lending is an
15 important part of their role, but it's also
16 important to recognize that major lending capacity
17 of our system is represented by the GSEs, Fannie
18 Mae, Freddie Mac, Ginnie Mae, other federal
19 programs in the secondary market in total.

20 Frankly, it is challenging for the
21 tradition thrift to compete in residential lending
22 alone, let alone the risk inherent in such lending,

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1 such as concentrations, interest rate risk, and
2 additional credit risk. When I started in
3 banking, the safest investment a bank could make
4 was seen as a single-family home. We really can't
5 say that anymore and many of us have chosen to
6 diversify our portfolio.

7 I would suggest that the CRE review and
8 rating is sufficient to ensure that we are
9 addressing the lending needs of our community and
10 remove the QTL requirement. Not having that
11 requirement will certainly not reduce our
12 commitment to serving the communities we love and
13 where we call home.

14 I've noted the past testimony has
15 suggested that some of the thresholds contained in
16 current regulations need to be increased. Items
17 like the number of checks and transfers on money
18 market accounts under Reg D, the appraisal value
19 threshold of \$250,000, the \$10,000 value on CTRs,
20 et cetera.

21 I would also make a comment, and
22 hopefully it's being addressed at this point, the

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1 Privacy Act disclosures that are required to be
2 mailed. I had some comments about those, but
3 hopefully that's going to be addressed and
4 legislation is being considered even as we speak.

5 Let me conclude with an interesting
6 one, in case I haven't already said enough to get
7 myself in trouble. Medical marijuana. Our
8 association has no plan to get into this line of
9 business, however, I would note that this issue has
10 become a significant one in the states we serve.

11 Delmarva will have four dispensaries
12 set up under Maryland law and there are 23 firms
13 that have applied to run those dispensaries,
14 according to recent published press reports.
15 There are clear inconsistencies between federal
16 and state laws and regulations concerning lending
17 and providing banking services to medical
18 marijuana businesses.

19 The guidance which we have seen on this
20 issue certainly doesn't provide any confidence
21 level to the bank or to a banker in terms of
22 providing services to this sector of the business

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1 community. That being said, it's not hard to see
2 that it's a business sector that might, in fact,
3 be here to stay, so I would suggest that the
4 regulators have some work to do to develop the
5 appropriate final oversight of such activities.

6 Again, Toney, I thank you for the
7 opportunity to make these comments.

8 MR. BLAND: Martin, Thank you. Gwen?

9 MS. THOMPSON: Thank you, Toney.
10 Well, one of the things about being the last on the
11 panel, you're not likely to sound creative or
12 original because most of the things that I have to
13 say have already been said, but do bear repeating
14 too, so I thank you for being part -- allowing me
15 to be a part of this.

16 As a bank with \$126 million in assets,
17 any regulatory relief would be greatly
18 appreciated, and I'm going to speak to one that is
19 dear to my heart, and that's the Call Report. And
20 I'm sure that many of my comments will be a repeat
21 of others, which only goes to show the importance
22 of the requested relief.

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1 In my research for this panel, I pulled
2 up the completed report that had been imaged, from
3 signature page to end, to find 96 pages. As I
4 reviewed many of the pages, I noted that there are
5 a lot of N/As or zeroes in the columns. Still,
6 nonetheless, it's a part of the report that has to
7 be read or dealt with.

8 When I talked with the employee that
9 completes the report, I listened to her speak about
10 the data gathering and reviewing of internal
11 documents with other staff members before she
12 begins to fill out the schedules. The report
13 itself is automated, but there still seems to be
14 other processes involved to get there.

15 When I asked her about the most
16 time-consuming schedule -- it won't come as
17 surprise to any of you involved with it, it has now
18 become RCR. There is much about this schedule that
19 still has to be manually assessed for us, so as a
20 whole, it takes her the better part of a week each
21 quarter to gather, complete, and edit the
22 information. This doesn't include time that is

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1 spent with work papers for auditors and examiners.

2 Now, information's vital to all of us
3 and knowing how you stack up against your peers with
4 the information from the Call Report that comes out
5 in the form of a UBPR is informative and helpful.
6 However, you can slice and dice information over
7 and over and it will only give you some idea of
8 what's really going on in the bank.

9 All this information didn't keep us out
10 of trouble, and granted, it is helping us know that
11 we're getting better. It's a moment in time.

12 As most community bankers, I can tell
13 you who my non-performing loans are by name, and
14 how much capital I have, and I've very aware of the
15 types of loans I make that impact that capital. And
16 I'm glad to report that to regulatory agencies, but
17 you can get a picture with a lot less information
18 than we're providing.

19 I completed the Call Report for at least
20 20 of the 40 years I've been a banker. There were
21 many quarters that I came in on a Saturday or a
22 Sunday afternoon when it was quiet to do the report.

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1 I would review it on Monday and file it that same
2 day. Was the industry better or worse? I don't
3 think all of the new data every quarter has made
4 the industry or the bankers better.

5 I know there are many other differences
6 now, but hopefully you get the picture.

7 As I know from serving on the FDIC's
8 Community Bank Advisory Council, there's a lot of
9 work being done in this area on the Call Report.
10 But I do ask that you consider a shorter, more
11 concise report for community banks, and banks that
12 are a 1 or 2 rated, or at least the highly-requested
13 two quarters. So thank you.

14 I'd like to briefly just express an
15 opinion about Reg CC. While we're allowed a
16 two-day hold on a case-by-case situation, we're
17 finding this, as Peggy was saying, that many of our
18 return items don't make it back until the third day.
19 Well, then you're in a situation where you need to
20 do an extended hold. Well, by the time they get
21 the extended hold, it's useless, so that
22 notification could just go away and nobody would

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1 be the worse off for it.

2 It doesn't help the customer, it
3 certainly doesn't help the bank, and as some of my
4 panelists have referred to, I started to jump in
5 on the Privacy Act notice, but I decided I'll stay
6 in my little territory here and know that that one
7 is being looked at as well.

8 And I'll move on to Reg D, which governs
9 the reserve requirements. So that one's been beat
10 up pretty good as well, but the six transactions
11 are restrictive, particularly in today's
12 environment. As she said, a lot of it's just
13 happening through automatic transfers, and that's
14 where we're taking the industry, and where we try
15 to get our customers to go. So it just seems
16 burdensome to them and to us for all the monitoring
17 and the notifications, and, you know, increasing
18 this number to 10 or 12 would be greatly
19 appreciated.

20 You know, I've been in this business 40
21 years, I started out as a teller, and, you know,
22 we don't sit around our community bank and awfulize

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1 how much trouble or how much burden the regulations
2 are. We just figure out how to get them done. You
3 know, we put what resources we have to them from
4 a staff. We've got 30 people. You know, we budget
5 to make it happen, to get the audits in place, to
6 do whatever it takes, and we're glad to be able to
7 do that, but we also want to be the community
8 bankers.

9 And there's a lot of time spent behind
10 the scenes. This young lady that does the Call
11 Report, she's very talented, we could use her 40
12 hours, or close to it, doing a lot of other things.
13 So, you know, while we are willing to comply and
14 want to be seen as a good community bank, any help
15 you can give us would be greatly appreciated.

16 MR. BLAND: Thank you, Gwen, and thank
17 you all for your comments. Let me first ask the
18 principals if they have any questions or comments
19 for the panel.

20 COMPTROLLER CURRY: Thank you, Toney.
21 My question really relates to the appraisals.
22 We've heard about the thresholds of appraisals at,

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1 I think, each of the six sessions that we've held.
2 I was wondering if you can elaborate on a little
3 different subject related to appraisals, whether
4 we've created a meaningful distinction between the
5 full appraisal and evaluation, and whether the
6 agencies should be looking at the evaluations to
7 see whether or not they're a meaningful
8 alternative.

9 MR. NEAT: Let me just comment from our
10 point of view. One of the concerns that we had with
11 doing evaluations has been that whether or not they
12 would actually be considered, be given, you know,
13 the same weight as full appraisals in an
14 examination context. We actually looked at
15 actually sending some of our folks to a class on
16 -- you know, appraisal class to, you know, allow
17 them to have some credentials to do evaluations,
18 and frankly, we found that that was an extremely
19 expensive long-term response.

20 But there's no question that we do --
21 and that's one of the reasons that I suggested, I
22 think, using Zillow, or something like that, to --

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1 as documentation in addition to the experience that
2 we do have is that, we have people that are
3 specialists in making these loans and have dealt
4 with properties over many years, and we would like
5 to think that that would carry some weight in terms
6 of being able to establish the value of the
7 property.

8 And honestly, a lot of appraisers will
9 hate me for saying this, but the record of
10 appraisers hasn't exactly been, you know,
11 tremendous over the last ten years. There's not
12 a whole heck of a lot of accountability when they
13 do an appraisal about whether or not that number
14 is really valid or not, and frankly, by the time
15 you get a property back, the value of that property
16 is a whole lot different than the original
17 appraisal anyway.

18 MR. CONSAGRA: My only comments are, we
19 do believe we have the internal expertise to do
20 those internal evaluations, and obviously, it is
21 completely independent from the line side, so we
22 do take advantage of that as the rules allow. We

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1 would like to see the rules allow a little more
2 leeway there, but we feel that we have the expertise
3 to do that, and many times, as the comments already
4 -- we get an appraisal and we're like, this is just
5 flat out wrong and we would never lend on that
6 value. In many cases, we're much more
7 conservative internally.

8 So we believe we have the expertise.
9 We believe if we're given more leeway to do that
10 it would result in better risk/reward decisions for
11 us.

12 MS. THOMPSON: We use the evaluation
13 process a lot and we've put a lot of resources into
14 the education of someone to be able to do that, so
15 we're very grateful for that process. It's helped
16 us and, you know, it helps the customer as well.

17 MS. FULLMER: At our bank, we always
18 did do them in-house until we were -- I mean, we
19 ordered ones over 250, but we always did it
20 in-house, and I think when you're a small bank like
21 we are, and you have the ability to know your
22 communities, you know if the values are dropping.

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1 A lot of times it's frustrating if somebody's
2 refinancing and the appraisal's five years old, and
3 we have to get a new one, and we wait for it, and
4 it comes in, and it didn't tell us anything more
5 than we already knew, so if you raised the value
6 and let this do.

7 I agree we need to have something in
8 there so when someone's looking at a file they have
9 a value, but being able to use the lower, even in
10 -- we used to be able to get comp books from the
11 realtors in our area, which was awesome, if we could
12 find a way to get back to that, even. But we could
13 better serve our customers, I think, and I agree
14 that a lot of times they aren't perfect when they
15 come back.

16 We look at them and think, really? I
17 mean, you know, I drive by this house every day.
18 I don't agree with that.

19 MR. BLAND: Any other questions or
20 comments from the principals? Are there any
21 comments from the audience, and if so, we have a
22 microphone up front. Sir, if you would state your

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1 name and the organization you're with.

2 MR. GARBER: Good afternoon. Thanks
3 for the opportunity. Bill Garber with the
4 Appraisal Institute. I won't be able to attend the
5 last session. I know appraisals are going to come
6 up again, so I just want to share a couple thoughts
7 and actually ask a question as well.

8 We just did a survey of chief appraisers
9 and appraisal managers at banks, so people working
10 within institutions in the risk management
11 position, and we asked them questions about raising
12 the threshold. And 80 percent said it's a bad idea
13 to increase the threshold -- the 250 threshold.

14 So we're hearing a different story from
15 the people that are on the ground within the
16 institutions themselves about safety, and
17 soundness, and consumer protection. So I would urge
18 the agencies, when they're looking at these issues
19 going forward, make sure you talk with them. Talk
20 with the risk managers, the appraisal managers
21 within the banks, and find out what's really going
22 on within those institutions.

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1 I think you'll hear some interesting
2 stories there. I did have a question for Ms.
3 Fullmer about the ag situation. Let's assume that
4 that appraisal's less credible. There's little
5 credibility in that appraisal. The question I
6 have is, why would you continue to use that
7 appraiser on your approve list if they're doing
8 substandard work or inaccurate work?

9 And then conversely, what keeps you
10 from making a loan -- I think the example was,
11 \$700,000 was an estimate, why couldn't you just
12 document that, that there was a difference of
13 opinion within your loan committee, document the
14 reasons for making that \$650,000 agriculture loan,
15 with that in the file? What restricts you from
16 doing that today?

17 MR. BLAND: And then, Peggy, before you
18 respond, the audience is supposed to make comments,
19 not question the panel, so I just want to be clear
20 on that.

21 MR. GARBER: Well, then I'll position
22 it as a comment that --

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1 MR. BLAND: All right.

2 MS. FULLMER: We actually are making a
3 loan and we did exactly what you said, but it was
4 just an example for me of sometimes where it just
5 doesn't make sense and there's a lot of times that
6 we have to tell our borrowers, here's the
7 appraisal, because we're required to give them a
8 copy, and this happens more on refinancing than
9 purchases. Purchases' values are pretty much
10 already established, but my standard answer to
11 people is, just because this is what the appraisal
12 came in at, that does not mean that's what you're
13 going to sell it for.

14 And as far as we're limited on how many
15 appraisers we can have on our list, we have removed
16 people that we have felt were not adequate. This
17 was the first time this one did an ag loan, and he
18 maybe shouldn't have.

19 MR. GARBER: Yes, because not all
20 appraisers are equally qualified and so we're the
21 first to say that.

22 MS. FULLMER: So I doubt we will use him

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1 again, but basically, it was a high-valued property
2 that he put more property on the building, and, you
3 know, there's no way. The value was in the land,
4 so when you did the math, it just looked weird, but
5 we did make the loan.

6 MR. GARBER: Thank you. Appreciate
7 it.

8 MR. BLAND: Anyone else for comments?
9 Well, again, I want to thank the panel. Thank you
10 for your preparation, but also the depth and
11 specificity in your comments. I'll turn it back
12 to Rae-Ann.

13 MS. MILLER: Thank you very much.
14 It's actually time for a break and we have a webcast
15 that's following along our agenda, so it'll be a
16 long break, but please return at 2:30.

17 (Whereupon, the above-entitled matter
18 went off the record at 2:05 p.m. and resumed at 2:32
19 p.m.)

20 MS. MILLER: Thanks very much. Okay.
21 So we're getting ready to begin the final panel of
22 the day and our moderator is Doreen Eberley,

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1 Director of the Division of Supervision at FDIC.
2 Thanks, Doreen.

3 MS. EBERLEY: Okay. Thanks, Rae-Ann.
4 So this is our third banker panel today and the
5 final panel of the day. We're going to talk about
6 securities, money laundering, safety and
7 soundness, and rules of procedure. And we have
8 four great bankers with us with a lot of comments.

9 And let me go quickly through some
10 introductions and then we'll get started. Jay
11 Kim, to my right, is the President and CEO of NOA
12 Bank, an FDIC-supervised bank in Duluth, Georgia.
13 It's a \$230 million community bank that he
14 co-founded in 2008. The bank primarily serves the
15 Korean-American and Asian-American communities in
16 the Atlanta area, providing SBA and conventional
17 commercial lending products.

18 Jay has over 30 years of community
19 banking experience, including with BBCN,
20 Industrial Bank of Korea, and others. He has a BA
21 from Seoul National University and an MBA from
22 Michigan State University.

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1 To Jay's right is Craig Underhill.
2 Craig is President and CEO of the Freedom Bank of
3 Virginia, a \$380 million community bank in Fairfax,
4 Virginia that's supervised by the Federal Reserve.
5 He previously served as an executive vice president
6 and chief lending officer, and has 30 years of
7 banking experience specializing in government
8 contract financing.

9 Craig previously worked for Potomac
10 Bank of Virginia and M&T Bank. He holds a BBA in
11 finance from James Madison University and an MBA
12 in finance from George Washington University.

13 Next is James Sills, III. James is
14 President and CEO of Mechanics and Farmers Bank,
15 an FDIC-supervised bank in Durham, North Carolina.
16 M&F is a \$300 million community bank with seven
17 branches in five major markets. He served as
18 cabinet secretary and CIO for the State of Delaware
19 for five years, leading a variety of IT
20 consolidation, Cloud computing, and cybersecurity
21 programs.

22 In 2014, James was named IT executive

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1 of the year by Government Technology Magazine. He
2 also has many years of banking experience,
3 including executive vice president of MBNA America
4 Bank, and president and CEO of Memphis First
5 Community Bank. James serves in a variety of
6 community and business organizations and has a BA
7 from Morehouse College and MPA from the University
8 of Pittsburgh.

9 And on the other end of the panel here
10 is Michael Clarke. Mike is the President and CEO
11 of Access National Bank, an OCC-supervised bank in
12 Reston, Virginia. Access is a \$1.2 billion
13 business bank that provides credit, treasury
14 services, and wealth advisory to businesses with
15 up to \$100 million in revenue.

16 Mike assembled the business plan and
17 organized investors to start the bank in 1999. The
18 American Banker has repeatedly ranked the company
19 among the top 25 performing community banks in the
20 U.S. Mike is active in a number of community and
21 business organizations and he graduated from
22 Virginia Tech in finance and marketing.

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1 So welcome. Thank you all for coming.
2 We've had some great conversations leading up to
3 today and I'm looking forward to your comments.
4 Jay, can we start with you?

5 MR. KIM: Sure. Thank you. This is
6 Jay Kim. As background information of our bank,
7 as introduced by Doreen, we opened the business in
8 2008 in Duluth, Georgia and just graduated from a
9 de novo status. The bank has three branches and
10 total assets of \$230 million. We don't provide
11 consumers, but provide commercial loans such as
12 SBA-guaranteed loans, commercial real estate
13 loans, and general business loans.

14 After reading the transcripts of the
15 previous outreach meetings, I see the most common
16 themes are regarding the threshold amount of
17 currency transaction report, the appraisal
18 threshold limit, and the safety and soundness
19 examination cycle.

20 I agree with my peers and I also want
21 to support such comments at the previous outreach
22 meetings. First, about the threshold currency

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1 transaction report. The Bank Secrecy Act was
2 passed in 1970; 45 years ago. And one dollar in
3 1970 is about \$6.2 in 2015 terms, after inflation
4 adjustment.

5 Given this large increase, the
6 discussion and review of the currency transaction
7 report threshold amount is a very valid issue in
8 the Regulatory Paperwork Reduction Act. For
9 example, during this 3rd quarter of this year, our
10 bank filed about 350 currency transaction reports.
11 This is approximately 1400 currency transaction
12 reports per year and of these reports, about 1/3
13 is between \$10,000 to \$20,000, and the remaining
14 2/3 of reports above \$20,000, so that if the
15 threshold amount is increased to \$20,000, we could
16 save about 500 reports per year.

17 And our savings would increase as we
18 continue to grow. I know this anecdotal, but this
19 new limit was applied to all banks, this could
20 potentially mean saving millions of reports per
21 year.

22 If the threshold currency transaction

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1 report is increased, the number of the suspicious
2 activity report could be reduced as well. The
3 threshold amount of suspicious activity report,
4 which is currently \$5000, and began back in 1996,
5 need to be reevaluated and adjusted as well.

6 Second, about appraisal threshold
7 amount. During this year, our bank made 75
8 commercial real estate loans, either owner
9 occupied or non-owner occupied properties. Out of
10 75 loans, nine loans, or 12 percent, are under 250,
11 and 15 loans, or 20 percent, are between 250 to 500,
12 and 19 loans, or 25 percent, are between the 500
13 to one million, and over one million transactions
14 are 43 percent.

15 If the threshold amount is increased to
16 \$500,000, we could save about 20 percent of the
17 total numbers of appraisal report annually. As
18 you know the required appraisal limit was
19 established in 1994 by the Financial Institution
20 Letters on Interagency Appraisal and Evaluation
21 Guidelines.

22 The one dollar in 1994 is about \$1.6 in

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1 2015 after adjusting for inflation. Because of
2 the depression in late 2000, the inflation
3 adjustment is not large during this period, but my
4 point is that the threshold amount needs to be
5 reviewed and adjusted.

6 Another issue of the appraisal is about
7 the overall cost and turnaround time. Since we do
8 not originate residential mortgages, I'm
9 discussing my thoughts about the commercial
10 mortgages. Evaluation, which is used when the
11 transaction amount is less than \$250,000, the cost
12 is about \$600 to \$700, whereas, the appraisal costs
13 \$3500 or more.

14 Although the appraisal fee is paid by
15 the borrower, we could save a lot of money and
16 resources for our borrowers and our communities.
17 The turnaround time for evaluation is generally two
18 weeks or less, whereas, the turnaround time of the
19 appraisal report is generally three to four weeks,
20 and sometimes takes even longer.

21 For small transaction loans, as you
22 know, completing due diligence, and closing those

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1 in timely manner is very, very critical to our
2 borrowers and customers. Also, the appraisal
3 standards do not differentiate the threshold
4 amount between residential and commercial
5 properties, and between owner-occupied and
6 non-owner-occupied properties.

7 Average commercial property
8 transaction sizes are bigger than residential
9 property deals, and the appraisal fee and the
10 complexity of the commercial property is a lot
11 higher than the average regular residential
12 property transactions. So given these differences,
13 different threshold for residential and commercial
14 property deals need to be considered and evaluated.

15 Another comment is about the
16 owner-occupied property and non-owner-occupied
17 property. As we know, the primary source of
18 repayment of owner-occupied property is the cash
19 flow of owner business in the property, which is
20 the same as the business owned.

21 The regulation has one million
22 appraisal threshold for the business loan, but not

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1 specific to the owner-occupied property loans.
2 Lastly, I want to discuss about safety and
3 soundness examination cycle period. As I
4 mentioned earlier, we just graduated from our de
5 novo status.

6 As a de novo, the examination cycle was
7 12 months. So the current 18-month examination
8 cycle is a big relief for us, but I support the
9 comments to increase the examination cycle from 18
10 months to 24 months if the financial institution
11 receive the composite rating of 1 or 2, and the size
12 of the bank is classified as a small bank.

13 For the last couple of years, our bank
14 has arranged a semi-annual voluntary meetings with
15 our case manager at the FDIC and the state banking
16 department. At this meeting we discuss with the
17 regulators about the last six month's performance
18 and our plans for the next six months.

19 By having more informal interim and
20 updating discussion with our regulators, I think
21 that extending the formal examination cycle to 24
22 months could work out as well. I think I have

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1 finished a little early, but to conclude, I just
2 want to reiterate my support of the comments made
3 by my peers at the previous outreach meetings.

4 To close, I want to say I've enjoyed my
5 time here. I really have learned a lot throughout
6 this meeting. I really appreciate the federal
7 regulators for having me here as a panelist and
8 letting me share my thoughts. Thank you so much.

9 MS. EBERLEY: Thank you, Jay. Craig.

10 MR. UNDERHILL: Thank you. Chairman
11 Gruenberg, Comptroller Curry, Governor Tarullo,
12 Commissioner Taylor, I thank you for the
13 opportunity to speak with you here today. I'm the
14 president of Freedom Bank of Virginia. We're a
15 \$400 million bank in Fairfax County with three
16 branches. We have 68 employees and the majority
17 of our business is commercial loans dealing with
18 small businesses and professionals.

19 I'd like to talk with you briefly about
20 Call Report reform, a little on safety and
21 soundness, and then a little bit on compliance as
22 well. So first with the Call Report. Small banks

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1 have less complex data to report and therefore, it
2 would be much easier if there was a less complex
3 form for us to fill out.

4 Over the last 20 years, the Call Report
5 form has become significantly more complex to
6 reflect the significantly more complex
7 transactions in banking, but for small banks, it
8 really has not changed. So a simpler Call Report
9 form, I think, would be not only easier for the
10 banks, but I also think it would be easier for many
11 of the community bank users.

12 Many of our investors are small
13 investors and local businessmen, and a less
14 complicated form would actually be more
15 transparent to them.

16 On safety and soundness, I think that,
17 over time, banks have increased in asset size. As
18 there's been consolidation in the industry,
19 obviously, banks have become larger, and I think
20 it would make sense to have a longer examination
21 cycle for larger banks, and I've heard this, so I
22 know I'm repeating the theme, but obviously, banks

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1 up to \$1 billion are more common than they once
2 were.

3 And to the extent that when examiners
4 come in, they take a look at the bank and they make
5 a decision on when they're going to come back, and
6 they always could pick a shorter timeframe, but
7 giving the longer timeframe, I think, allows more
8 flexibility both to the banks and to the examiners,
9 and allows resources to be focused, maybe, more in
10 areas where they need to be focused.

11 Another area, I think, that's very big
12 is qualified mortgages when they're held to
13 maturity by the bank. I know you've heard this
14 repeatedly throughout all of your conferences. I
15 will tell you that community banks, I think,
16 definitely, they fill a need, and giving us clarity
17 on this, I think, would be better.

18 We do originate mortgages at Freedom
19 Bank, which are sold in the secondary market, but
20 we often will have small business people that will
21 come to us, and for a variety of reasons, they will
22 not qualify for a secondary mortgage. Often, it's

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1 because they are businesses who file their tax
2 returns on a cash basis.

3 So we, at the bank, will receive their
4 audited financial statements showing accrual based
5 profits, but they will have tax returns that show
6 a cash loss. So when they give the tax returns to
7 a typical mortgage underwriter, they'll take a look
8 at that, they'll see the loss in the business, and
9 they'll actually discount the salary took out of
10 it because they'll say the business can't be
11 counted on to provide that income in the future,
12 so we provide that needed background.

13 And it would just be, I think, better
14 for all parties concerned if we're going to hold
15 the mortgage in our portfolio, we're going to take
16 the time to underwrite it properly, that it be
17 deemed a qualifying mortgage.

18 On the compliance side, there's some
19 simple things, and again, repeating some things
20 today, but for instance, Reg DD, with the low
21 interest rate environment that we have now, many
22 of our sweep accounts were converted to checking

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1 accounts and money market accounts, and transfers
2 are occurring and they're mostly occurring with
3 online banking.

4 And when I got into this business, as
5 someone mentioned earlier, there were NOW
6 accounts, so we were already paying interest on
7 checking to consumers, and now we have the ability
8 to do it with businesses. There's reasons that
9 banks like to have checking and money market
10 accounts and I would just say, in the current world
11 of technology, does it really make sense to
12 continue with these rules on withdrawals from money
13 market accounts? So I think that's one regulation
14 you definitely can take a look at revising.

15 I think it's a minor point, but it just
16 brings up how technology is affecting some
17 regulations that are in place. Just general
18 topics, repeating what we've gone over a little bit
19 today, which is, I would urge you to review anything
20 with a dollar amount on it.

21 I think Gary Shook did a great job of
22 talking about Reg O. You know, I think Reg O goes

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1 back to the Carter administration and I don't think
2 it's been addressed since then, so it makes it very
3 hard for your executive officers and directors to
4 borrow from a bank.

5 It's been mentioned many times, and Jay
6 did a good job on this as well, with appraisals,
7 but the dollar amount is low, particularly in an
8 area like Northern Virginia, where we're sitting,
9 \$250,000 is a fairly low amount, and it becomes the
10 law of unintended consequences.

11 So if you have to go out and get an
12 appraisal, someone has to pay for the appraisal,
13 maybe \$600 or \$700, and then there's the delay in
14 time related to the appraisal, it's going to make
15 the lending process harder. Any time you set up
16 barriers to make it harder, you're going to get less
17 of that product.

18 So Fannie and Freddie do make decisions
19 on what constitutes jumbo in different markets, and
20 I would urge regulators to think about that as well.
21 Not all markets are the same, so that would
22 definitely affect appraisals.

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1 On CRA, there was another example of
2 that, but as I prepared this, in designating CRA
3 market areas, I think there's a trend to want to
4 see whole counties and whole cities as a CRA market,
5 and I think that makes sense. I can tell you, I
6 traveled less than ten miles to be with you here
7 this morning, and it took me 50 minutes to do it.

8 So, you know, roads -- and this is not
9 an unusual thing, Fairfax County is our entire
10 geographic market, but if you're in Hollin Hall in
11 Alexandria, you know, I'd like to see you get to
12 our bank in less than an hour and a half in the
13 morning or the evening, and so I would just ask
14 people to understand sometimes traffic patterns
15 and roads can be as much a barrier as rivers and
16 mountains.

17 Several people have done a great job of
18 mentioning BSA and CTRs. Again, the dollar volume
19 of them has not been changed into the -- a small
20 bank in particular with a limited number of
21 tellers, the burden of having to fill out the
22 paperwork over and over again, compliance,

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1 definitely is a disincentive to handling
2 businesses legitimately have needs of banking
3 services, so I would ask you to consider that as
4 well.

5 And I mentioned we do do mortgage
6 lending at Freedom, both originating for sale as
7 well as for holding in our own portfolio, and one
8 of the things we do is fill out the HMDA reports,
9 which has a number of data fields. I understand
10 it's 26 right now, so in school, if you get 25 out
11 of 26 right, you get an A, but in HMDA, if you get
12 25 out of 26 right, you have a problem with your
13 HMDA report.

14 I understand that there is a desire to
15 increase those numbers of fields, and I understand
16 that getting information is often something that
17 people want, they want to see, but please keep in
18 mind that there is a burden to that, and if we were
19 getting 26 out of 26, and now you raise it to 30,
20 we might get 29 out of 30, so there are consequences
21 to all the actions that you take.

22 While I am addressing you, I realize

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1 this is not something that affects you directly,
2 but again, one of the earlier speakers mentioned
3 how capital is capped out for -- I'm sorry, loan
4 loss reserves, our allocation for loan losses, is
5 capped at 1.25 percent on capital ratios, so
6 capital ratios are an issue, and that certainly is
7 an important one, but right now, we are looking at
8 the Financial Accounting Standards Board and their
9 desire to introduce CECL into the banking
10 community.

11 I know that you don't work directly with
12 that, but you certainly have more than a fleeting
13 interest, and to the extent that I could address
14 you today, I think they probably are more inclined
15 to listen to you all than they are to the banks.

16 So I've heard numbers anywhere from 20
17 to 50 percent increases in total reserves if CECL
18 is implemented, and that's coming down the road
19 right now, so that's something that I would urge
20 you to look at. That certainly will affect safety
21 and soundness.

22 Last thing I would say on safety and

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1 soundness is, growth is not a four-letter word and
2 to the extent that you have a bank that is growing
3 at a good pace, but is improving asset quality, has
4 systems in place, I would urge you all to not
5 necessarily look at growth in and of itself as
6 something to be concerned. In fact, that growth
7 generally comes from making loans in the community
8 and that is how jobs get created.

9 So last thing I'll do is try and talk
10 about the costs of this compliance. As I
11 mentioned, we're a \$400 million bank and we have
12 finally designated our first compliance officer.
13 It's not easy for a bank my size to tell you the
14 exact dollar volume of this compliance, but I can
15 tell you that the compliance officer and the
16 subscription service we have to look into these
17 various laws and regulations, in and of itself,
18 costs us over \$150,000. Now, that's one of my 68
19 employees.

20 So it's fairly easy to imagine from the
21 CSRs that are doing disclosures and opening
22 accounts to the lenders that are doing disclosures

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1 on the loans, everybody is involved at some point
2 in compliance, so I would say it's fairly easy to
3 triple that number and put it up to, maybe, at least
4 \$500,000, and I think it's probably greater than
5 that.

6 And over the last eight years, the
7 number of banks in the United States has decreased
8 from 8000 to about 5000, so that is a fairly healthy
9 reduction. Banks are nothing if not the implement
10 of capitalism in this country, so you would think
11 that an industry that had 3/8 of its participants
12 disappear would have many people looking to fill
13 the void, but that is not occurring.

14 So I would submit to you that there's
15 some evidence that this regulatory burden is making
16 it unattractive and making it difficult for us to
17 attract capital. So as you all do review these
18 regulations, I would ask you to please keep in mind
19 the cost and burden and to do what you can to help
20 small banks continue to stay in business.

21 I thank you for your time and look
22 forward to any questions at the end.

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1 MS. EBERLEY: Thanks, Craig. We'll
2 move on to James.

3 MR. SILLS: Good afternoon. My name
4 is James Sills. My remarks today are focused on
5 the impact of the Bank Secrecy Act and anti-money
6 laundering on our institution. Many community
7 banks such as ours are really struggling to balance
8 profitability and be in compliance with all the
9 various regulations. And I also have a few
10 specific recommendations related to BSA that I'd
11 like to share with you today.

12 Again, I'd just like to tell you thank
13 you for the opportunity to present to you and to
14 this distinguished panel this afternoon. I'm
15 relatively new in my role as the president and CEO
16 of M&F Bank. I've been onboard for about 16
17 months. And as a community banker, I can really
18 attest to the increasing regulatory burden.

19 The last time that I actually worked in
20 an institution was about 15 years ago and many of
21 my friends, fellow bankers, vendors, associates,
22 they always ask me, you know, what's changed from

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1 15 years ago? And my number one answer is that the
2 compliance function within many of these
3 institutions is actually running the bank and the
4 cost of compliance is just rising dramatically, and
5 I want to share some of those costs with you this
6 afternoon.

7 From a blocking and tackling
8 standpoint, we are still making loans, we're
9 gathering deposits, we're generating fee income,
10 we're leveraging technology a whole lot more, but
11 the regulatory posture or attitude in the bank is
12 just pervasive in our institution. My staff, they
13 almost beat themselves on the -- you know, pat
14 themselves on the back, or beat their chests, that
15 they've, 100 percent in compliance with the
16 regulations.

17 And sometimes this posture is at the
18 expense of improving earnings or increasing
19 shareholder value, and so there's just been an
20 unbelievable change just in the last 15 years in
21 terms of how internal staff, you know, how they see
22 themselves working with the customers and their

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1 role.

2 I wanted to tell you a little bit about
3 our bank. Our bank is a 108-year-old minority
4 deposit institution. We're also a community
5 development institution, community development
6 financial institution, or a CDFI, serving five
7 major markets in North Carolina. We are the second
8 oldest African-American bank in the United States,
9 and we're the eighth largest out of 22 banks in the
10 United States.

11 And I just would like to say that
12 Chairman Gruenberg and Comptroller Curry have been
13 very supportive of MDIs and also the National
14 Bankers Association, so I just want to thank you
15 for your support. We have had 107 years of
16 consecutive profitability, and my board does not
17 want me to break that streak.

18 Overall, our profitability is okay,
19 however, we are very pleased with the overall
20 strong compliance posture of our institution. But
21 again, in my view, this balance needs to be
22 realigned to ensure that we are also pleased with

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1 our earnings. Much of our time, attention, and
2 resources are directed toward regulatory
3 compliance versus providing credit and financial
4 services to our community served.

5 More importantly, the regulatory
6 burden depresses earnings through the redirection
7 of critical resources and added costs from serving
8 communities in need of critical financial
9 resources.

10 So today, my goal is to move beyond the
11 frequent headline, community banks need regulatory
12 relief, and I just want to change that a little bit
13 to say, we need to tailor some of these ideas, some
14 of these proposals, to fit the risk profile of
15 institutions of all different sizes, and so if
16 anything you hear from me today, I know that that's
17 the mantra of a lot of the associations, regulatory
18 relief, regulatory relief, but if you could just
19 change certain thresholds to fit the risk profile
20 of certain institutions, it would actually improve
21 the overall profitability of a number of
22 institutions throughout the United States.

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1 As I stated earlier, my challenge is to
2 improve the overall profitability of the bank
3 without compromising the adherence to regulations
4 within the banking system. I would like to walk
5 you through some of our BSA costs and four
6 recommendations that would have a positive impact
7 on our bank if they were implemented.

8 Believe it or not, today, we spend, and
9 I did some research prior to coming here, over
10 \$545,000 on BSA, AML, and other compliance-related
11 costs. So I asked my staff, well, how did that
12 compare to, you know, a few years ago? So in 2011,
13 we spent over \$242,000 on BSA, AML, and other
14 compliance-related costs.

15 And it's also important to note that
16 these costs do not include any of our core
17 processing costs. As a way of background, the bank
18 added BSA, AML costs, kind of, beginning in 2010.
19 We implemented some BSA automated monitoring
20 software. This software assists the bank for
21 suspicious activity, filing CTRs electronically,
22 OFAC compliance, and 314(a) subject list

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1 searchers.

2 Prior to the implementation of this
3 system, the bank relied on reports from its core
4 processing system, but however, a number of those
5 reports did not produce, you know, the needed
6 reporting that we needed to present to our various
7 regulators.

8 So this automated BSA, AML system, it
9 cost the bank in excess of \$140,000 since 2010.
10 Additionally, since 2010, we have hired two
11 additional employees for the compliance area for
12 a total of three employees. All three employees
13 are involved in BSA and AML and the compliance
14 function.

15 The estimated cost per year for these
16 compliance personnel is \$310,000. We're a
17 publicly traded bank. We have some unbelievable
18 audits from all different types of entities.
19 We're audited by third-party firms for IT
20 compliance, BSA, loan review, internal audit, SOX.
21 We have auditors, be it internal or external, or
22 consultants in our bank reviewing our bank and our

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1 portfolio nine months out of the year.

2 And it's just a burden on an institution
3 that has 70 employees in five different markets.
4 These costs continue to increase each year as we
5 strive to remain in compliance and utilize best
6 practices.

7 But here's something, and I went over
8 this prior to, you know, agreeing to serving on this
9 panel, but based on a recent bank exam, we had a
10 recommendation from one of our regulators that the
11 BSA validation model that we were performing
12 internally was not sufficient, and so they asked
13 us to actually hire a third-party firm to come in
14 and validate a system that we've had for five years
15 that's done an excellent job, that's actually in
16 multiple, hundreds and thousands of banks all
17 across the country.

18 This is very expensive for our bank.
19 This is a relatively new expense. The estimated
20 cost for this additional audit is \$6000, but we
21 actually received proposals from various vendors
22 from \$6000 to \$15,000 a year to perform this

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1 particular service.

2 I wanted to just give you a few
3 recommendations for BSA, AML efficiencies. A
4 number of the panelists and a number of the other
5 outreach events have touched on this, but I would
6 really just stress to you today if you could
7 consider a condensed form for CTR reporting. The
8 current form has an estimated 45 fields and it takes
9 time to complete and review for accuracy.

10 As Jay said, and also Craig, the CTR
11 form was adopted, believe it or not, in 1970. It's
12 been in existence for 45 years. The threshold is
13 still at \$10,000. We really are recommending that
14 the threshold be increased to \$25,000. It would
15 really reduce the regulatory burden. Our bank
16 would gain some unbelievable efficiencies.
17 Probably about 50 percent less more time spent in
18 that space.

19 Secondly, the Financial Crimes
20 Enforcement Network, I think they could notify the
21 financial institutions of CTRs filed on entities
22 and individuals that are deemed not a threat. It's

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1 amazing how many of these that we file. We don't
2 hear anything back, but we continue to file them.
3 We know that these particular entities are not
4 threats. We do it every year; every month.

5 And then I just would like to close with
6 this. We have to work together to evaluate and
7 streamline and tailor regulations where possible
8 to allow for financial institutions with limited
9 resources to reach their fullest potential. And
10 compliance, in general, is just very expensive for
11 an institution like ours, and, you know, I just want
12 to just leave you with this one statistic.

13 There were 1.6 million suspicious
14 activity reports that were filed in 2013, 1.6
15 million, but only 945 investigations were
16 initiated based on those filings, so we're doing
17 a whole lot of work and there's not a lot of, you
18 know, people who are really looking at the work that
19 we're submitting on a daily basis. There's a lot
20 of work for the regulators also.

21 So again, I just want to thank you for
22 the opportunity to speak with you today. We're,

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1 you know, very pleased to be a participant in this
2 very important conversation. And again, we all
3 have an obligation to continue this discussion with
4 our state and national associations, our federal
5 regulators, but also, our state and federal
6 delegations, so thank you very much.

7 MS. EBERLEY: Thank you, James.
8 Michael?

9 MR. CLARKE: Thank you. Good
10 afternoon. As the last guy on the last panel, I
11 probably don't have a whole lot new. That's right.
12 I have the final word. But perhaps I can offer some
13 additional perspective. As Doreen noted, my name
14 is Mike Clarke. I'm CEO of Access National Bank.
15 We're a \$1.2 billion bank located not far from here
16 in Reston, Virginia, and we serve all of the D.C.
17 Metropolitan area.

18 We started as a de novo 16 years ago with
19 \$10 million of capital and nine employees. If we
20 were to open today, I shudder to think how many
21 employees it would take, if it's even possible, and
22 I know that \$10 million would be inadequate.

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1 As Doreen mentioned, our bank has been
2 quite successful over the years financially. We
3 too have been profitable in every quarter since our
4 first year of business, not as long as James' bank,
5 but 16 years to us is quite an accomplishment.

6 Importantly, we didn't skip a beat
7 during the recession, we didn't accept any TARP or
8 SBLF. Today, we have 225 employees serving over
9 5000 small to midsize businesses in this community.
10 I'm very honored to have the opportunity to speak
11 with you today and I hope I can lend a hand in
12 stemming the tide that threatens our community
13 banking system.

14 As industry practitioners, we must
15 stand up and call for change. If we don't make
16 serious changes and take a serious approach, the
17 community bank will become extinct. As small
18 banks disappear, small business formation will
19 suffer and economic prosperity will become more
20 challenging.

21 In preparing for today, I reviewed the
22 outcome report from the last time the EGRPRA

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1 process took place, and I must say I was
2 disappointed. I was struck by two startling
3 observations, the process seemed to be very
4 unproductive in yielding results, and the
5 regulatory body participation was reactionary and
6 defensive.

7 I ask that you take ownership of the
8 recommendations that are being made today and
9 recommend meaningful change. The following
10 represents some of my specifics.

11 And again, you've heard most of these.
12 Relative to dollar thresholds, and I limited my
13 scope to the assignment for this group, all of the
14 dollar thresholds should be revisited. Generally
15 speaking, they need to be doubled, and that would
16 apply to the Regulation U purpose statement, the
17 CTR threshold, the threshold for purchase and sale
18 of monetary instruments, the appraisal exemption
19 thresholds, we've heard a lot about and I agree
20 with, and the dollar threshold for small bank exam
21 frequency; the lengthening frequency.

22 Back to appraisal standards, the

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1 property evaluation requirement, I have not heard
2 this comment today, but there is a requirement for
3 property evaluations when an appraisal is not
4 required, that the evaluation include an
5 inspection. And I would suggest that we consider
6 for small dollar transactions, a borrower
7 certification in lieu of an inspection by the bank.

8 What this requirement does is it
9 elevates the cost to the consumer and it
10 discourages small balance loans. Turning to a
11 backdoor safety and soundness issue, Regulation Z,
12 specifically, the ATR and QM rules. We need to
13 recommend to Congress to remove all prescriptive
14 underwriting and loan structuring requirements for
15 any portfolio loan and declare all bank portfolio
16 loans as QM loans.

17 I believe that legislative mandates of
18 underwriting criterion are bad public policy. The
19 bank and the regulatory community should have
20 responsibility for setting and monitoring the
21 credit underwriting criteria that deliver
22 appropriate risk adjusted credit into the

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1 marketplace. I would appreciate your
2 recommending this to Congress.

3 Next is the FDICIA reporting
4 requirements. Our company is a NASDAQ listed
5 company. We're subject to the SOX requirements.
6 The FDICIA requirements for a small public company
7 are duplicative.

8 I have a couple other recommendations
9 outside the scope of this group that do indirectly
10 impact safety and soundness. Capital is an
11 important topic that's been talked about. We just
12 need to simplify the capital rules for banks under
13 \$10 billion. Our capital worksheet is eight pages
14 long and it really doesn't tell me anything that's
15 not different than what our tangible capital equity
16 ratio tells me, and furthermore, it creates an
17 awful lot of confusion.

18 Two examples of the confusion that's
19 created by the capital requirements. We've heard
20 about HVCRE earlier. It seems to me that there is
21 a concern over loan-to-value in equity and
22 commercial real estate transactions. I believe

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1 that that appropriately belongs in Regulation H,
2 or the supervisory LTV requirements, that should
3 not belong in the capital worksheet.

4 If we don't like those types of loans,
5 let's talk about it in that area and not have
6 backdoor asset quality monitoring in the capital
7 account.

8 Another example in the capital account
9 of backdoor insecurities about asset quality is,
10 there is a premium for past due and non-accrual
11 loans in the capital calculation. It tells me that
12 there's concern about the adequacy of reserves for
13 those troubled assets. So perhaps we need to
14 increase the specific reserves on those troubled
15 assets and let the capital account be.

16 Next is a hot topic that no one wants
17 to touch and that's fair lending; ECO Regulation
18 B. I think that as a unified industry, we should
19 go to Congress and recommend that Congress clarify
20 and simplify the guidance on this issue. The
21 banks, the real estate and automotive industries
22 are pawns in this controversial political

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1 football.

2 The regulators are constantly second
3 guessed by their inspector generals, Department of
4 Justice, political activists, and now the CFPB. I
5 ask that you recommend Congress undertake a project
6 to create legislative clarity on this. We all
7 waste vast resources.

8 And finally, a comprehensive
9 regulatory simplification. I'm not asking that we
10 change any of the laws and regulations, other than
11 that have been mentioned, but perhaps the EGRPRA
12 process is the unique opportunity to take all of
13 the web of rules and requirements that we have, and
14 just restructure them into an easier to understand
15 framework, perhaps something that we're all
16 accustomed to, like using the CAMELS framework, and
17 each law or regulation that deals with asset
18 quality should belong in asset quality, things that
19 deal with liquidity, and so forth.

20 The amount of time and energy that is
21 spent by the supervisory staff in the banks finding
22 and defending gotchas because they're in obscure

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1 regulations is just enormous. If we could create
2 some clarity, I think the public perception and
3 view of the regulatory bodies would rise
4 significantly.

5 I thank you for your time and ask that
6 you proceed with the seriousness and gravity that
7 this assignment warrants. Thank you.

8 MS. EBERLEY: Thank you, Michael and
9 thank you to all of you for your comments. I'm
10 going to look over to the principals and see if we
11 have any comments or questions that you'd like to
12 raise. Chairman Gruenberg?

13 CHAIRMAN GRUENBERG: Thank you,
14 Doreen. I wanted to ask Mr. Clarke, you made a
15 reference to small balance loans and I think
16 self-certification by the borrower, I just wanted
17 to get a sense from you, when you say small balance
18 loans, what do you have in mind? When you say
19 self-certification, also, what do you have in mind?

20 MR. CLARKE: Well, of course, the
21 devil's in the details. Our bank generally does
22 not make small equity lines as an example, but I

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1 would say, in this market, \$50,000 would be small.
2 Self-certification, it seems that there is a wave,
3 a lot of these appraisal requirements are embedded
4 from the '90s and the FIRREA, and all of that, and
5 at that time, there was a distrust of the banking
6 industry, and appraisals, and evaluations, and
7 then the latest wave is a distrust of the banks,
8 and the consumers are always right.

9 And so maybe the balance is somewhere
10 in-between, so if there's somebody that's an
11 otherwise good credit, I'm not talking about
12 predatory lending, that is \$50,000 or less, then
13 perhaps they can certify the condition of the
14 property.

15 MS. EBERLEY: Other questions or
16 comments?

17 COMMISSIONER TAYLOR: I actually got a
18 question. I haven't heard anything about
19 cybersecurity. Cybersecurity is on the mind of
20 regulators and industry alike, and I'm wondering,
21 are there any regulations that are outdated or get
22 in the way of the industry actually preparing for

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1 the risk that we should take a look at.

2 MR. SILLS: I'll try to take that one.
3 I have an IT background. We're currently applying
4 your new cybersecurity framework to our
5 institution and we've been presenting that
6 information to our board on a quarterly basis, and
7 it's kind of way over their heads, but it is
8 something that we think is very, very important.

9 We've also signed up for the FS-ISAC,
10 but it's just too much information for an
11 institution of our size to receive. We receive
12 hundreds of emails on a daily basis on different
13 threats, and it's just -- this whole cybersecurity,
14 you know, the management of it, and the vendor
15 management of it, is really a challenge for a small
16 institution like ours.

17 We are looking forward to our next bank
18 exam where they're going to come in and see, you
19 know, that we've been presenting to our board, and
20 we have the framework developed, but, you know, I
21 just think it's important that everybody's
22 vigilant and you keep that issue in front of, you

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1 know, your customers, your shareholders, your
2 board, your staff.

3 MR. CLARKE: If I can jump on an
4 opportunity for this. I've spoken to Comptroller
5 Curry about this, and that is compelling the core
6 processors to have the contractual ability to get
7 their supervisory reports in a more timely basis,
8 require them to provide us with the copies of their
9 internal audit and SAS 70s to find out what their
10 deficiencies are and what their remediation plans
11 are.

12 And furthermore, contractual
13 obligations for them to give us timely notification
14 of cases where their system has been compromised.
15 We just renegotiated our contracts and I was not
16 successful on any of these points.

17 CHAIRMAN GRUENBERG: I actually was
18 intrigued by Mr. Sills' comment on the information
19 from FS-ISAC because we've generally encouraged
20 institutions, including smaller institutions, to
21 become members of FS-ISAC as a way to gain
22 information relevant to cyber threats. Have you

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1 found the information you're getting -- you were
2 suggesting it was so voluminous that it was tough
3 for you to manage it. Is that what was --

4 MR. SILLS: Yes, a number of those
5 threats really do not apply to an institution of
6 our size. We actually outsource the majority of
7 our IT, but I do want you to know we have signed
8 up because the FDIC wants us to sign up and receive
9 those reports, but a lot of the threats really do
10 not apply to us, but we are reviewing them, but it
11 is a burden.

12 You know, again, we only have 70
13 employees. We have one and a half people who
14 actually serve in the IT role for our institution,
15 and, you know, I've been to enough conferences
16 where I know this first go around in 2016, you're
17 not going to ding us, but at least we're, you know,
18 making progress in being more compliant with that
19 threat, but it is very tough.

20 MS. EBERLEY: May I ask a question?
21 James, have you joined or looked into, or are you
22 aware of the community banker, kind of, working

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1 group, the support group, under FS-ISAC? So they
2 do have a community bank working group. And also,
3 the emails that they send, a two to three-page email
4 every week, to community bank CEOs about, kind of,
5 at high level, what happened in cyber this week,
6 and whether or not it's actionable to community
7 banks, and if so, how to take action.

8 Those were a few things, I know, you
9 know, and they've acknowledged that there's just
10 a tremendous volume of information that's out
11 there, but those are a couple of things they've
12 tried to do to support community banks, and perhaps
13 we need to do a better job of making sure
14 everybody's aware of those things, or encouraging
15 FS-ISAC to do so, but just wanted to check on that.

16 MR. SILLS: I do not receive that
17 summary report, so I'm going to look into it. Our
18 chief operations officer may receive it. I'm just
19 not sure.

20 MS. EBERLEY: It's nice. It's written
21 in layman's language so you don't have to have an
22 IT background to read it, which is good. All

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1 right. Do we have any questions from the audience?

2 MS. FULLMER: Peggy Fullmer from
3 Milton Savings Bank. Mr. Gruenberg, when you ask
4 about the appraisals, what I want to point out is
5 that, all over the country, values are different,
6 so that one's a really hard one to put a dollar
7 amount on. I have homes in my area that are only
8 worth \$50,000, so I wouldn't want to do a valuation
9 when it's only worth \$50,000, so maybe it should
10 be based on a loan-to-value, which is what we do
11 at our bank. If it's under 60 percent, we consider
12 doing an in-house evaluation if it's under the
13 \$250,000 threshold.

14 And possibly, instead of a
15 certification, I'd have the customer email me
16 pictures so that I can see that there is not
17 deferred maintenance in their house, and maybe
18 certify that those pictures are pictures of their
19 house, but anyway, it probably should be based more
20 on that.

21 And if I can, while I have regulator's
22 ears, I don't know if you can do anything with

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1 Congress, but we live along a river in Milton, flood
2 insurance is a big issue, and we have -- when the
3 new rates were coming out two years ago, I had a
4 property that, actually, their escrow was going to
5 be over \$400 a month for their premium.

6 I know they pulled back on that, and I
7 don't know when that expires. We monitor every
8 single property of ours, which is approximately 10
9 percent of our portfolio, that are in flood zones.
10 We monitor the premium so that we can watch what
11 they are because it's definitely going to impact
12 safety and soundness, so if you can get the voice
13 of you to Congress to make sure that places like
14 Milton, the water comes up, the water goes down,
15 you clean out the mud, and you move back in.

16 It's not like Katrina and New Jersey,
17 or, you know, somewhere where it totally wiped out
18 homes, so even if they apply different premiums for
19 those kind of situations. I actually lived in a
20 house, had to move out twice while it was in the
21 flood, and literally, you clean the mud out, you
22 blow it dry, you move back in, and the house has

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1 been sitting there since 1906 and it has not floated
2 away.

3 So if there's anything you can do there,
4 I would certainly appreciate it with the
5 concentration that we have in our area, and those
6 houses are not going to float away. The river is
7 not coming from the ocean as a hurricane that will
8 wipe them away, so thank you.

9 MR. ALEXANDER: Hello. I'm Rick
10 Alexander from B Lab. We're a non-profit that
11 promotes an infrastructure where businesses can be
12 a force for good. I really appreciate your time.
13 It's a great honor to be in front of this panel.
14 And I'm afraid what I'm going to say will sound a
15 little off-topic from the subjects of appraisal and
16 size of currency transactions, but I've tried my
17 best to look at the schedule and see where this
18 would fit in and I thought perhaps it was under
19 safety and soundness.

20 B Lab, where I work, we promote a form
21 of corporate governance called Benefit
22 Corporation, and we've gone to about 31 states now,

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1 including the State of Delaware, where we worked
2 with Jack Markell closely to pass this statute, and
3 the idea of the Benefit Corporation statute is to
4 change what is the traditional corporate law in the
5 United States where boards of directors are
6 required under traditional law to only think about
7 the interests of stockholders.

8 So they can do well by doing good,
9 perhaps, be good to the community, be good to their
10 employees, but it's all with the primary goal of
11 making money for stockholders and there's no room
12 for, sort of, an equal weight to go toward the
13 community or others, and that's different than
14 other countries.

15 So we've amended the law in 31 states.
16 We now have 3000 Benefit Corporations, and we have
17 had discussions with the staff at the OCC about
18 banks becoming Benefit Corporations. And the
19 reaction that we got was they thought it would be
20 difficult to do or that the staff would be
21 uncomfortable with that.

22 And I did some work to try to figure out

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1 why that might be, and I looked at Subpart D at
2 Section 72000(b), which says you can have anything
3 in your charter as a bank that's in the charter
4 where you're incorporated or that's in the Delaware
5 corporate statute. So it looked to me like we
6 satisfied that, but it then went on to say, but you
7 couldn't do anything that violated the regs, there
8 was nothing that violated the regs, or that
9 affected safety and soundness.

10 So I had to sort of piece together that
11 it was a safety and soundness concern. And what
12 I wanted to just present was the idea that I
13 actually think that becoming a Benefit Corporation
14 contributes to safety and soundness. As a
15 traditional corporation, your goal, as I said
16 earlier, is kind of -- has to be, your fiduciary
17 duty as directors, has to be to maximize
18 stockholder value.

19 Obviously, you have to comply with the
20 regulatory and legal regimes towards your subject,
21 but you only do that instrumentally. In other
22 words, you go to the limit, but otherwise, you need

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1 to take the risk you need to take to satisfy your
2 stockholders.

3 As a Benefit Corporation, you actually
4 don't have to do that. You can try to make a
5 profit, but at the same time, have genuine concern
6 for the community in which you operate, for your
7 depositors, for your employees, and others, so we
8 thought it would satisfy. And we have more that
9 underlies this, and we did put in a letter, and have
10 submitted written testimony today.

11 But I'll just say, there's sort of three
12 things that we thought really spoke in favor of
13 permitting corporations that are banks or that are
14 holding companies for banks to be Benefit
15 Corporations. One is what I spoke to earlier. It
16 really contributes to safety and soundness. The
17 second is that, many states already have something
18 called other constituency statutes.

19 Without going into detail, if you're
20 incorporated in one of those states as a bank, you
21 already have, sort of, this governance, in a
22 slightly different way, automatically, and third

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1 point I would make is, this is extremely
2 appropriate, I think, for community banks, and we
3 have at B Lab right now, over 20 banks that are
4 looking into getting certified by us under our
5 performance principles because what we do and what
6 Benefit Corporation does really fits right in with
7 what community banks try to achieve.

8 And the last thing I'll say is, it isn't
9 clear to me that this is something where we need
10 to change the regulations. Again, we spoke to the
11 staff. They were not comfortable with putting
12 this into the corporate charter and becoming a
13 Benefit Corporation, but it could be just a matter
14 of interpretation, so it's not entirely clear to
15 me that this is a rewrite of the regulations.
16 Thank you.

17 MS. EBERLEY: Thank you.

18 MS. MILLER: Thank you. All right.
19 Thanks. So I think this concludes the final panel
20 and so I was going to go ahead and dismiss the panel
21 and move into our final segment of the event today,
22 which is just the general audience comments, so

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1 thank you very much, Doreen and panel.

2 So if anybody has any general comments
3 they want to make, please proceed to the mic and
4 remember to state your name and what organization
5 you're from.

6 MR. RUSSELL: Thank you and good
7 afternoon. My name is John Russell. I'm the
8 Direct of Government Relations for the American
9 Society of Appraisers and I also provide that
10 service to the National Association of Independent
11 Fee Appraisers and the American Society of Farm
12 Managers and Rural Appraisers.

13 First, I want to thank Chairman
14 Gruenberg, Comptroller Curry, and Governor
15 Tarullo, as well as your agencies and your staff
16 for putting on these events. They've been
17 fantastic and they're to be applauded for the
18 effort you've put into this process.

19 I also do want to mention before going
20 into my substance, I understand from the comments
21 at the start today from Chairman Gruenberg, that
22 the IAEG task force is up and running, and we

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1 certainly appreciate an opportunity, as the
2 appraisal stakeholder community, to be
3 participatory in that as well, and we look forward
4 to that.

5 I have two comment letters I'll be
6 leaving behind with you this afternoon. One is
7 from a coalition of eight professional appraisal
8 organizations and the Farm Credit Council, as well
9 as an additional codicil from ASA and NAIFA. We
10 are opposing any suggested increase in the de
11 minimis and support leaving the threshold at
12 \$250,000 for a couple of reasons I do want to go
13 through, but before I get there, I do want to point
14 out, we've heard a lot of people saying today, well,
15 we should increase it, we should double it, all I've
16 heard is it takes time and it costs money.

17 I haven't heard a substantive reason
18 beyond those two why it should go up. And
19 typically, when you're in business, it takes time
20 and it costs money to run a business, so absent
21 further reasons to increase the de minimis, I'm not
22 seeing a clear and convincing case being made to

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1 shift that number upward.

2 In fact, what we would point to are a
3 number of data points and things that we're seeing
4 from our membership that suggest leaving it intact
5 is the thing to do. I'll point first to two facts
6 that come out of the Government Accountability
7 Office, so they're not from my group, they're not
8 from anybody, they're from the independent neutral
9 government board that looks into these things.

10 And they looked, in 2012, at this exact
11 question of, should the threshold be increased?
12 And they asked a wide range of stakeholders that
13 exact question. Not one stakeholder supported an
14 increase. Not one. In fact, most stakeholders
15 who were pressed said it should go lower, but since
16 that's not the question on the table, we can set
17 that aside and simply point out, not one
18 stakeholder was supportive of an increase when the
19 GAO looked at this question.

20 You know, further, in 2012, when the GAO
21 testified on Capitol Hill, on a range of issues,
22 but again, to the de minimis, they pointed out that

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1 between 2006 and 2009, the peak pre-bubble years
2 and the first wave of the post-bubble economy, 70
3 percent of all residential real estate
4 transactions in this country at the most overheated
5 time we've ever seen were not covered by the
6 \$250,000 threshold.

7 Now, I would probably posit to you that
8 that number is significantly higher in our current
9 economic climate today, which again, begs the
10 question, if most are falling beneath that number,
11 is there a need, in fact, to raise it?

12 The question came up as well in the
13 differences between evaluations and appraisals,
14 and I'll touch on it briefly here, but I would point
15 you to the ASA/NAIFA letter, we go into that very
16 in-depth because we kind of had a feeling this
17 question would come up.

18 As a threshold matter, to be an
19 appraiser, you have to meet the requirements laid
20 out by the appraisal foundation, which is a
21 Congressionally authorized progenitor of
22 standards and qualifications in the United States,

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1 which means at a minimum, you have to have certain
2 education criteria that you meet, you have to have
3 additional qualifying education to become an
4 appraiser, you must take continuing education as
5 prescribed by the state or states in which you are
6 licensed, and you have oversight from a state
7 appraiser licensing board.

8 Right off the bat I can give you four
9 points of differentiation between an appraiser
10 doing an appraisal and someone who is not an
11 appraiser doing an evaluation. By the way, and I'm
12 hoping, really hoping, no eyebrows go up behind me,
13 but I'll judge from your reactions, did you know
14 that in the 38 states where appraisal licensing is
15 mandatory, if you are doing an evaluation and
16 putting an opinion of value on that piece of paper,
17 congratulations, it's an appraisal.

18 You are subject to your state's
19 licensing requirements as well as oversight. So
20 that's another thing to point out is that, already,
21 in many of these jurisdictions, even though you're
22 calling it an evaluation, you still have to check

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1 a bunch of the same appraisal boxes.

2 Again, I would reiterate a point that
3 Bill Garber, my colleague from the Appraisal
4 Institute, brought up with you earlier, the fact
5 that when bank risk management professionals were
6 surveyed, those who were in the chief appraiser
7 position, should this threshold go up, 80 percent
8 of the people on the front line every day looking
9 at these issues said no, it should be left intact.

10 These are the people on the ground
11 seeing what is coming through and in a position to
12 best tell you whether or not the current limit is
13 meeting the dual goals of safety and soundness as
14 well as consumer protection, which is more and more
15 becoming an emergent concern among consumers,
16 especially now if they're getting the appraisal
17 three days before closing as opposed to after the
18 fact, thanks to Dodd-Frank.

19 They're now understanding before they
20 go to the table whether or not the collateral is
21 worth what they're going to pay for, and in some
22 instances they're deciding, hey, the value isn't

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1 here. I'm going to walk from this deal. So that
2 concern has to be weighed as well.

3 I guess my final point I would make, and
4 this is, I guess, more so to the room generally,
5 they're talking about the need to increase this to
6 remove burden. Well, think about this, if you're
7 doing Fannie Mae lending, Freddie Mac lending, if
8 you're doing FHA work, if you're doing a higher cost
9 or a higher priced mortgage loan, if you're doing
10 subprime lending, if you're doing manufactured
11 housing, there's appraisal requirements that will
12 attach whether or not this number changes.

13 So simply asking this number to go up
14 doesn't obviate the requirements that are going to
15 pervade the majority of the work that you're doing
16 today. So again, I ask the question, other than
17 saying it takes time and it costs money, why are
18 we raising this threshold?

19 With that, I again, want to thank you
20 all for putting on this event. I'd be happy to
21 entertain any questions you have, either now or in
22 writing, subsequently, and again, thank you for

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1 your attention.

2 MS. MILLER: Thank you very much. Any
3 other comments?

4 MR. RICCOBONO: Rick Riccobono,
5 Director of Banks, if you got that. So I had two
6 more things on my list. You know, I guess I would
7 sort of categorize these as sort of supervisory
8 process, you don't really need statutory changes
9 or regulation changes, but I think there are two
10 things out there that we should probably start the
11 dialog about.

12 One is the way we rate earnings at these
13 institutions. And I think what's out there at the
14 examiner level is more a traditional approach to
15 earnings. We have sort of a bit of a mindset of
16 what banks should be making, and alternatively, we
17 look to peer group. That's always worked for us,
18 but I would tell you in this extended, very low
19 interest rate environment, where all of the new
20 loans, if they can make any, are being made at far
21 less rates, and everything they're rewriting is
22 much less, so there's tremendous compression, and

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1 they're not getting any more benefit on the
2 liability side.

3 The cost of funds is pretty low,
4 historically low, and still down there. I think
5 what we need to do is look at earnings in the context
6 of the overall risk profile of the institution. So
7 when you're seeing that an institution's got
8 satisfactory capital, has satisfactory asset
9 quality, satisfactory management, and then we get
10 to earnings, and because they're earning 45 basis
11 points, you say, oh, that's unsatisfactory, and
12 liquidity is fine, sensitivity is fine.

13 The message that we're sending
14 management and the board is, take more risk, and
15 I'm not sure that's in the best interest of the
16 insurance fund or the regulator. So I think, you
17 know, I tried to work this through at the examiner
18 level, but they're really looking towards
19 Washington for policy on this, and it may just be
20 only temporary that we move away from the
21 traditional analysis, but force the discussion on,
22 is that really unsatisfactory earnings given the

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1 risk profile of the institution?

2 And I think that would be a better --
3 serve us better and not send the wrong message
4 because despite, maybe, the institution, and the
5 cases that I've been involved in, have been rated
6 satisfactory overall, that management and the
7 board is focused on that unsatisfactory rating in
8 earnings, and I think we're pushing them in the
9 wrong direction.

10 And my second topic is, maybe now is the
11 time that asset quality has recovered and most of
12 our institutions are community banks, is to rethink
13 this whole, what I coined, the performing
14 non-performing loan. This isn't statutory, this
15 isn't regulatory, this is really derived from Call
16 Report instructions.

17 But when you have a commercial real
18 estate loan and your only recourse is to the real
19 estate itself and not a personal guarantee of the
20 grantor, what we do is we come in and we make the
21 institutions write the loan down to the appraised
22 value, I know we just heard quite a discussion about

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1 appraisals, the question is, in an environment like
2 we've just witnessed with the great recession, how
3 accurate were any of those values?

4 But the point being, the values of these
5 properties drop, the loan is paid and continues to
6 pay, but nevertheless we say, charge off the
7 difference between the loan amount and what you now
8 have the new appraisal on, and put this loan on
9 non-accrual. I think this is self-defeating.
10 We're wiping out our institution's capital on a
11 loan that has continually paid and will pay, and
12 yet, we can't even accrue that.

13 I think the way to address this is,
14 think through it better with, you know, there's a
15 point in time, perhaps, we're going to require more
16 reserves be put on that, specific reserves on that
17 loan, but I think we need to look beyond just simply
18 the appraisal, we need to see the wherewithal of
19 the borrower, they're maintaining the performance
20 of the loan, where's that coming from? There are
21 better things to look at than simply the hard and
22 fast rule that we should charge it off and put it

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1 on non-accrual. Thank you.

2 MS. MILLER: Thank you. Any other
3 comments today? Doesn't look like it. So we'll
4 conclude today's events and thank you very much.

5 CHAIRMAN GRUENBERG: Thank you all for
6 coming.

7 (Whereupon, the meeting in the above-entitled matter was concluded at
8 3:40 p.m.)

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